

START OF TRANSCRIPT

[00:00:29] THIS IS COMMISSION PRESIDENT PETER STEINBRUECK RECONVENING
[00:00:33] THE REGULAR MEETING OF NOVEMBER 17, 2020. THE TIME IS 12:02
[00:00:38] P.M. WE'RE MEETING REMOTELY TODAY VIA TEAMS TO COMPLY WITH
[00:00:42] THE GOVERNOR'S SAFE START STAY HEALTHY ORDER IN
[00:00:45] ACCORDANCE WITH PROCLAMATION 2028. PRESENT WITH ME TODAY ARE
[00:00:51] COMMISSIONERS BOWMAN AND FELLEMAN. DO WE HAVE
[00:00:54] COMMISSIONERS CALKINS AND CHO?
[00:00:57] PRESENT. INDEED YOU DO. LET'S DO THE ROLL CALL ON COMMISSIONERS
[00:01:03] TO ENSURE EVERYONE IS ON THE LINE AND AUDIBLE. CLERK. THANK
[00:01:07] YOU MR. COMMISSION PRESIDENT. BEGINNING WITH COMMISSIONER
[00:01:09] BOWMAN. PRESENT. THANK YOU. COMMISSIONER CALKINS. HERE.
[00:01:14] THANK YOU. COMMISSIONER CHO. PRESENT. THANK YOU. COMMISSIONER
[00:01:18] FELLEMAN.
[00:01:19] PRESENT. THANK YOU. AND COMMISSIONER STEINBREUCK. YOU
[00:01:22] DO HAVE A FULL BOARD HERE TODAY. EXCELLENT. TODAY'S
[00:01:26] MEETING IS STRUCTURED FOR OUR VIRTUAL FORMAT. WE HAVE MADE
[00:01:29] SPECIAL ARRANGEMENTS TO PROVIDE FOR REMOTE PARTICIPATION FOR
[00:01:33] ALL OF OUR STAFF AND COMMISSIONERS. LATER WE WILL BE
[00:01:35] TAKING PUBLIC COMMENT FROM PEOPLE WHO ARE
[00:01:38] PARTICIPATING BY TEAMS AND HAVE SIGNED UP TO SPEAK. ALSO,
[00:01:42] PLEASE NOTE THAT ALL VOTES TODAY WILL BE TAKEN BY ROLL
[00:01:45] CALL METHOD SINCE ALL COMMISSIONERS ARE PARTICIPATING
[00:01:47] REMOTELY. THAT MEANS FOR VOTE THE CLERK WILL CALL EACH
[00:01:51] COMMISSIONER'S NAME. WE'VE BEEN DOING THIS FOR SEVERAL MONTHS
[00:01:54] NOW. COMMISSIONERS ON THE TEAM CALL WILL MAKE SURE THEY ARE
[00:01:57] UNMUTED AND THEN ANSWER YAY NAY OR YES OR NO.
[00:02:01] BECAUSE COMMISSIONERS ARE ON THE LINE
[00:02:04] AND NOT FULLY IN CONTROL OF SOUND WE WILL TAKE ALL VOTES
[00:02:08] TODAY IN THIS MANNER INCLUDING OUR CONSENT AGENDA. TO BE
[00:02:11] EQUITABLE, WE WILL ASK ALL COMMISSIONERS TO SPEAK IN TURN
[00:02:14] AND WAIT TO BE RECOGNIZED
[00:02:16] BEFORE SPEAKING AS MUCH AS
[00:02:17] POSSIBLE.
[00:02:20] WE BEGIN TODAY'S MEETING BY ACKNOWLEDGING THE INDIGENOUS
[00:02:23] PEOPLES OF THE DUWAMISH AND COASTAL SALISH WHO HAVE
[00:02:26] STEWARDED THESE BEAUTIFUL LANDS AND WATER SINCE TIME IMMEMORIAL. WE MUST
[00:02:31] COMMIT TO DOING THE SAME FOR THE PLANET AND FOR GENERATIONS
[00:02:35] TO COME.
[00:02:37] THE MEETING IS BEING DIGITALLY RECORDED AND MAY BE VIEWED OR
[00:02:39] HEARD IT ANYTIME ON THE PORT'S WEBSITE AND MAY BE REBROADCAST
[00:02:43] BY KING COUNTY TELEVISION. NOW, LET'S STAND FOR THE PLEDGE OF
[00:02:46] ALLEGIANCE. CLERK?
[00:02:50] MY COMPUTER IS BEING SLOW WITH THE FLAG TODAY.
[00:02:54] IT'S WORKING ON IT. OKAY.
[00:03:02] I CAN GIVE YOU A NICE HAWAII SUNSE. MY DESKTOP BACKGROUND.
[00:03:06] I'LL TAKE THE HAWAIIAN SUNSET.
[00:03:10] GIVE IT A MOMENT.
[00:03:16] WELL, I GUESS THAT'S WHAT WE'VE GOT.
[00:03:19] I PLEDGE OF ALLEGIANCE TO THE FLAG OF THE UNITED STATES OF
[00:03:22] AMERICA AND TO THE REPUBLIC FOR WHICH IT STANDS ONE NATION
[00:03:27] UNDER GOD INDIVISIBLE WITH LIBERTY AND JUSTICE FOR ALL.
[00:03:32] THANK YOU ALL FOR JOINING US TODAY. WE HAVE A PACKED
[00:03:37] AND EXCITING AGENDA BEFORE US AND I THINK THERE'S A NEED
[00:03:41] TO MAKE A SPECIAL NOTE OF THE GOVERNOR'S LATEST ORDERS WHICH
[00:03:44] HAVE. UNFORTUNATELY, WE'RE NOT SEEING THE KIND OF RESULTS IN
[00:03:49] THE COVID RECOVERY THAT WE WOULD HAVE HOPED BY NOW AND
[00:03:52] WE'RE NOW REVERTING BACK TO ADDITIONAL, THE RESUMPTION OF
[00:03:57] RESTRICTIONS AND WE KNOW THAT THAT'S A TREMENDOUS HARDSHIP ON
[00:04:01] EVERYONE.
[00:04:02] FAMILIES, BUSINESSES, OUR PORT CUSTOMERS AND TENANTS, AND WE
[00:04:06] WILL DO ALL WE CAN HERE AT THE PORT TO TRY TO OVERCOME THESE

[00:04:10] CHALLENGES AND EASE THE DIFFICULT TIME THAT WE'RE IN. I
[00:04:15] THINK OUR EXECUTIVE DIRECTOR WILL HAVE MORE TO SAY LATER ON
[00:04:18] THAT. THIS IS GOING TO BE A LENGTHY MEETING SO BRACE
[00:04:21] YOURSELVES AND WE'LL TAKE A BREAK AT A CONVENIENT STOPPING
[00:04:26] POINT AFTER A FEW HOURS HAVE PASSED AND I WILL CALL FOR A 10 MINUTE
[00:04:31] BREAK TO GIVE EVERYONE A LITTLE STRETCH.
[00:04:36] WITH THAT, LET'S MOVE NOW TO ITEM NUMBER THREE, WHICH IS
[00:04:41] APPROVAL OF THE AGENDA.
[00:04:44] WITHOUT DELAY, WE WILL MOVE TO APPROVE THE AGENDA.
[00:04:47] COMMISSIONERS PLEASE UNMUTE YOURSELVES. I'M GOING TO ASK
[00:04:49] EACH COMMISSIONER IN TURN IF THEY HAVE ANY MOTIONS TO
[00:04:52] REARRANGE THE ORDERS OF THE DAY, AND IF YOU DO I WILL ASK
[00:04:56] FOR A SECOND IF IT'S NEEDED. PLEASE RESPOND WHEN I CALL YOU.
[00:05:00] IF YOU HAVE NO CHANGES JUST SAY NONE AND I'LL ASK THE CLERK TO
[00:05:02] CALL THE ROLL. THANK YOU. MR. COMMISSION PRESIDENT. BEGINNING
[00:05:05] WITH COMMISSIONER BOWMAN. NO CHANGES. THANK YOU. COMMISSIONER
[00:05:09] CALKINS. NONE. THANK YOU. COMMISSIONER CHO. NOT FOR
[00:05:14] ME. THANK YOU. COMMISSIONER FELLEMAN. NOT FOR ME. THANK
[00:05:19] YOU. COMMISSIONER STEINBREUCK. NO CHANGES. THANK YOU. THE
[00:05:23] QUESTION IS NOW AN APPROVAL OF THE AGENDA. PLEASE SAY YES OR
[00:05:26] NO WHEN YOUR NAME IS CALLED.
[00:05:29] COMMISSIONER BOWMAN. APPROVED. COMMISSIONER CALKINS. AYE.
[00:05:34] COMMISSIONER CHO. AYE. COMMISSIONER FELLEMAN. AYE.
[00:05:40] COMMISSIONER STEINBREUCK. AYE. ALL RIGHT, YOU HAVE FIVE YESES FOR
[00:05:45] APPROVAL OF THE AGENDA. OKAY GOOD. COMMISSIONERS, WE'RE NOW AT
[00:05:51] THE SPECIAL ORDERS OF THE DAY AND WE HAVE SOME VERY SPECIAL
[00:05:54] GUESTS WITH US TODAY WE'LL BE HEARING FROM SHORTLY AND CLERK
[00:05:59] HART, PLEASE READ THE FIRST ITEM INTO THE RECORD. WE WILL
[00:06:02] THEN HEAR FROM THE EXECUTIVE DIRECTOR STEVE METRUCK WITH A
[00:06:05] FEW WORDS TO START US OFF. THANK YOU. MR. COMMISSION
[00:06:08] PRESIDENT. THIS IS ITEM 4A, THE JUNETEENTH PROCLAMATION.
[00:06:14] DIRECTOR METRUCK?
[00:06:16] COMMISSIONERS, GOOD AFTERNOON.
[00:06:20] JUNETEENTH IS THE OLDEST NATIONALLY CELEBRATED
[00:06:24] COMMEMORATION OF THE ENDING OF SLAVERY IN THE UNITED STATES.
[00:06:29] I'M SORRY. I'M HEARING A LOT OF FEEDBACK.
[00:06:35] OKAY, OKAY
[00:06:37] DATING BACK TO 1865, IT WAS ON JUNE 19 THAT THE UNION SOLDIERS
[00:06:43] LED BY MAJOR GENERAL GORDON GRANGER LANDED AT GALVESTON, TEXAS
[00:06:48] WITH NEWS THAT THE WAR HAD ENDED AND SLAVES WERE NOW FREE.
[00:06:53] THIS WAS TWO AND A HALF YEARS AFTER PRESIDENT LINCOLN'S
[00:06:55] EMANCIPATION PROCLAMATION, WHICH HAD BECOME OFFICIAL ON
[00:07:00] JANUARY 1ST, 1863. THE EMANCIPATION PROCLAMATION HAD
[00:07:05] LITTLE IMPACT ON THE TEXANS DUE TO THE MINIMAL NUMBER OF UNION
[00:07:08] TROOPS TO ENFORCE THE NEW EXECUTIVE ORDER. HOWEVER, WITH
[00:07:13] THE SURRENDER OF GENERAL LEE IN APRIL OF 1865 AND THE ARRIVAL
[00:07:17] OF GENERAL GRANGERS BENJAMIN, THE FORCES WERE FINALLY STRONG
[00:07:20] ENOUGH TO OVERCOME THE RESISTANCE. I'M PLEASED TO SHARE
[00:07:24] THAT WE'RE ADDING THIS HOLIDAY AS PART OF A SALARY AND
[00:07:26] BENEFITS RESOLUTION THAT YOU WERE SCHEDULED TO VOTE ON TODAY.
[00:07:31] DESIGNATED THIS AS A PORT HOLIDAY ADVANCE THEIR GOAL [INAUDIBLE]
[00:07:34] MORE EQUITABLE. IT'S MY HOPE THAT THIS HOLIDAY GIVES OUR PORT
[00:07:38] EMPLOYEES THE OPPORTUNITY TO LEARN MORE ABOUT THE HISTORY
[00:07:41] THAT UNDERPINS SYSTEMIC RACISM THAT WE STILL SEE TODAY AND TO
[00:07:46] REFLECT ON THAT PROGRESS WE HAVE MADE
[00:07:51] AND THE WORK THAT REMAINS.
[00:07:55] THIS RECOMMENDATION HAS WIDESPREAD SUPPORT FROM OUR
[00:07:58] EMPLOYEES AS WELL. IN PARTICULAR OUR BLACKS IN GOVERNMENT EMPLOYEE
[00:08:02] RESOURCE GROUP. PATRICIA, [INAUDIBLE] BLACKS IN GOVERNMENT
[00:08:07] [MICROPHONE MALFUNCTION]
[00:08:17] GOOD AFTERNOON TO THE COMMISSION STAFF OUR EXECUTIVE
[00:08:21] DIRECTOR STEVE METRUCK, AND OUR GUESTS. I AM PATRICIA LEE, A
[00:08:26] NATIONAL BOARD MEMBER AND REGIONAL DIRECTOR OF BLACKS IN

[00:08:28] GOVERNMENT OR AS WE KINDLY CALL IT, BIG. IT IS MY DISTINCT
[00:08:32] HONOR TO SHARE THE GOOD NEWS OF JUNETEENTH, A DAY WE CELEBRATE
[00:08:37] AND HONOR THE INFLUENCE AND HISTORY OF BLACK AMERICANS AND
[00:08:41] RECOGNIZE THEIR RESILIENCE, INTELLECT AND MANY CONTRIBUTIONS.
[00:08:45] TODAY BIG'S EXTREMELY PROUD TO BE INSTRUMENTAL IN ANOTHER PIVOTAL
[00:08:51] MOMENT IN THE HISTORY OF JUNETEENTH AND THE PORT OF
[00:08:54] SEATTLE AS THE COMMISSION VOTES TO ADOPT SALARY AND BENEFITS
[00:08:58] RESOLUTION 3781 TO FORMALLY MAKE JUNETEENTH THE 11TH PAID HOLIDAY
[00:09:05] FOR ALL NON-REPRESENTED EMPLOYEES. THE ADDITION OF
[00:09:09] JUNETEENTH AS AN OFFICIAL PORT HOLIDAY IS ONE WAY THAT, WE, AS
[00:09:13] AN ORGANIZATION CELEBRATE THE ACHIEVEMENT AND CULTURE OF
[00:09:17] BLACK AMERICANS, ACKNOWLEDGE THE HARMFUL LEGACY OF SLAVERY AND
[00:09:22] GENERATIONAL INEQUITIES OF SYSTEMIC RACISM, AND SHOW THAT
[00:09:25] WE BELIEVE THAT BLACK LIVES MATTER. IT IS ONE WAY WE SEND A
[00:09:30] MESSAGE TO OUR COMMUNITY AND OUR EMPLOYEES THAT WE ARE
[00:09:34] CENTERING RACIAL JUSTICE IN OUR WORK. THANK YOU, EXECUTIVE
[00:09:38] DIRECTOR METRUCK AND COMMISSIONERS FOR YOUR EARLY
[00:09:41] ENGAGEMENT AND LEADERSHIP AROUND THIS CALL TO ACTION. THE
[00:09:45] PORT CONTINUES TO BE A BEACON IN THIS REGION MODELING
[00:09:49] EQUITY, DIVERSITY, AND INCLUSION IN ITS POLICIES AND PRACTICES.
[00:09:55] I AM DEEPLY HONORED TO SHARE THIS MOMENT WITH MY PORT
[00:09:58] COLLEAGUES AND THE MEMBERSHIP OF THE PORT OF SEATTLE CHAPTER
[00:10:03] OF BLACKS IN GOVERNMENT. WE ARE STRONGER TOGETHER. THANK YOU.
[00:10:13] COMMISSIONER STEINBREUCK, YOU ARE MUTED.
[00:10:17] OKAY,
[00:10:19] I GUESS THE CHAIR SHOULD KEEP UNMUTED HERE. THANK YOU
[00:10:23] PATRICIA. THOSE ARE WONDERFUL WORDS, AND I'VE SO BEEN PLEASED
[00:10:27] AND DELIGHTED TO GET TO KNOW YOU PERSONALLY HERE AT THE
[00:10:30] PORT AMONGST OUR PORT FAMILY AND YOUR WORDS ARE JUST
[00:10:34] INSPIRING AND IT SHOULD BE NOTED AGAIN THAT YOU'RE ALSO
[00:10:38] SPEAKING ON BEHALF OF BLACKS IN GOVERNMENT AT THE PORT OF
[00:10:42] SEATTLE, THE RESOURCE GROUP WHO IS WHO'S PRESIDENT IS CURRENTLY
[00:10:48] HELD BY DAMAS WHITAKER AND I KNOW THERE ARE MANY OTHERS
[00:10:51] LISTENING HERE. I'D LIKE TO SAY A FEW WORDS TO MYSELF. I
[00:10:55] CONSIDER THIS A VERY SIGNIFICANT
[00:10:59] EVENT HERE, OCCASION AND I THINK WE'RE MOVING VERY
[00:11:04] MUCH IN THE RIGHT DIRECTION HERE AND PERHAPS LEADING IN
[00:11:08] THIS REGARD WITH IDENTIFYING JUNETEENTH FOR THE SIGNIFICANCE
[00:11:12] IT DESERVES AFTER MORE THAN A HUNDRED AND FIFTY YEARS.
[00:11:16] AND AS AN INFORMAL DAY OF CELEBRATION,
[00:11:20] PRIMARILY AMONG AFRICAN-AMERICANS, BUT
[00:11:23] INCREASINGLY AMONG ALL AMERICANS, AS IT SHOULD BE.
[00:11:26] RACIAL OPPRESSION AS WE KNOW IS DEEPLY ROOTED IN OUR NATION'S
[00:11:29] EARLY BEGINNINGS FROM THE MASS EXPLOITATION OF NATIVE
[00:11:32] POPULATIONS, HUMAN CRUELTY, TO THE ENSLAVEMENT OF BLACK
[00:11:36] AMERICANS. AND ACKNOWLEDGING THIS CHECKERED PAST IS
[00:11:40] ESSENTIAL TO HEALING AND CREATING A MORE EQUITABLE
[00:11:44] FUTURE FOR ALL. IT'S BOTH MY PRIVILEGE AS COMMISSION
[00:11:47] PRESIDENT AND CO-SPONSOR OF THIS PROCLAMATION, MY HONOR AS A
[00:11:52] PERSON, TO BE HERE WITH YOU TODAY AT THE COMMITTEE AS THE
[00:11:54] COMMISSION ESTABLISHES JUNETEENTH AS AN OFFICIAL PAID
[00:11:59] PORT HOLIDAY.
[00:12:01] JUNE 19TH, FREEDOM DAY, EMANCIPATION DAY ALL THOSE
[00:12:06] THINGS. AND AS WE'VE HEARD FROM EXECUTIVE DIRECTOR METRUCK,
[00:12:09] IT'S THE OLDEST NATIONALLY CELEBRATED COMMEMORATION OF THE
[00:12:14] ENDING OF SLAVERY IN THE UNITED STATES. IT HAS BEEN CELEBRATED
[00:12:19] BECAUSE OF THE LEADERSHIP OF BLACKS IN GOVERNMENT HERE AT
[00:12:22] THE PORT OF SEATTLE SINCE 2003. JUNETEENTH IS A DAY FOR US TO
[00:12:28] CELEBRATE AND HONOR THE INFLUENCE AND THE HISTORY OF
[00:12:32] AFRICAN-AMERICANS AND TO RECOGNIZE THE MANY
[00:12:34] CONTRIBUTIONS THE AFRICAN-AMERICAN COMMUNITY HAS
[00:12:37] MADE TO WASHINGTON STATE AND THE UNITED STATES OF AMERICA.
[00:12:42] WE ARE NOW MOVING BEYOND CELEBRATION INTO POLICY AND

[00:12:46] RECOGNITION BY ESTABLISHING JUNETEENTH AS THE OFFICIAL PORT
[00:12:51] DESIGNATED HOLIDAY. ON THE HEELS OF THE RACIAL BIAS AND EQUITY
[00:12:55] MOTION WAS PASSED EARLIER THIS YEAR, LEAD SPONSOR COMMISSIONER
[00:13:00] SAM CHO, THE PORT IS AND WILL CONTINUE TO REMAIN
[00:13:03] COMMITTED TO CREATING POLICY THAT IS ROOTED IN EQUITY,
[00:13:07] DIVERSITY, AND INCLUSION. THE PORT'S VISION FOR EQUITY IS TO
[00:13:11] DEVELOP AN ORGANIZATION THAT MIRRORS THROUGHOUT ITS BREADTH
[00:13:15] OF OPERATIONS AND SERVICES AND WITHIN ITS LEADERSHIP HIERARCHY
[00:13:20] THE DIVERSITY OF OUR COMMUNITY, INSTILL PRINCIPLES OF EQUITY
[00:13:23] IN ITS CULTURE, AND ENSURE A FAIR AND INTENTIONAL
[00:13:27] DISTRIBUTION OF OPPORTUNITIES WITH THE GOAL OF EXPANDING
[00:13:31] ECONOMIC DEVELOPMENT OPPORTUNITY AND QUALITY OF LIFE FOR ALL. THE
[00:13:36] PORT ALSO BELIEVES IT'S CRITICAL THAT WE NAME AND
[00:13:39] RECOGNIZE EXISTING AND HISTORICAL AND EQUITIES SO THAT
[00:13:43] WE CAN ADDRESS AND OVERCOME THEM TOGETHER.
[00:13:46] WHEN I THINK OF WHO WORKS TO INSTILL PRINCIPLES OF EQUITY
[00:13:50] AND FAIRNESS WITHIN OUR COMMUNITY, WHO HAS WORKED, AND
[00:13:53] WHO CONTINUES TO DO SO, I'M QUICK TO THINK OF MY FRIEND AND
[00:13:57] FORMER UNITED STATES DEPUTY SECRETARY OF HOUSING AND URBAN
[00:14:01] DEVELOPMENT, FORMER KING COUNTY EXECUTIVE WHO'S HAD
[00:14:05] AN INCREDIBLY ILLUSTRIOUS CAREER HERE AND WE'RE SO
[00:14:10] BLESSED TO HAVE HAD HIS WORK OVER THE YEARS AND COMMITMENTS
[00:14:14] IN SO MANY WAYS. MR. SIMMS CURRENTLY SERVES AS CHAIR OF
[00:14:17] THE WASHINGTON HEALTH BENEFIT EXCHANGE BOARD. HE SUPPOSED TO
[00:14:21] BE IN RETIREMENT, BUT YOU WOULDN'T THINK SO FROM ALL
[00:14:24] HE'S DOING AND I LOVE HIS COMMENTARIES ON KING 5 THESE
[00:14:28] DAYS. HE'S ALSO ON THE BOARD OF DIRECTORS OF THE WASHINGTON
[00:14:31] HEALTH ALLIANCE. I'M GRATEFUL TO HAVE HIM HERE WITH US TODAY TO
[00:14:34] SAY A FEW WORDS ABOUT THIS PROCLAMATION. SECRETARY SIMS.
[00:14:39] THANK YOU. MR. CHAIRMAN. IT'S GOOD SEEING YOU AGAIN. I WANT
[00:14:44] TO THANK THE PORT.
[00:14:48] YOU KNOW, THERE HAS TO BE AN INSTITUTION THAT UNDERSTANDS
[00:14:51] THE WORLD AND UNDERSTANDS THE DYNAMICS IN THE WORLD AND THE
[00:14:55] PORT ACTUALLY BY ITS RESPONSIBILITIES AND INCREASING
[00:14:59] TRADE AND ATTRACTING BUSINESSES AND YOU KNOW THE
[00:15:04] AIRPORT, YOU ARE THE INTERNATIONAL OF OUR COMMUNITY.
[00:15:10] AND I APPRECIATE THE PORT COMMISSIONERS AND THE STAFF
[00:15:14] THAT HAVE, OVER ALL THESE DECADES, CONTINUED TO REMIND
[00:15:18] PEOPLE THAT THE WORLD IS VERY VERY LARGE, THERE ARE A LOT OF
[00:15:23] PEOPLE IN IT, AND THAT WE NEED TO HONOR THEM AND AND ENSURE
[00:15:27] THAT THEY ARE GOING TO BE OUR FRIENDS AND OUR ALLIES. I WANT
[00:15:30] TO SAY THANK YOU FOR EVERY DAY YOU WAKING UP AND EVERY DAY
[00:15:36] MOVING US FORWARD SO THAT WE UNDERSTAND THE NATURE OF A
[00:15:38] GLOBAL COMMUNITY. WHEN I WAS A KID,
[00:15:43] WE USED TO HAVE JUNETEENTH DINNERS AND EVERYBODY GATHERED.
[00:15:50] AND I NEVER QUITE UNDERSTOOD THEM. BECAUSE WHEN YOU'RE A KID,
[00:15:54] WHEN THE ELDERS GATHER, YOU JUST KIND OF SAY, OH, WELL, THIS IS
[00:15:57] ONE MORE MEAL, BUT THERE WERE TEARS.
[00:16:02] THEY HAD BEEN THROUGH SO MUCH THAT THEY WERE NOW BEGINNING TO
[00:16:06] APPRECIATE WHAT FREEDOM AND OPPORTUNITY LOOKED LIKE. SO WHEN
[00:16:11] I THINK ABOUT JUNETEENTH, I THINK ABOUT THE ELDERS THAT SAT
[00:16:16] THERE AT BOTH THE LUNCHEES AND THE DINNERS AND THE SUPPERS
[00:16:23] THAT CAME A LITTLE LATER AND REMINDED US THAT THE WORLD THAT
[00:16:27] I SAW THEN WASN'T THE WORLD THAT THEY GREW UP IN AND THAT
[00:16:30] THEY STILL BELIEVED IN NEED TO ASPIRE FOR MORE EQUITY AND MORE
[00:16:35] UNDERSTANDING BETWEEN PEOPLE. SO I CELEBRATE JUNE 10TH, AS A
[00:16:40] REMINDER OF THE FACT THAT MUCH HAS BEEN DONE, BUT THERE IS
[00:16:45] STILL MUCH TO DO.
[00:16:48] BUT I NEED TO SAY THIS ABOUT THE PORT. WHEN I WAS A COUNTY
[00:16:52] EXECUTIVE, I USED TO SAY TO MYSELF, WOW, THEY HAVE THE
[00:16:57] HARDEST JOB IN THE STATE. THE HARDEST JOB. BECAUSE YOU
[00:17:03] HAVE TO RESPECT EVERYONE. NO MATTER THEIR COLOR, THEIR
[00:17:07] LANGUAGE, OR THEIR FAITH. AND YOU REMINDED US THAT OUR ECONOMIC

[00:17:11] GROWTH IS DEPENDENT UPON IT. SO I'M GLAD THAT YOU ARE LEADING,
[00:17:17] ONCE AGAIN, BY SAYING TO YOUR EMPLOYEES, YOU KNOW, THAT'S
[00:17:21] GOING TO BE A PAID HOLIDAY. FOR ME, AS AN AFRICAN AMERICAN, YOU
[00:17:26] HAVE NO IDEA HOW IMPORTANT THAT IS
[00:17:29] TO BE ABLE TO SAY THAT THERE IS A PLACE IT SAID AND PUT THE
[00:17:33] FLAG DOWN THAT WE'RE GOING TO REMEMBER FROM WENCE MANY OF US
[00:17:37] CAME FROM AND WE'RE GOING TO CELEBRATE OUR FREEDOM THAT THEY
[00:17:41] WERE GRANTED. BUT YOU'VE ALWAYS BEEN A LEADER. EVERY ONE OF YOU
[00:17:46] HAVE BEEN. SO I WANT TO SAY THANK YOU, PORT OF SEATTLE, FOR
[00:17:51] MAKING THE WORLD SEEM SMALLER AND THEN TAKING THE TIME TO
[00:17:56] ADDRESS THE KINDS OF PASSIONS THAT OLD PEOPLE LIKE ME HAVE. I
[00:18:02] HOPE THAT THIS WILL ALL OF A SUDDEN HAVE A DOMINO EFFECT
[00:18:06] AND THAT THE OTHER JURISDICTIONS NOT ONLY IN THE
[00:18:08] STATE OF WASHINGTON AND THE WEST COAST, BUT PEOPLE WILL
[00:18:12] FOLLOW YOUR LEAD. SO THANK YOU FOR YOUR LEADERSHIP AND THANK
[00:18:16] YOU FOR HONORING JUNETEENTH DAY, THE DAY THAT MY GREAT-GRANDFATHER
[00:18:22] WAS FREE FOR THE FIRST TIME. THANK YOU.
[00:18:30] JUST A SECOND, FRED. RON. THANK YOU SO MUCH FOR THOSE INSPIRING
[00:18:35] AND HEARTFELT WORDS. CHOKED ME ME UP A LITTLE BIT THERE.
[00:18:38] THE MEANING AND SIGNIFICANCE OF THIS IS PROFOUND. AND I HOPE
[00:18:45] THAT MORE PEOPLE WILL COME TO UNDERSTAND THAT. I ALSO BELIEVE
[00:18:49] THAT YOU'RE GOING TO KEEP ON KICKING FOR A WHILE, RON, YOU'VE GOT
[00:18:52] PLENTY OF LIFE LEFT YOU.. I JUST HEARD
[00:18:58] SOME TIME ABOUT YOUR ROLE AS THE STUDENT BODY PRESIDENT AND
[00:19:01] WHEN YOU WERE FIGHTING FOR CIVIL RIGHTS, AND WERE SPIT ON
[00:19:04] AND HORRIBLE THINGS HAPPEN TO YOU. AND YOUR SATIRICAL ARTICLE
[00:19:09] THAT I THINK MAY BE LAUNCHED YOUR MORE PUBLIC FACE AT THE
[00:19:12] TIME CALLED THE EMANCIPATOR. OH, THAT'S UNDER WASHINGTON
[00:19:16] COMMUNITY COLLEGE. [LAUGHTER]
[00:19:19] WE'RE GOING TO TURN NOW TO CO-SPONSOR OF THE PROCLAMATION
[00:19:22] COMMISSIONER CHO FOR HIS COMMENTS. COMMISSIONER CHO?
[00:19:26] THANK YOU PRESIDENT STEINBREUCK. FIRST AND FOREMOST I WANT TO
[00:19:30] THANK YOU AS WELL AS SECRETARY SIMS. IT'S AN HONOR TO HAVE YOU
[00:19:35] HERE TODAY. THANK YOU SO MUCH FOR JOINING US. AND ALSO
[00:19:38] EXECUTIVE DIRECTOR STEVE METRUCK. WHEN I FIRST PROPOSED
[00:19:43] THIS BACK IN WHAT SEEMS LIKE FOREVER AGO, WHEN I FIRST GOT
[00:19:47] SWORN IN, I DID NOT REALIZE HOW BIG OF A LIFT IT WAS TO
[00:19:51] ACTUALLY MAKE THIS OFFICIAL. SO I SINCERELY APPRECIATE
[00:19:54] PRESIDENT STEINBREUCK'S SUPPORT AS WELL AS EXECUTIVE DIRECTOR
[00:19:58] METRUCK'S EFFORTS GIVEN THE CHALLENGES THAT THIS MIGHT
[00:20:02] PROPOSE ON A FISCAL AND BUDGETARY LEVEL. I'LL KEEP MY
[00:20:05] REMARKS SHORT. BACK IN JULY AS YOU'LL ALL RECALL WE PASSED A
[00:20:10] POLICE MOTION, A MOTION THAT LOOKED AT ALL OF OUR POLICING
[00:20:14] POLICIES AND REVIEW TO MAKE SURE THAT WE WERE NOT
[00:20:17] PERPETUATING ANY INSTANCES OF POLICE BRUTALITY OR
[00:20:22] SYSTEMIC OPPRESSION. LAST MONTH IN OCTOBER WE PASSED
[00:20:28] AN EQUITY AND ANTI-RACISM MOTION WHICH BASICALLY LOOKED
[00:20:32] AT OUR INSTITUTION IN THE MIRROR AND SAID, HOW ARE WE
[00:20:37] DOING AS AN INSTITUTION TO TACKLE THE SYSTEMIC INJUSTICE?
[00:20:41] AND I WAS EXTREMELY PROUD TO HAVE BEEN THE SPONSOR OF
[00:20:44] THAT. I BELIEVE THAT TODAY'S MOTION TO MAKE JUNETEENTH A
[00:20:50] HOLIDAY IS THE CONTINUATION OF OUR EFFORTS TO TACKLE THE
[00:20:54] INSTITUTIONAL RACISM THAT EXISTS IN OUR SYSTEM AND
[00:20:57] I THINK AND I HOPE THAT EVERY YEAR GOING FORWARD THAT THE
[00:21:03] PORT COMMISSIONERS, EXECUTIVE LEADER,S AND ALL PORT STAFF TAKE
[00:21:07] THIS DAY TO REFLECT ON THIS NATION'S HISTORY OF SYSTEMIC
[00:21:12] RACISM, BUT AS THE SECRETARY MENTIONED, ALSO REMIND OURSELVES
[00:21:17] THAT THERE'S SO MUCH MORE WORK THAT NEEDS TO BE DONE.
[00:21:22] WHEN I SERVED IN THE OBAMA ADMINISTRATION, PRESIDENT OBAMA
[00:21:25] USED TO QUOTE MARTIN LUTHER KING JR. A LOT AND HE USED TO
[00:21:31] SAY THE ARC OF THE MORAL UNIVERSE IS LONG, BUT IT BENDS
[00:21:35] TOWARDS JUSTICE.
[00:21:37] THIS IS A QUOTE THAT MANY OF OBAMA'S OFFICIALS USED TO GUIDE

[00:21:42] THEM WHEN IT CAME TO GOVERNING THIS COUNTRY. I HOPE THAT
[00:21:46] CONTINUES.
[00:21:48] BUT IN OUR SMALL CORNER OF THE COUNTRY, I BELIEVE THAT OUR
[00:21:52] EFFORTS THIS YEAR
[00:21:54] HAVE HELPED BEND THAT ARC A LITTLE MORE TOWARDS JUSTICE.
[00:21:59] AND SO I WANT TO THANK ONCE AGAIN MY COLLEAGUES ON THE
[00:22:02] COMMISSION, SECRETARY SIMS FOR ALL THE WORK THAT YOU'VE DONE
[00:22:05] IN YOUR ILLUSTRIOUS CAREER. AND I HOPE THAT THIS IS
[00:22:11] A STARTING POINT, QUITE FRANKLY, AND JUST A CONTINUATION OF THE
[00:22:15] WORK THAT NEEDS TO BE DONE. SO THANK YOU SO MUCH. AND BEFORE I
[00:22:18] END I WOULD LIKE TO READ THE FOLLOWING EXCERPT FROM THE
[00:22:22] PROCLAMATION.
[00:22:25] NOW THEREFORE THE PORT OF SEATTLE COMMISSION HEREBY
[00:22:28] HONORS AND RECOGNIZES JUNETEENTH, THE 19TH OF JUNE
[00:22:32] EACH YEAR, AS AN OFFICIAL PORT HOLIDAY FOR NON-REPRESENTED
[00:22:36] EMPLOYEES. AND ONE OF THE MANY WAYS TO CELEBRATE OUR RICH
[00:22:41] AFRICAN AMERICAN CULTURAL HERITAGE AND ACKNOWLEDGE OUR
[00:22:44] OF INSTITUTIONAL RACISM SLATE AND SLAVERY AND
[00:22:49] DEMONSTRATE THAT BLACK LIVES MATTER AND ADVANCE RACIAL
[00:22:53] EQUITY. PROCLAIMED BY THE PORT OF SEATTLE COMMISSION THIS 17TH
[00:22:57] DAY OF NOVEMBER 2020. THANK YOU, SECRETARY SIMS,
[00:23:01] COMMISSIONER STEINBREUCK, PATRICIA, AND EVERYONE ELSE WHO
[00:23:05] HELPED MAKE THIS HAPPEN. AND COMMISSIONER. STEINBREUCK,
[00:23:07] I'LL TURN IT BACK TO YOU. THANK YOU. EXCELLENT. EXCELLENT
[00:23:10] COMMENTS. THANK YOU COMMISSIONER CHO FOR YOUR
[00:23:13] LEADERSHIP. I WANT TO ALSO ACKNOWLEDGE OUR COMMISSION
[00:23:17] SPECIALIST, LEANNE SHIRATO, REGARDING THIS PROCLAMATION.
[00:23:21] SHE'S PUT A LOT OF WORK AND EFFORT INTO IT AND FOR HER WORK
[00:23:24] IN THE OFFICE OF EQUITY AND DIVERSITY AND INCLUSION. LEANNE,
[00:23:28] WE APPLAUD YOU.
[00:23:30] BUT THAT I WOULD LIKE TO NOW ASK COMMISSIONERS TO
[00:23:33] UNMUTE AND ASK THE CLERK TO CALL THE ROLL.
[00:23:39] THANK YOU COMMISSION PRESIDENT. BEGINNING WITH
[00:23:40] COMMISSIONER BOWMAN. THANK YOU. ARE WE VOTING ON THIS OR
[00:23:44] COMMENTS COMMISSIONERS? COMMENTS AND THEN WE'LL HAVE A
[00:23:48] MOTION AND A VOTE. OKAY, SOUNDS GOOD. WELL, I'LL BE REALLY
[00:23:51] BRIEF BECAUSE COMMISSIONER CHO IS SO ELOQUENT. I DO WANT
[00:23:55] TO SAY, RON, WHENEVER YOU SPEAK I'M ALWAYS GLAD THAT I WORE
[00:23:59] WATERPROOF MASCARA BECAUSE I'M PRETTY SURE THAT ALMOST EVERY
[00:24:03] TIME I HEAR YOU SPEAK, YOU BRING TEARS TO MY EYES. THANK YOU SO
[00:24:06] MUCH FOR THOSE COMMENTS.
[00:24:08] IT WAS REALLY TOUCHING. I REALLY WANT TO ACTUALLY GIVE A
[00:24:13] SHOUT OUT TO OUR STAFF BECAUSE THEY'RE THE ONES THAT HAVE
[00:24:17] BEEN ASKING FOR SOMETHING LIKE THIS FOR A VERY LONG TIME AND I
[00:24:21] WANT TO RECOGNIZE COMMISSIONER CHO'S LEADERSHIP IN BRINGING IT
[00:24:24] FORWARD TO THE COMMISSION ALONG WITH COMMISSIONER
[00:24:26] STEINBREUCK. BUT, YOU KNOW TRUE LEADERSHIP REALLY DEPENDS ON
[00:24:30] STAFF BRINGING THINGS UP TO US TO MOVE IT FORWARD AND WITHOUT
[00:24:35] THE DEDICATION OF DELMAS AND PATRICIA AND EVERYBODY ELSE IN
[00:24:37] BLACKS IN GOVERNMENT, THIS WOULD NOT HAVE OCCURRED. SO
[00:24:40] THANK YOU AND I WANT YOU. I HOPE YOU ALL FEEL INSPIRED BY
[00:24:43] THIS ACTION TODAY AND THAT YOU WILL CONTINUE TO BRING US IDEAS
[00:24:47] THAT WILL INCREASE EQUITY WITHIN THE PORT OF SEATTLE. WE
[00:24:50] NEED TO START FIRST WITH OUR STAFF AND HOPEFULLY THAT'LL
[00:24:53] CAUSE RIPPLE EFFECTS THROUGHOUT THE REST OF THE COMMUNITY. SO
[00:24:56] THANK YOU ALL FOR HAVING WORKED ON THIS AND I'M SO HAPPY TO
[00:25:00] SUPPORT IT.
[00:25:02] THANK YOU COMMISSIONER BOWMAN. MOVING TO COMMISSIONER CALKINS
[00:25:05] FOR YOUR COMMENTS. THANK YOU, CLERK HART. THANK YOU SECRETARY
[00:25:10] SIMS FOR YOUR WORDS TODAY. TRULY INSPIRATIONAL .THANK YOU TO
[00:25:13] COMMISSIONERS CHO AND STEINBREUCK FOR ADVANCING THIS.
[00:25:16] THE ONLY TWO POINTS I'D ADD IS THAT FIRST I THINK THESE
[00:25:21] PROCLAMATIONS ARE NOT JUST, THEY'RE NOT MERE WORDS, THEY

[00:25:25] REALLY DO CARRY POWER AND AT A TIME WHEN REALLY IMPORTANT
[00:25:30] MESSAGES THAT NEED TO BE CONVEYED BY LEADERS ARE OFTEN
[00:25:34] GETTING MUDDLED BY MISINFORMATION AND
[00:25:36] DISINFORMATION, I THINK MAKING CLEAR STATEMENTS ABOUT OUR
[00:25:40] VALUES SUCH AS THIS IS REALLY IMPORTANT ESPECIALLY COMING
[00:25:44] FROM THE TOP. AND THE SECOND POINT I WOULD MAKE IS THAT FOR
[00:25:47] ME THE VALUE OF THIS KIND OF PROCLAMATION AND IN PARTICULAR
[00:25:52] THE CELEBRATION OF THE HOLIDAY BY THE PORT IS AN OPPORTUNITY
[00:25:55] TO DO HISTORY EDUCATION. I'VE THREE CHILDREN AND FOR THEM TO
[00:26:01] UNDERSTAND IN DEPTH THE HISTORY OF OUR COUNTRY, THE GOOD AND THE
[00:26:06] BAD PARTS, IS REALLY ESSENTIAL. I MENTIONED IN
[00:26:09] OUR FIRST CONVERSATION ABOUT THIS THAT ADAGE THAT WE ALL
[00:26:12] KNOW ABOUT THOSE WHO DON'T KNOW THEIR HISTORY ARE DOOMED TO
[00:26:14] REPEAT IT. THIS IS AN OPPORTUNITY FOR US TO ENSURE
[00:26:17] THAT THE NEXT GENERATION KNOWS THEIR HISTORY SO THAT THEY
[00:26:20] AREN'T DOOMED TO REPEAT IT. SO THANK YOU ALL FOR PUTTING
[00:26:24] THIS TOGETHER. THANK YOU TO THE STAFF FOR ALL THE WORK ON THIS
[00:26:26] AND I LOOK FORWARD TO VOTING IN FAVOR. THANK YOU COMMISSIONER
[00:26:31] CALKINS. COMMISSIONER CHO, DO YOU HAVE ANYTHING ELSE TO
[00:26:33] ADD AT THIS TIME? I DON'T, THANK YOU SO MUCH. THANK YOU.
[00:26:37] COMMISSIONER FELLEMAN FOR YOUR COMMENTS.
[00:26:40] THANK YOU CLERK HART. AND I DO GREATLY APPRECIATE RON
[00:26:45] FOR YOU BEING HERE EMBODYING SO MUCH OF THIS STRUGGLE AND
[00:26:48] ARTICULATING IT BETTER THAN ANYBODY WE COULD HAVE HOPED FOR.
[00:26:52] I DON'T NEED TO PILE ON FOR THE APPRECIATION FOR ALL THE
[00:26:55] STAFF AND LEADERSHIP THAT'S BEEN REALLY DRIVING BEHIND THIS
[00:26:58] ORGANIZATION. BUT WHILE
[00:27:01] REVEREND KING IS OFTEN QUOTED FOR INSPIRATION AND
[00:27:06] THE PARTICULAR ONE THAT COMMISSIONER CHO BROUGHT UP, ONE
[00:27:10] OF THE ONES THAT I'VE HEARD YOU SAY QUITE A LONG TIME
[00:27:13] REPEATEDLY, ALTHOUGH I DON'T KNOW THAT IT'S ORIGINAL, IS YOU
[00:27:16] GOT TO WALK THE TALK. AND I THINK YOU KNOW RESOLUTIONS ARE
[00:27:19] ONE THING, BUT I THINK THIS IS ONE OF THOSE SITUATIONS WHERE
[00:27:23] WE REALLY ARE STANDING BEHIND WHAT WE SAY. AND THIS IS REALLY
[00:27:26] A GREAT REFLECTION ON OUR EXECUTIVE METRUCK AND HIS
[00:27:31] HEARTFELT COMPASSION FOR THE PUBLIC AND FOR THE PEOPLE THAT
[00:27:35] HE SEES ARE DEDICATED TO OUR JOINT COMMITMENT.
[00:27:41] YOU KNOW MONEY TALKS, BUT IT'S REALLY
[00:27:45] THIS IS MORE THAN SYMBOLIC AND I JUST REALLY APPRECIATE
[00:27:50] ALL THE FOLKS THAT HAVE REALLY OFFICIATED SOMETHING THAT WE'VE
[00:27:53] ALL FELT. SO, THANK YOU AGAIN. THANK YOU COMMISSIONER
[00:27:58] FELLEMAN. COMMISSIONER. STEINBREUCK, IT'S BACK TO YOU.
[00:28:00] I AM GOOD WITH MY COMMENTS. I WILL NOW ASK THAT THE MOTION
[00:28:06] AND SECOND TO ADOPT. FOR THE MOTION AND SECOND TO ADOPT THIS
[00:28:11] PROCLAMATION. I WILL MOVE THE PROCLAMATION. COMMISSIONER CHO?
[00:28:16] I WILL SECOND. IT'S BEEN MOVED AND SECONDED. AND NOW WE'LL TAKE A
[00:28:21] VOTE. PLEASE SAY YES OR NO WHEN YOUR NAME IS CALLED
[00:28:25] COMMISSIONERS. CLERK?
[00:28:27] THANK YOU. COMMISSIONER BOWMAN.
[00:28:29] AYE. THANK YOU. COMMISSIONER CALKINS.. AYE. THANK YOU.
[00:28:34] COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE.
[00:28:39] THANK YOU. COMMISSIONER STEINBREUCK. YES. THANK YOU.
[00:28:43] THERE ARE FIVE YESES AND 0 NO'S. MOTION PASSES. THE PROCLAMATION
[00:28:48] IS AFFIRMED. THANK YOU.
[00:28:57] HATS OFF TO OUR EMPLOYEES AS WELL.
[00:29:00] WITH THAT WE WILL NOW MOVE ON TO ITEMS FOUR B AND C.
[00:29:07] PROCEEDING ON TO THE NEXT AGENDA ITEM,
[00:29:11] THESE ARE CONTINUATION OF THE PUBLIC HEARINGS ON
[00:29:15] RESOLUTIONS 3779 AND 3780 FROM THE NOVEMBER 10TH
[00:29:22] MEETING REGARDING THE 2021 PORT OF SEATTLE BUDGET AND LEVY
[00:29:26] ADOPTION. FOR THE PURPOSES OF PUBLIC TESTIMONY AND AS THESE
[00:29:31] ITEMS ARE RELATED, WE WILL COMBINE THESE TWO PUBLIC
[00:29:33] HEARINGS TODAY AND WILL TAKE SPEAKERS FOR

[00:29:37] BOTH RESOLUTIONS AT ONCE. PLEASE SPEAK TO THE THOSE
[00:29:42] RELATED BUDGET ITEMS. WE WILL HAVE ADDITIONAL PUBLIC COMMENT
[00:29:45] FOR OTHER AREAS OF INTEREST AND ISSUE IN THE AGENDA LATER.
[00:29:51] DISCUSSION AND ACTION ON THESE ITEMS WILL
[00:29:53] OCCUR LATER IN THE AGENDA, AS I MENTIONED. THE RESOLUTIONS AND
[00:29:57] PACKAGE OF ASSOCIATED AMENDMENTS HAVE BEEN PROVIDED
[00:30:00] IN THE PUBLIC PACKET AND IN ADVANCE OF THE MEETING. I WILL
[00:30:04] NOW CONTINUE THE HEARING AND TAKE TESTIMONY. THE DEPUTY
[00:30:07] CLERK HAS MAINTAINED SIGN IN SHEETS FOR SPEAKER TESTIMONY.
[00:30:11] CLERK, PLEASE CALL THE FIRST SPEAKER.
[00:30:14] THANK YOU. THE FIRST SPEAKER THAT WE HAVE SIGNED UP TO SPEAK
[00:30:17] IS STACY OAKS.
[00:30:26] THANK YOU. MY NAME IS STACY OAKS. I'M AN ORGANIZER WITH 350
[00:30:30] SEATTLE AND A MEMBER OF SEATTLE CRUISE CONTROL. MY THOUGHTS ON
[00:30:33] THE BUDGET ARE THIS: A BUDGET IS A MORAL DOCUMENT. PRIORITIES AND
[00:30:37] CONCERNS GIVEN A PIECE OF THE PIE, A PERCENTAGE OF OUR TIME
[00:30:40] AND RESOURCES, WHAT WE DECIDE TO SPEND OUR MONEY ON, AND WHAT WE
[00:30:43] DECIDE NOT TO FUND. THESE THINGS TELL US IN CERTIFIED WRITING WHAT
[00:30:47] AN AGENCY, A FAMILY, A BUSINESS, OR GOVERNMENT'S REAL PRIORITIES
[00:30:50] ARE. IT PUTS OUR MONEY WHERE OUR MOUTH IS SO TO
[00:30:54] SPEAK. IT'S EASY TO SAY WE CARE ABOUT SOMETHING BUT IF THERE'S
[00:30:57] NO ALLOCATION OF RESOURCES TO BACK IT UP, HOW DEEPLY DO WE
[00:31:00] REALLY CARE? HOW HARD ARE WE REALLY TRYING? THE CENTURY
[00:31:04] AGENDA STATES PRIORITIES OF REDUCING EMISSIONS AND
[00:31:06] ASPIRATIONS OF BEING THE GREENEST PORT IN NORTH AMERICA.
[00:31:09] BUT DOES THIS BUDGET BACK THAT UP? WHEN WE FUND THE EXPANSION
[00:31:12] OF FOSSIL FUEL INTENSIVE ACTIVITIES AT THIS CRITICAL
[00:31:15] TIME, WE ARE SPITTING IN THE FACE OF SCIENCE CAUSING
[00:31:18] IRREPARABLE HARM TO OUR YOUTH AND FUTURE GENERATIONS, AND
[00:31:20] SHOWING OUR TRUE COLORS. A BUDGET IS A MORAL DOCUMENT AND
[00:31:24] COMMERCE WITHOUT MORALITY WILL HARM THE HOUSE IT RESIDES
[00:31:27] IN. [INAUDIBLE] EQUITY IS A PRIORITY HOW MUCH
[00:31:31] IS IN THE BUDGET FOR CORRECTING THE POLLUTION AND HEALTH IMPACT
[00:31:33] DISPARITIES THAT EXIST IN COMMUNITIES CLOSEST TO THE PORT?
[00:31:36] IS THAT AMOUNT ANYWHERE NEAR EQUAL TO THE DAMAGE INFLICTED?
[00:31:38] AND IF NOT, MAYBE WE'RE LACKING AN UNDERSTANDING OF WHAT THE
[00:31:42] WORD EQUITY ACTUALLY MEANS. WE HAVE MONEY TO EXPAND BUT NOT SO
[00:31:45] MUCH TO RESTORE? WHAT DOES THAT TELL US? YOU KNOW CLEANING UP A
[00:31:48] MESS USUALLY TAKE MORE ENERGY THAN IT DOES TO MAKE IT AND SO
[00:31:51] MEANINGFUL STEPS TOWARDS EQUITY CAN ACTUALLY CREATE THOSE JOBS
[00:31:54] AND A HEALTHY PORT COMMUNITY. HIDING BEHIND JOBS JOBS
[00:31:57] JOBS AS THE REASON WE NEED TO EXPAND INDUSTRIES AND
[00:32:00] ACTIVITIES THAT ARE LITERALLY KILLING US AS IF THERE ISN'T
[00:32:02] PLENTY OF WORK INVOLVED IN CLEANING UP OUR WATERS AND
[00:32:05] INCREASING THE HEALTH AND POPULATIONS OF MARINE LIFE.
[00:32:07] THIS IS A DANGEROUS LIE. IT'S A LIE THAT WE CAN'T HAVE JOBS AND
[00:32:10] ADDRESS THE CLIMATE CRISIS AND ADDRESS THE PUBLIC HEALTH
[00:32:13] CRISIS. WE'RE JUST NOT FUNDING THEM. A BUDGET IS A MORAL
[00:32:16] DOCUMENT. THANK YOU.
[00:32:20] NEXT SPEAKER, PLEASE CLERK.
[00:32:22] YES, THE NEXT SPEAKER IS JEFF WEST.
[00:32:30] JEFF?
[00:32:39] MY NAME IS JEFF WEST, RESIDENT OF SEATTLE AND A VOLUNTEER FOR SEATTLE 350.
[00:32:42] I UNDERSTAND. I HAVE TWO POINTS TO MAKE. FIRST POINT
[00:32:47] IS I UNDERSTAND THE PORT IS PLANNING ON PASSING ON
[00:32:50] OPERATIONAL COST SAVINGS TO AIRLINES AND USING FEDERAL
[00:32:55] STIMULUS MONEY TO CUT AIRLINE USAGE FEES. BUT AT THE SAME
[00:32:58] TIME THE PORT IS ASKING TAXPAYERS FOR AN ADDITIONAL 78
[00:33:01] MILLION DOLLARS IN 2021 WON AND EVEN MORE IN 2022 AND
[00:33:05] 2023. I THINK IT'S WORTH ASKING IF IT MAKES SENSE FOR THE PORT
[00:33:10] TO USE STIMULUS FUNDS TO CUT COSTS FOR HUGE CORPORATIONS
[00:33:14] WHILE ASKING FOR MORE MONEY FROM LOCAL TAXPAYERS. SO
[00:33:17] THAT'S THE FIRST POINT. SECOND POINT IS THAT THERE DOESN'T SEEM TO

[00:33:22] BE ANYTHING IN THE BUDGET THAT WILL IN ANY MEANINGFUL WAY
[00:33:25] REDUCE ATMOSPHERIC EMISSIONS FROM THE FUEL BURNED AT SEA-TAC
[00:33:29] WHICH IS BY FAR AND AWAY THE LARGEST SOURCE OF ATMOSPHERIC
[00:33:33] EMISSIONS FROM PORT OPERATIONS AND A HUGE PORTION
[00:33:36] OF THE WASHINGTON STATE'S CONTRIBUTION TO CLIMATE WARMING.
[00:33:39] THE PORT CONTINUES TO RELY ON THE USE OF BIOFUELS AS A SINGLE
[00:33:44] METHOD BY WHICH IT WILL ACHIEVE ATMOSPHERIC EMISSIONS
[00:33:47] REDUCTIONS. HOWEVER, USING BIOFUELS DOES NOT REDUCE CO2
[00:33:52] EMISSIONS FROM FUEL BURN. WITH THE GROWTH THE PORT IS
[00:33:55] PUSHING FOR, ANY REDUCTION IN POLLUTANTS OR CLIMATE WARMING
[00:33:59] FROM BIOFUELS WILL BE OVERWHELMED BY AN INCREASED
[00:34:04] EMISSIONS DUE TO INCREASED FUEL BURNING. MEANINGFUL REDUCTIONS
[00:34:09] IN EMISSIONS WILL ONLY COME FROM A MEANINGFUL REDUCTION IN
[00:34:12] FUEL BURNING. IT WILL BE GOOD TO SEE A PORT BUDGET THAT TAKES
[00:34:16] THIS APPROACH TO FIGHTING CLIMATE CHANGE INTO AN ACCOUNT. THE
[00:34:20] ENVIRONMENTAL CATASTROPHE THAT WILL RESULT FROM A FAILURE TO
[00:34:24] BRING GREENHOUSE GAS EMISSIONS UNDER CONTROL WILL COMPLETELY
[00:34:28] CANCEL OUT ANY SHORT-TERM GAIN THE PORT EXPECTS TO SEE FROM
[00:34:32] INCREASED AIR TRAFFIC AND THE RESULT OF INCREASING
[00:34:35] GREENHOUSE GAS EMISSIONS.
[00:34:37] THANK YOU VERY MUCH. THANK YOU. JEFF. NEXT SPEAKER, PLEASE. THAT
[00:34:42] IS ALL OF THE SPEAKERS THAT I HAVE UNDER OUR PUBLIC HEARING
[00:34:45] UMBRELLA TODAY. HEY, WELL, OKAY. IN THAT CASE AND DID WE RECEIVE
[00:34:52] ANY WRITTEN COMMENT ON THE BUDGET PUBLIC HEARING PORTION?
[00:34:57] WE DO HAVE WRITTEN PUBLIC COMMENT, WRITTEN TESTIMONY FOR
[00:35:02] THIS ITEM, COMMISSIONER STEINBREUCK. THERE ARE FOUR
[00:35:04] COMING IN FROM LAURA GIBBONS, CHARLA DODD, TYRELL HEADLAND,
[00:35:09] SARAH SHIVELY. THEY ALL SPEAK IN OPPOSITION TO
[00:35:12] INCREASED TAXES FOR RESIDENTS AND DECREASED FEES AND CHARGES
[00:35:16] TO AIRLINES AND ALSO REGARDING CLIMATE IMPACTS FROM AIRPORT
[00:35:20] NOISE AND IN SUPPORT OF REDUCTION OF PORT GREENHOUSE
[00:35:23] GAS EMISSIONS. ALL OF THESE WRITTEN COMMENTS HAVE BEEN
[00:35:26] PREVIOUSLY DISTRIBUTED TO THE COMMISSIONERS AND WILL BECOME A
[00:35:29] PART OF THE MEETING RECORD. OKAY, VERY GOOD. I THINK FOR
[00:35:33] GENERAL INFORMATION IT SHOULD PROBABLY BE NOTED THAT WE DO
[00:35:36] NOT USE TAX LEVY FUNDS TO SUBSIDIZE OR SUPPORT SEA-TAC
[00:35:40] AIRPORT OR ITS OPERATIONS OR THE BUSINESSES THERE. THE FUNDS
[00:35:44] ARE USED EXCLUSIVELY OUTSIDE OF THE AIRPORT FOR
[00:35:50] OTHER PURPOSES AND THE AIRPORT IS SELF-SUSTAINING. THANK YOU
[00:35:54] SPEAKERS FOR YOUR TESTIMONY. THAT CONCLUDES AND
[00:35:57] CLOSES THE PUBLIC HEARINGS ON THESE RESOLUTIONS. NOW, WE'LL
[00:36:00] MOVE TO THE EXECUTIVE DIRECTOR'S REPORT. DIRECTOR METRUCK.
[00:36:05] I'M SORRY COMMISSIONER. STEINBREUCK. THERE WAS JUST ONE
[00:36:09] THING THAT WAS SAID THAT WE ARE INCREASING THE TAX LEVY BY 78
[00:36:13] MILLION DOLLARS AND I JUST WANT TO MAKE SURE THAT THAT'S
[00:36:17] CLARIFIED. OKAY. THAT'S NOT THE CASE. RIGHT? WE ARE
[00:36:22] INCREASING IT BY ONE POINT FIVE DOLLARS PER HOUSEHOLD FOR THE
[00:36:28] COURSE OF THE YEAR. AND WE'LL HAVE MORE TO DISCUSS THAT ABOUT
[00:36:32] THAT LATER. BUT THANK YOU FOR POINTING THAT OUT. OKAY, LET'S
[00:36:35] CONTINUE WITH DIRECTOR METRUCK'S REPORT.
[00:36:40] COMMISSIONERS, I KNOW IT'S BEEN ONLY A WEEK SINCE OUR LAST
[00:36:43] MEETING BUT THERE'S MUCH GOING ON AT THE PORT. YOU KNOW,
[00:36:48] SINCE WE LAST MET, IT APPEARS THAT 2020 IS NOT DONE
[00:36:52] WITH US YET. I WANT TO TAKE AN OPPORTUNITY TO SHARE A FEW
[00:36:55] BRIEF ANNOUNCEMENTS AND SOME HIGHLIGHTS. FIRST AND FOREMOST
[00:36:59] OVER THE WEEKEND WASHINGTON STATE GOVERNOR JAY INSLEE
[00:37:02] ANNOUNCED NEW REGULATIONS THAT WILL BE IN PLACE FOR THE NEXT
[00:37:05] FOUR WEEKS AS AN EFFORT TO SLOW THE SPREAD OF THE COVID-19
[00:37:08] VIRUS AND TO REVERSE RELATED TRENDS. THE NEW REGULATIONS APPEAR TO BRING
[00:37:13] RELATIVELY FEW LIMITATIONS TO THE PORT AS AN EMPLOYER, BUT
[00:37:17] THEY WILL IMPACT OUR FACILITIES AND OUR WORK. THE MOST
[00:37:20] SIGNIFICANT CHANGES IN THE GOVERNOR'S REGULATIONS IMPACTED
[00:37:23] THE DINING RETAIL AND RECREATIONAL ACTIVITIES AT PORT

[00:37:26] FACILITIES. A MAJOR PIECE OF OUR WORK IS TO SUPPORT OUR
[00:37:30] TENANTS AND THE COMMUNITY AMID THE ONGOING ECONOMIC CRISIS. WE
[00:37:34] UNDERSTAND THAT THE STATE WILL COMMIT FIFTY MILLION
[00:37:37] DOLLARS IN AID TO HELP MITIGATE FINANCIAL IMPACTS ON BUSINESSES
[00:37:41] AND THEIR EMPLOYEES. WE'RE ALSO LOOKING INTO ADDITIONAL RELIEF
[00:37:45] STRATEGIES TO HELP OUR BUSINESSES IN THE COMMUNITY
[00:37:48] SURVIVE THIS CRISIS. OUR STAFF IS REACHING OUT TO THE
[00:37:51] GOVERNOR'S OFFICE TO LEARN MORE DETAILS ABOUT AID TO
[00:37:56] SMALL BUSINESSES IN ARE DRAFTING A LIST OF ASSISTANCE
[00:37:58] IDEAS OUTSIDE OF LOANS OR GRANTS. THESE EFFORTS ARE CORE
[00:38:03] TO OUR MISSION TO HELP LEAD AN EQUITABLE RECOVERY. DAWN HUNTER,
[00:38:07] OUR DIRECTOR OF AVIATION COMMERCIAL MANAGEMENT SPEAKS
[00:38:10] LATER ON ON THE AGENDA AND I WILL HAVE HER MAKE SOME
[00:38:13] COMMENTS ABOUT THE IMPACT TO OUR TENANTS. OUR COMMUNITY IN
[00:38:17] THE PORT DEPEND UPON ECONOMIC ACTIVITY TO MAINTAIN JOBS.
[00:38:20] STOPPING THE SPREAD OF THE COVID-19 VIRUS NOT ONLY
[00:38:23] BENEFITS OUR HEALTH, IT SAVES JOBS AS WELL. FOR SEVERAL DAYS
[00:38:28] I'VE EXPRESSED MY CONCERN THAT MORE SPREAD OF THE VIRUS COULD
[00:38:31] ENDANGER THE EARLIEST SIGNS OF OF A RECOVERY WE BEGAN TO SEE
[00:38:35] AT THE PORT. WITH THAT BEING SAID, I'M CONFIDENT IN THE
[00:38:38] CONTINGENCIES THAT WE'VE BUILT INTO OUR PROPOSED BUDGET BEFORE
[00:38:41] YOU TODAY AND I FEEL THAT THEY'RE SUFFICIENT TO ADDRESS
[00:38:45] THE UNCERTAINTY THAT LIES AHEAD. I WILL HAVE MORE TO SAY ABOUT
[00:38:48] THESE CONTINGENCIES DURING THE BUDGET PRESENTATION. IT'S MY
[00:38:51] BELIEVE WITH THIS BUDGET WE WILL COME OUT OF THIS PANDEMIC
[00:38:54] STRONGER, MORE RESILIENT, AND MORE AWARE OF HOW WE CAN
[00:38:58] ADDRESS THE INEQUITY IN OUR REGION TOGETHER. I'LL HAVE MORE
[00:39:01] TO SAY ABOUT THIS DURING THE INTRODUCTION OF THE ITEM
[00:39:03] RELATED TO THE BUDGET. A LOT OF CREDIT GOES TO OUR FINANCE AND
[00:39:07] BUDGET STAFF FOR PREPARING THIS BUDGET IN WHAT HAS BEEN AN
[00:39:10] EXTRAORDINARY YEAR.
[00:39:13] ANOTHER STAFF MEMBER I WOULD LIKE TO RECOGNIZE IS OUR
[00:39:15] MANAGING DIRECTOR OF AVIATION, LANCE LITTLE. THE AIRPORTS
[00:39:19] COUNCIL INTERNATIONAL NORTH AMERICA
[00:39:22] RECENTLY ANNOUNCED THAT LANCE IS THE RECIPIENT OF THE
[00:39:25] EXCELLENCE IN VISIONARY LEADERSHIP AWARD FOR 2020. THE
[00:39:29] COUNCIL RECOGNIZED LANCE FOR PROMINENT POSITIVE IMPACT THAT
[00:39:32] HE HAS HAD ON THE AVIATION INDUSTRY, SPECIFICALLY NOTING
[00:39:35] HIS COMMITMENT TO SUPPORTING AN INDUSTRY JOBS AND EMPHASIZING
[00:39:38] DIVERSITY WITHIN THE AVIATION SECTOR. LANCE HAS MADE MANY
[00:39:42] VALUABLE CONTRIBUTIONS HERE AT THE PORT AND I APPRECIATE ALL
[00:39:45] HE'S DONE TO MAKE SEA A WORLD-CLASS AIRPORT. THANK YOU
[00:39:48] FOR YOUR LEADERSHIP. CONGRATULATIONS LANCE.
[00:39:53] SPEAKING OF AWARD-WINNING ACTIONS, THE PORT AWARDED TWO OF
[00:39:56] ITS ANNUAL AWARDS RECENTLY ,THE LINDSAY PULSIPHER COMMUNITY
[00:40:00] CHAMPION AND THE CHARLES BLOOD CHAMPION OF
[00:40:03] DIVERSITY INCLUSION AWARDS. CARLTON WILLIAMS, WHO MANY OF
[00:40:07] YOU MAY RECOGNIZE AS THE MAN BEHIND THE INCREDIBLE VOICE
[00:40:10] THAT SINGS AT MANY OF OUR EVENTS WAS AWARDED THE LINDSAY
[00:40:13] PULSIPHER COMMUNITY CHAMPION AWARD EARLIER THIS MONTH. THE
[00:40:17] AWARD IS NAMED FOR A DISTINGUISHED PORT LEADER WHO
[00:40:20] WAS A CHAMPION FOR DIVERSITY, INCLUSION, AND PUBLIC SERVICE, THE
[00:40:24] AWARD RECOGNIZES SOMEONE WHO EMBODIES THE SPIRIT OF
[00:40:26] GENEROSITY AND CARING BOTH AS THEY ENGAGE IN PORT BUSINESS
[00:40:30] AND IN THEIR COMMUNITY. CARLTON RETIRED FROM THE PORT THIS YEAR
[00:40:34] AFTER OVER 20 YEARS OF SERVICE. HIS ABILITY TO CONNECT WITH
[00:40:37] PEOPLE IN A FRIENDLY AND HELPFUL MANNER IS A SKILL THAT
[00:40:40] ONLY CAN BE SURPASSED BY HIS BEAUTIFUL VOICE AND HIS DEEP
[00:40:43] SPIRITUALITY. CARLTON HAS MADE ME SMILE AT SO
[00:40:49] MANY EVENTS AT THE PORT FROM VETERANS DAY AND HOLIDAY
[00:40:53] CELEBRATIONS AND AS WELL AS CUSTOMER
[00:40:57] APPRECIATION EVENTS. CONGRATULATIONS TO CARLTON. ALSO
[00:41:01] RECENTLY AWARDED WAS THE CHARLES BLOOD CHAMPION OF

[00:41:03] DIVERSITY AWARD. THE COMMISSION ESTABLISHED THE CHARLES BLOOD
[00:41:07] CHAMPION OF DIVERSITY AWARD IN SEPTEMBER 2000. IT IS NAMED FOR
[00:41:10] A LEADER WHO WAS DEVOTED TO ISSUES OF INCLUSION THROUGH HIS
[00:41:13] TENURE OF MORE THAN 30 YEARS WITH THE PORT. THE AWARD IS
[00:41:16] GIVEN ANNUALLY TO A CURRENT EMPLOYEE OR TEAM THAT EMBODIES
[00:41:19] THE PORT'S DIVERSITY, COMMITMENTS, AND VALUES. THIS
[00:41:22] YEAR'S WINNER IS PENNY SONG, PROCESS IMPROVEMENT PROGRAM
[00:41:26] MANAGER WITH THE STRATEGIC INITIATIVES TEAM. PENNY HAS BEEN
[00:41:29] DESCRIBED AS A SOCIAL JUSTICE NINJA. SHE'S BEEN AT THE FRONT
[00:41:32] DOOR THE BLACK LIVES MATTER MOVEMENT HERE AT THE PORT,
[00:41:35] HELPED ADVOCATE FOR THE DESIGNATION OF JUNETEENTH AS
[00:41:38] A PORT HOLIDAY, AND FACILITATES SUPPORT WIDE COMMUNITY
[00:41:41] CONNECTION TWICE A WEEK IN RECOGNITION OF THE NEED FOR
[00:41:44] HUMAN INTERACTION AS WE NAVIGATE THE FEELINGS OF
[00:41:47] ISOLATION DURING THE PANDEMIC. PENNY HAS UNIQUE ABILITY TO
[00:41:51] EMPOWER PEOPLE AND ENCOURAGE THEM TO USE THEIR VOICES AT
[00:41:54] HOME, IN THE WORKPLACE, AND IN OUR COMMUNITIES. THERE WILL BE
[00:41:57] A VIRTUAL CELEBRATION FOR THIS AWARD TOMORROW, NOVEMBER 18TH
[00:42:01] FROM 3 TO 4 P.M. CONGRATULATIONS PENNY.
[00:42:05] ALSO HAPPENING THIS WEEK IS THE TRANSGENDER DAY OF REMEMBRANCE
[00:42:08] ON NOVEMBER 20TH. AS SUCH COMMISSIONERS WILL BE PLEASED
[00:42:11] TO LEARN ABOUT THE PORT'S NEW GENDER IDENTITY POLICY AND
[00:42:14] PROCEDURE, HR 33. THERE ARE REPORTS OF AN ESTIMATED 1.4
[00:42:20] MILLION TRANSGENDER PEOPLE IN THE UNITED STATES. TRANSGENDER
[00:42:23] PEOPLE FACE SEVERE DISCRIMINATION, STIGMA, SYSTEMIC
[00:42:27] INEQUITY, AND VIOLENCE. THIS POLICY IS INTENDED TO SET FORTH
[00:42:31] GUIDELINES TO ADDRESS THE NEEDS OF TRANSGENDER, GENDER
[00:42:33] NON-CONFORMING, AND IN OTHER GENDER DIVERSE EMPLOYEES IN
[00:42:36] SITUATIONS WHERE QUESTIONS MAY ARISE ABOUT HOW TO PROTECT THE
[00:42:40] LEGAL RIGHTS OR SAFETY OF SUCH EMPLOYEES. THE POLICY IS A
[00:42:44] RESULT OF THE EFFORT OF A CROSS PORT WORK GROUP CONVENED BY
[00:42:47] HUMAN RESOURCES, THE TRANSGENDER INCLUSION WORK
[00:42:50] GROUP. THIS WORKGROUP DRAFTED THE POLICY AND DESIGNED IT TO
[00:42:53] ENSURE A SAFE AND PRODUCTIVE WORKPLACE ENVIRONMENT FOR ALL
[00:42:57] EMPLOYEES. THE GENDER IDENTITY POLICY ALSO ALIGNS WITH THE
[00:43:00] PORT'S CENTURY AGENDA GOAL TO BECOME A MODEL FOR EQUITY
[00:43:03] DIVERSITY AND INCLUSION. THE TRANSGENDER INCLUSION WORK
[00:43:07] GROUP WILL BE HOSTING A VIRTUAL INFORMATION SESSION ON THIS
[00:43:10] POLICY THIS FRIDAY, NOVEMBER 20TH, AT 11 A.M. I'D LIKE TO
[00:43:14] EXPRESS MY APPRECIATION AND GRATITUDE TO THE WORK GROUP FOR
[00:43:17] THE IMPORTANT WORK ON THIS EFFORT.
[00:43:19] MOVING TO TODAY'S COMMISSION MEETING, THE MOST NOTABLE ACTION
[00:43:22] FOR YOUR CONSIDERATION ON TODAY'S AGENDA ARE THE ADOPTION
[00:43:25] OF THE 2021 BUDGET AND APPROVAL OF OUR PROPOSED TAX LEVY. I
[00:43:30] WOULD LIKE TO HIGHLIGHT A FEW OTHER ITEMS. TODAY ON THE
[00:43:34] CONSENT AGENDA, WE ASK YOU TO APPROVE TO LITIGATION
[00:43:37] SETTLEMENTS RELATED TO EMPLOYMENT MATTERS. IN MEMOS TO
[00:43:41] THE COMMISSION, THE PORT EXPLAINS WHAT THAT SETTLEMENTS
[00:43:43] DO NOT CONSTITUTE ANY ADMISSION OF WRONGDOING OR LIABILITY ON
[00:43:46] THE PART OF THE PORT. THE POTENTIAL HIGH COST OF
[00:43:49] LITIGATION AND DISRUPTION TO PRODUCTIVITY LEAD US TO
[00:43:52] RECOMMEND THAT YOU APPROVE THESE SETTLEMENTS. ITEM 8I ON
[00:43:55] THE CONSENT AGENDA IS APPROVAL OF OUR STATE LEGISLATIVE AGENDA.
[00:43:59] ON OCTOBER 27TH YOU RECEIVED A BRIEFING ON OUR 2021
[00:44:03] STATE LEGISLATIVE AGENDA FROM ERIC FITCH, OUR
[00:44:05] STATE GOVERNMENT RELATIONS MANAGER AND TRENT HOUSE, OUR
[00:44:08] CONTRACT LOBBYIST. THAT AGENDA IS NOW ON THE CONSENT CALENDAR
[00:44:12] TODAY WITH NO CHANGES REQUESTED FOLLOWING THE OCTOBER 27TH
[00:44:17] BRIEFING. AS YOU WILL RECALL, THE PORT IS PRIORITIZING
[00:44:21] STATEWIDE COVID-19 RECOVERY AND LOOKING TO PARTNER WITH OTHER
[00:44:24] ENTITIES IN OLYMPIA WHO ARE WORKING ON THE SAME.
[00:44:28] SUPPORT FOR TRANSPORTATION REVENUE PACKAGE, ESPECIALLY
[00:44:30] WITH STATE SUPPORT FOR A WEST SEATTLE BRIDGE SOLUTION, IS A

[00:44:34] TOP PRIORITY. PROGRESSIVE ACTION OF CLIMATE CHANGE IS ANOTHER.
[00:44:38] BOTH WILL CREATE JOBS AND KEEP US COMPETITIVE INTO THE FUTURE.
[00:44:42] THE LEGISLATIVE SESSION BEGINS JANUARY 11TH AND ERIC
[00:44:46] AND TRENT ARE IN THE PROCESS OF SETTING MEETINGS WITH KEY
[00:44:49] LAWMAKERS BETWEEN NOW AND THEN. I WILL JOIN COMMISSIONERS FOR
[00:44:52] THOSE MEETINGS, WHICH WE WILL HAVE A CHANCE TO DISCUSS SHARED
[00:44:55] PRIORITIES WITH SOME OF THE PORT'S CONSISTENT LEGISLATIVE
[00:44:58] CHAMPIONS.
[00:45:00] ITEM 8J IS A COMPETITION WAIVER FOR WORKFORCE
[00:45:03] DEVELOPMENT AGREEMENT WITH THE CITY OF SEATTLE. THIS
[00:45:06] PARTNERSHIP ADVANCES THE WORKFORCE DEVELOPMENT POLICY
[00:45:08] DIRECTIVE GOAL OF LEVERAGING OUR DOLLARS TO MAXIMIZE IMPACT
[00:45:12] BY DEVELOPING, IMPLEMENTING, AND MANAGING THE PROGRAM THAT WILL
[00:45:15] ADVANCE EQUITY IN CONSTRUCTION FOR BLACK, INDIGENOUS, AND OTHER
[00:45:18] PEOPLE OF COLOR, WOMEN, AND RESIDENTS OF ECONOMICALLY
[00:45:22] DISTRESSED ZIP CODES. AS YOU MAY RECALL, IN 2018 WE PARTNERED
[00:45:26] WITH THE CITY OF SEATTLE AND KING COUNTY ON A SIMILAR
[00:45:29] AGREEMENT FOR CONSTRUCTION WORKER TRAINING AND PLACEMENT.
[00:45:32] SOME OF THE OUTCOMES OF THE COLLABORATION ARE PORT FUNDED
[00:45:35] CONTRACTS WITH SEVERAL ORGANIZATIONS THAT PLACED A
[00:45:37] HUNDRED NINETY INDIVIDUALS TO LIVING WAGE CONSTRUCTION TRADES
[00:45:41] CAREERS, FUNDING FOR RETENTION SERVICES, AND THE DESIGN AND
[00:45:44] PILOT OF A NEW ACCEPTABLE WORKSITE PROGRAM, AND PLACEMENT
[00:45:48] OF 25 INDIVIDUALS INTO THE TRADES AND WRAPAROUND SERVICES.
[00:45:52] AND FINALLY 11A IS A PROGRESS REPORT ON THE POLICING
[00:45:56] ASSESSMENT. I'M SORRY THOSE WHO ARE EXTENDED REMARKS
[00:45:58] COMMISSIONERS BUT THERE'S A LOT GOING ON HERE AT THE PORT
[00:46:01] AND I THOUGHT THAT YOU AND THE PUBLIC NEEDED TO KNOW ABOUT
[00:46:03] THOSE. THANK YOU. WELL, THANKS AND THANKS FOR THAT GREAT NEWS
[00:46:06] ABOUT THE AWESOME WORK OF OUR EMPLOYEES AND LANCE LITTLE'S
[00:46:11] RECOGNITION THAT CONTINUES AS AN OUTSTANDING LEADER IN AVIATION
[00:46:16] INDUSTRY. WITH THAT WE HAVE ITEM NUMBER SIX, WHICH IS COMMITTEE
[00:46:22] REPORTS. MR. PRITCHARD, YOU'RE UP. GOOD AFTERNOON
[00:46:26] COMMISSIONERS, EXECUTIVE DIRECTOR. AARON PRITCHARD,
[00:46:29] POLICY MANAGER FOR THE COMMISSION OFFICE. LAST
[00:46:32] THURSDAY, THE ENERGY AND SUSTAINABILITY COMMITTEE WAS
[00:46:35] CONVENED BY COMMISSIONERS CALKINS AND FELLEMAN. TO START
[00:46:40] IT OFF THE COMMITTEE WAS BRIEFED BY JOHN PLAZA WHO MANY
[00:46:42] OF YOU MAY KNOW, NOW WITH SKY ENERGY, ON THE POTENTIAL FOR 1
[00:46:47] MILLION GALLONS OF SUSTAINABLE AVIATION FUELS BY 2040 IN NORTH
[00:46:51] AMERICA. AND SKY ENERGY IS LOOKING CLOSELY AT THE 5
[00:46:54] MILLION TONS OF MUNICIPAL SOLID WASTE ANNUALLY LANDFILLED IN
[00:46:57] THE OREGON AND WASHINGTON AS POTENTIAL FEEDSTOCK. WE ALSO
[00:47:01] DISCUSSED NEXT STEPS AROUND THAT MUNICIPAL SOLID WASTE
[00:47:04] STUDY THAT COMMISSIONER FELLEMAN WILL BE INTRODUCING AN
[00:47:07] AMENDMENT IN SUPPORT OF TODAY, THE COMMITTEE SUPPORTED THE
[00:47:10] RECOMMENDATION FROM THE AVIATION ENVIRONMENTAL STAFF TO
[00:47:13] DEVELOP A SCOPE AND PARTNERSHIPS FOR THAT MSW STUDY
[00:47:16] BY THE END OF Q2 2021. I WOULD EXPECT THAT WOULD BE IN THE
[00:47:21] CLOSE TIME WHEN WE WOULD BRING FORWARD A BRIEFING ON WHERE WE
[00:47:25] STAND WITH SUSTAINABLE AVIATION FUELS, ALSO A RECOMMENDATION BY
[00:47:29] THE COMMITTEE TO BRING FORWARD SOME BRIEFING AROUND SUSTAINABLE
[00:47:32] AVIATION FUELS. THE COMMITTEE ALSO DISCUSSED THE
[00:47:36] CLOSE OUT OF THE ENERGY AND SUSTAINABILITY FUND,
[00:47:39] IT WAS A 1 MILLION DOLLAR FUND AND THE EVOLUTION
[00:47:41] OF HOW THOSE FUNDS WERE REVIEWED AND APPROVED. AS WE
[00:47:45] MOVE FORWARD WITH THE FIRST REQUEST FROM THE STAINABLE
[00:47:47] AVIATION FUEL FUND, THE COMMITTEE RECOMMENDED THAT WE
[00:47:50] DEVELOP A MOTION TO SET PARAMETERS AROUND THAT
[00:47:53] SAF FUND.
[00:47:55] FINALLY, WE ARE CURRENTLY SCHEDULING VITAL MEETINGS OF
[00:47:57] THE YEAR FOR THE AVIATION, EQUITY AND WORKFORCE
[00:48:00] DEVELOPMENT, AND ENERGY AND SUSTAINABILITY COMMITTEES. THAT

[00:48:02] CONCLUDES MY REPORT. THANK YOU. ALL RIGHT. THANK YOU AARON
[00:48:05] PRITCHARD.
[00:48:07] WE ARE NOW MOVING ON TO ITEM 7, WHICH IS THE PUBLIC COMMENT. THE
[00:48:12] COMMISSION WILL ACCEPT GENERAL PUBLIC COMMENT FROM THOSE WHO
[00:48:15] SIGNED UP TO SPEAK ON ITEMS RELATED TO THE PORT. WRITTEN
[00:48:18] MATERIALS PROVIDED TO THE CLERK WILL BE INCLUDED IN TODAY'S
[00:48:21] RECORD. THE DEPUTY CLERK HAS A LIST OF THOSE PREPARED TO SPEAK.
[00:48:25] AS THE DEPUTY CLERK CALLS YOUR NAME, WE WILL OPEN THE LINE AND
[00:48:28] COMMENTERS WILL HAVE TO UNMUTE THEMSELVES THEN PLEASE REPEAT
[00:48:32] YOUR NAME FOR THE RECORD. IF YOU ARE ON THE TEAMS MEETING
[00:48:35] AND ARE STREAMING TO MEETING, YOU MUST MUTE THE VIDEO STREAM
[00:48:39] TO AVOID FEEDBACK. NOTE THAT THERE MAY BE A SHORT TIME LAG
[00:48:43] ON THE VIDEO STREAM. COMMENT TIME WILL BE LIMITED TO TWO
[00:48:46] MINUTES PER PERSON. CLERK, PLEASE CALL THE FIRST SPEAKER.
[00:48:49] ALRIGHT THE FIRST PERSON THAT I HAVE SIGNED UP UNDER GENERAL
[00:48:53] PUBLIC COMMENT IS JALISA HORTON.
[00:49:06] JALISA HORTON SPEAKING YEAH.
[00:49:10] OKAY. HELLO. MY NAME IS JALISA HORTON. I'M SPEAKING ON BEHALF
[00:49:14] OF THE FOOD INNOVATION NETWORK IN SEATTLE, FOOD AND
[00:49:16] BEVERAGE AIRPORT KIOSKS PROGRAM. ONE OF THE CORE AREAS THAT WE
[00:49:20] FOCUS IN ON THE FOOD INNOVATION NETWORK IS OUR FOOD
[00:49:23] BUSINESS INCUBATOR PROGRAM. SUPPORTING ASPIRING
[00:49:25] ENTREPRENEURS FROM THE SEATAC AND TUKWILLA KING COUNTY AREA.
[00:49:29] THEY PRIMARILY COME FROM LOW-INCOME IMMIGRANT REFUGEE
[00:49:31] COMMUNITIES. THROUGH BUSINESS COACHING AND PEER NETWORK,
[00:49:34] ENTREPRENEURS ARE SUPPORTED IN OBTAINING PERMITS, OFFERED
[00:49:37] SUBSIDIZED KITCHEN RENT, AND PROVIDED A CONNECTION TO MARKET
[00:49:40] CHANNELS [INAUDIBLE] THESE ARE JUST SOME OF
[00:49:42] THE BENEFITS THAT I HAVE RECEIVED AS WELL AS OTHER
[00:49:45] ENTREPRENEURS IN OUR PROGRAM. HAVING A KIOSK WITHIN THE AIRPORT WOULD
[00:49:48] AGAIN HAVE SOME OF THE SAME BENEFITS INCREASED
[00:49:51] VISIBILITY, INCREASED SALES, NEW TARGET MARKET AND SO ON. THE
[00:49:56] SEATTLE FOOD AND BEVERAGE KIOSK PROGRAM IS MUCH NEEDED AMONGST
[00:49:59] OUR SMALL BUSINESS ENTREPRENEURS, ESPECIALLY
[00:50:02] DURING THESE CHALLENGING TIMES WHERE BUSINESS OWNERS ARE HAVING
[00:50:05] TO PIVOT. THANK YOU.
[00:50:08] THANK YOU JALISA. NEXT SPEAKER, PLEASE.
[00:50:12] NEXT IS KARA MARTIN.
[00:50:16] HI, I'M KARA MARTIN, DIRECTOR OF THE FOOD INNOVATION NETWORK,
[00:50:19] WHICH IS A PROGRAM OF GLOBAL TO LOCAL. IT'S A NONPROFIT THAT IS
[00:50:23] BASED HERE IN SOUTH KING COUNTY. WE ARE FOUNDED IN 2010
[00:50:27] TO HELP IMPROVE HEALTH OUTCOMES FOR UNDERSERVED COMMUNITIES IN
[00:50:32] SOUTH KING COUNTY. AND ONE OF OUR KEY STRATEGIES IS LOOKING
[00:50:36] AT HOW ELSE IMPROVEMENTS IS IMPROVED THROUGH ECONOMIC
[00:50:39] DEVELOPMENT. AND OVER THE YEARS, LOCAL IMMIGRANT AND REFUGEE
[00:50:43] POPULATIONS HAVE DEMONSTRATED A REALLY STRONG INTEREST IN FOOD
[00:50:46] ENTREPRENEURSHIP, BUT FACE BARRIERS TO ENTERING THE
[00:50:49] MARKET. SO I'M EXCITED TO BE HERE TODAY TO PROVIDE PUBLIC
[00:50:53] COMMENT IN SUPPORT OF THE AIRPORT AND FOOD AND BEVERAGE
[00:50:55] INTRODUCTORY KIOSK PROJECT AT THE AIRPORT AND WE HAVE
[00:51:00] SUBMITTED A LETTER OF SUPPORT AS WELL.
[00:51:03] SO FIN, AS WE FONDLY CALL IT, LAUNCHED A FOOD BUSINESS
[00:51:06] INCUBATOR AND 2017 WITH OUR CAPSTONE PROJECT OF OPENING
[00:51:11] SPICE BRIDGE, A GLOBAL FOOD HALL THAT JUST OPENED IN TUKWILA
[00:51:14] THIS PAST SEPTEMBER. THE SPICE BRIDGE IS HOME TO OUR FOOD
[00:51:18] BUSINESS INCUBATOR WHICH INCLUDES THE COMMERCIAL KITCHEN
[00:51:22] RETAIL KIOSK AND DINING SPACE THAT HAS AFFORDABLE RENTAL
[00:51:26] RATES FOR INCUBATOR PARTICIPANTS. YOU CAN ENJOY
[00:51:28] FOOD FROM ALL AROUND THE WORLD SUCH AS AFGHANI FOOD, FILIPINO,
[00:51:34] SENEGALESE, TANZANIAN, ARGENTINIAN, CONGOLESE, JUST TO
[00:51:38] NAME A FEW. AND WE'RE SEEING COMMUNITY MEMBERS ARE SEEING
[00:51:42] THEIR NATIVE, AUTHENTIC CUISINES REPRESENTED
[00:51:47] IN THEIR COMMUNITY AND THAT THERE'S MUCH EXCITEMENT ACROSS

[00:51:51] THE BROADER COMMUNITY. AND CUSTOMERS ARE TRAVELING FROM
[00:51:54] ALL OVER, FROM EVERETT, TACOMA JUST TO COME AND EXPERIENCE AND
[00:51:58] SUPPORT THESE BUSINESSES.
[00:52:02] WE RECENTLY WERE FEATURED IN SEATTLE REFINED AND THEY SAID,
[00:52:05] "IT'S A DELICIOUS CELEBRATION OF COMMUNITY AND DIVERSITY, EACH OF
[00:52:09] THESE WOMEN SHARING A PIECE OF THEMSELVES THROUGH THE DISHES
[00:52:12] THEY SERVE." SO THIS EFFORT IS FOCUSED ON ENSURING BIPOC
[00:52:16] AND IMMIGRANT AND REFUGEE FOOD ENTREPRENEURS HAVE ACCESS TO
[00:52:19] AFFORDABLE KITCHENS, FACILITIES,
[00:52:21] AND NAVIGATING PERMITTING
[00:52:22] BARRIERS, AND CAN CONNECT TO RETAIL
[00:52:26] MARKET CHANNELS. AS A RESULT, THESE BUSINESSES ARE EMPOWERED
[00:52:29] TO GROW AND MANAGE THEIR OWN AFFORDABLE AND STABLE
[00:52:32] COMMERCIAL SPACE. IN THE FUTURE, THE INTRODUCTORY KIOSK PROJECT
[00:52:36] WOULD AMPLIFY THESE EFFORTS TO ENSURE THERE ARE PATHWAYS AND
[00:52:40] OPPORTUNITIES FOR THESE BUSINESSES TO GROW AND SCALE
[00:52:43] FOR FINANCIAL STABILITY. WE STRONGLY ENCOURAGE THE
[00:52:46] COMMISSIONERS TO CONSIDER AND APPROVE THE AIRPORT FOOD AND
[00:52:49] BEVERAGE INTRODUCTORY KIOSK PROJECT PROPOSAL SHARED TODAY.
[00:52:53] THANK YOU. THANK YOU, NEXT SPEAKER, PLEASE. THE NEXT
[00:52:57] SPEAKER IS ADAMA JAME.
[00:53:21] ADAMA, YOU WILL NEED TO UNMUTE YOURSELF ON YOUR END. IT LOOKS
[00:53:25] LIKE YOU'VE JOINED VIA DESKTOP.
[00:53:28] HELLO EVERYBODY.
[00:53:31] MY NAME IS ADAMA.
[00:53:34] I'M A LOCAL BUSINESS OWNER UNDER THE FOOD INNOVATION
[00:53:37] NETWORK CATERING.
[00:53:40] I'M HERE TO GIVE MY VOICE OUT TO BE HEARD AS AN IMMIGRANT AND
[00:53:45] HOW I DID START FROM NOWHERE. BY JOINING THE FOOD INNOVATION NETWORK
[00:53:51] NOW I FEEL THAT GAINING INDEPENDENCE
[00:53:56] FOR [MICROPHONE MALFUNCTION]
[00:54:09] IT SOUNDS LIKE YOU'RE CUTTING OUT QUITE A BIT.
[00:54:16] YEAH. I SAW THAT I'M A
[00:54:22] MUTING. THAT'S WHAT I'M SEEING. AM I?
[00:54:27] YEAH, I'M SHOWING THAT YOU'RE UNMUTED BUT.
[00:54:36] I THINK THERE'S A LITTLE BIT.
[00:54:47] AM I ON NOW?
[00:54:49] WE CAN HEAR YOU, IT'S JUST A LITTLE CHOPPY.
[00:54:53] OKAY.
[00:54:55] CAN I MOVE FORWARD? YES.
[00:55:03] MY SITUATION
[00:55:15] I WANT PEOPLE LIKE US
[00:55:22] AND A SIMILAR PROGRAM AT THE AIRPORT WILL BE ANOTHER GREAT
[00:55:26] OPPORTUNITY FOR PEOPLE IN MY POSITION AND OTHERS THAT DIDN'T
[00:55:29] GET THE CHANCE TO BE. LIKE WE GET EMPOWERED HAVING THESE
[00:55:34] [MICROPHONE MALFUNCTION]
[00:55:41] AND AFFORDABLE RENT THAT WE NEVER THOUGHT OF. INITIALLY
[00:55:46] WE'VE BEEN TRYING TO DO FOR BUSINESSES WITH THERE'S NO
[00:55:49] CHANCE UNTIL WE MAKE THE FOOD INNOVATION NETWORK AND KNOWING
[00:55:53] THAT PORT OF SEATTLE IS ONE OF THE PARTNERS IN SPONSORSHIP
[00:55:59] MAKES IT VERY EXCITING THAT IT'S GOING TO BE
[00:56:05] UNITY FOR MORE PEOPLE IN A
[00:56:09] DO.
[00:56:13] [MICROPHONE MALFUNCTION]
[00:56:29] YEAH.
[00:56:33] HELLO. YEP. DID YOU HAVE FURTHER COMMENT? SORRY, I THINK
[00:56:37] IT CUT OUT A LITTLE BIT THERE AT THE END.
[00:56:42] YEAH.
[00:56:43] RIGHT. NOW WE DO
[00:56:49] PEOPLE ARE COMING IN AND THE MEDIA ADVERTISEMENTS. IT'S ALL
[00:56:55] WORKING OUT GREAT PEOPLE. LIKE THEIR FOOD. AND THE
[00:56:59] BECAUSE WE DO AUTHENTIC FOODS THAT LOCAL FOOD BUSINESSES IN
[00:57:03] DIVERSE COMMUNITIES. SO PEOPLE WERE ABLE TO

[00:57:09] TO KNOW THAT THERE ARE CULTURES OUT THERE THAT DO MAKE QUALITY
[00:57:12] FOOD WITH AND DO PROMOTIONS THAT WE HAVE IN AS WELL. SO
[00:57:17] THIS IS A GREAT OPPORTUNITY. IF WE ARE ABLE TO GET SOMETHING
[00:57:22] SIMILAR AT THE AIRPORT, ESPECIALLY WHERE PEOPLE TRAVEL
[00:57:26] THEN YOU HAVE THE REVERSE PEOPLE. SO GETTING THIS PROGRAM
[00:57:30] APPROVED WILL BE VERY
[00:57:33] VERY HELPFUL AND A GREAT OPPORTUNITY.
[00:57:38] THAT'S ALL I HAVE TO SAY.
[00:57:43] COMMISSIONER STEINBREUCK, YOU'RE MUTED. YOU HAD A LITTLE BACKGROUND NOISE.
[00:57:49] THANK YOU FOR THOSE INSIGHTFUL COMMENTS.
[00:57:53] DEPUTY CLERK SMITH, PLEASE CONTINUE WITH THE SPEAKERS.
[00:57:58] YES. THE NEXT SPEAKER IS NAT STRATTON CLARK.
[00:58:04] HI, THIS IS NAT STRATTON CLARK.
[00:58:08] WE CAN HEAR YOU.
[00:58:11] I OWN CAFE FLORA. WE'RE LOCATED AT GATE A1 AT SEA. I'M ALSO A STEWARD OF
[00:58:15] THE FBACC. FIRST I JUST LIKE TO THANK DAWMN HUNTER AND LANCE
[00:58:19] LITTLE FOR THEIR TIRELESS EFFORTS TO SUPPORT SMALL AND
[00:58:22] MINORITY-OWNED BUSINESSES AND FOR CONTINUALLY MEETING WITH US
[00:58:25] TO OFFER SUPPORT AND TO FIND SOLUTIONS. I'LL BE READING A
[00:58:28] LETTER SENT TO THE COMMISSION, LANCE, AND DAWN THIS MORNING BY
[00:58:31] THE SBAAC. WE'RE WRITING TO FOLLOW UP TO OUR SEPTEMBER 22ND
[00:58:35] LETTER AND IN LIGHT OF THE RECENT WASHINGTON STATE
[00:58:37] COVID MANDATES THAT WILL FURTHER DETERIORATE CONDITIONS
[00:58:40] FOR RETAIL AND RESTAURANTS AT THE AIRPORT. IN OUR SEPTEMBER
[00:58:43] OUTREACH WE WERE TRYING TO BE PROACTIVE AND GET AHEAD OF A
[00:58:46] CRISIS. UNFORTUNATELY THAT CRISIS IS HERE AND WE WOULD
[00:58:49] APPRECIATE IT IF THE PORT COMMISSION CAN PROVIDE THE
[00:58:51] REQUESTED EXTENSION OF RELIEF EFFECTIVE IMMEDIATELY. AND IF
[00:58:55] NOT, PROVIDE ALTERNATIVES THAT WILL HELP OUR MEMBERS GET
[00:58:57] THROUGH THIS CRISIS. THE FOUR ITEMS WE'RE REQUESTING EXTENSION
[00:59:00] OF OUR AN EXTENT THE DEFERRAL PROGRAM PERIOD, APPLY THE
[00:59:04] FRAMEWORK OF THE PREVIOUS DEFERRAL PROGRAM TO EXPENSES
[00:59:07] FROM OCTOBER 2020 THROUGH TO MARCH OF 2021. THIS WILL
[00:59:11] ELIMINATE SOME OF THE ANXIETY SMALL OPERATORS HAVE WITH
[00:59:14] RESPECT TO CASH FLOW AND PROVIDE A WINDOW CERTAINTY FOR
[00:59:16] WHICH TO MAKE A PLAN, TO EXTEND THE ELIMINATION OF MAG THROUGH
[00:59:21] 2021, REDUCE OR ELIMINATE THE DEPOSIT REQUIREMENTS, AND EXTEND
[00:59:25] THE ELIMINATION OF THE MARKETING FUNDS THROUGH 2021.
[00:59:28] PLEASE KEEP IN MIND THAT THE GOVERNOR'S RECENT ORDERS
[00:59:30] DISPROPORTIONATELY IMPACT THE RETAIL AND RESTAURANT OPERATORS
[00:59:33] AT THE AIRPORT. THIS WILL ONCE AGAIN FORCE A NUMBER OF OUR
[00:59:36] MEMBERS TO SHUT DOWN RESULTING IN THE LAYOFFS OF MANY EMPLOYEES
[00:59:39] FOR A SECOND TIME. THE IMPACT TO OUR MEMBERS BUSINESS
[00:59:42] AND THEIR FAMILIES IS CATASTROPHIC. LET US KNOW WHAT
[00:59:45] WE CAN DO TO HELP MOVE THIS FORWARD. WITHOUT IMMEDIATE AND
[00:59:48] MEANINGFUL ACTION, THE VIABILITY OF MANY OF OUR
[00:59:50] OPERATIONS WILL BE IN JEOPARDY CAUSING FURTHER HARDSHIP TO OUR
[00:59:53] EMPLOYEES AND THEIR FAMILIES. THANK YOU.
[00:59:57] THANK YOU. NEXT SPEAKER, PLEASE. YES. NEXT IS DAVID
[01:00:01] MONTANARO.
[01:00:07] HELLO? WE CAN HEAR YOU. GOOD AFTERNOON COMMISSIONERS, PORT
[01:00:11] EXECUTIVES AND GUESTS. MY NAME IS DAVID MONTANARO. WE HAVE
[01:00:15] PALLINO IN THE SEATAC CENTRAL TERMINAL. AND I'M ALSO ONE OF
[01:00:19] THE FOUR STEWARDS OF THE SMALL BUSINESS AIRPORT ACTION
[01:00:22] COMMITTEE. THESE ARE CHALLENGING TIMES AND OUR GROUP
[01:00:25] HAS BEEN WORKING WITH THE COMMISSION AND PORT STAFF SINCE
[01:00:27] THE OUTBREAK TO MITIGATE THE DEVASTATION IT'S HAD TO OUR
[01:00:30] OPERATIONS.
[01:00:32] I PERSONALLY APPRECIATE YOUR ACCESSIBILITY AND YOUR
[01:00:34] WILLINGNESS TO COLLABORATE WITH US ON THESE ISSUES. THE SBAAC
[01:00:38] HAS BEEN CONCERNED THAT THE HOPED-FOR RECOVERY
[01:00:41] AND TRAVEL JUST HASN'T MATERIALIZED AND WHAT WE'RE
[01:00:46] EXPERIENCING NOW IS LIKELY TO EXIST WELL INTO 2021 AND BEYOND.

[01:00:50] WE MAY NOT SEE 2019 HIGH WATER MARKS FOR YEARS TO COME. THE
[01:00:55] RECENT GOVERNOR'S ORDERS ANOTHER GUT-PUNCH TO OUR
[01:00:57] SURVIVAL EFFORTS AND IS PARTICULARLY DEVASTATING TO THE
[01:01:00] RETAIL AND FOOD OPERATIONS AND EMPLOYEES AT THE AIRPORT. WE
[01:01:04] MET WITH SOME OF YOU IN SEPTEMBER AND SUGGESTED SEVERAL
[01:01:06] STEPS THAT COULD BE TAKEN INTO IMMEDIATELY TO HELP US SMALL
[01:01:09] BUSINESSES WEATHER THE STORM UNTIL EITHER BUSINESS RETURNS
[01:01:13] OR MORE MEANINGFUL RELIEF IS AVAILABLE. WE SENT A LETTER TO
[01:01:16] YOU THIS MORNING, WHICH, NAT, MY COLLEAGUE JUST READ TO YOU, AND
[01:01:19] IT WOULD BE A HUGE HELP IF THE FOUR ITEMS INCLUDED IN THAT
[01:01:22] COULD BE REVIEWED AND IMMEDIATELY IMPLEMENTED. FINALLY,
[01:01:26] WHILE IT'S CURRENTLY ALL HANDS ON DECK FIGURING OUT HOW TO
[01:01:28] SURVIVE WHAT'S IN FRONT OF US, WE'LL ONE DAY TURN OUR ATTENTION
[01:01:31] TO THE FUTURE. WHEN WHEN THAT HAPPENS, WE SHOULD
[01:01:36] ALL LEARN FROM OUR RECENT EXPERIENCES. COVID EXPOSED SOME
[01:01:39] CRACKS IN THE PORT CONCESSION ARRANGEMENTS THAT HAVE MORPHED
[01:01:42] AND EVOLVED OVER TIME. ITEMS LIKE MAG, EXCEPTIONAL
[01:01:46] CIRCUMSTANCES CLAUSE, TRAFFIC PROJECTIONS, CAPACITY PLANNING
[01:01:49] NEED TO BE REVISITED IN LIGHT OF THE SYMBIOTIC RELATIONSHIP
[01:01:53] WITH ONE ANOTHER TO CREATE A CONTEMPORARY ARRANGEMENT THAT
[01:01:56] IS BETTER SUITED TO HANDLE A COVID LIKE CRISIS SWIFTLY
[01:01:59] AND FAIRLY. THE SBAAC BELIEVES WE CAN CONTRIBUTE TO THESE
[01:02:03] DISCUSSIONS AND WOULD LIKE TO BE INCLUDED. THANK YOU FOR YOUR TIME
[01:02:06] AND COLLABORATION.
[01:02:09] THANK YOU, DAVID. NEXT SPEAKER, PLEASE.
[01:02:13] YES, THE NEXT SPEAKER IS JEAN THOMPSON.
[01:02:18] GOOD AFTERNOON, EVERYONE. MY NAME IS JEAN THOMPSON. I'M THE
[01:02:21] OWNER OF SEATTLE CHOCOLATE COMPANY AND WE HAVE A STORE ON
[01:02:26] THE C CONCOURSE AND I AM HERE AS A MEMBER OF THE SMALL
[01:02:31] BUSINESS AIRPORT ACTION COMMITTEE. AND I JUST WANTED TO
[01:02:35] FIRST OF ALL, THANK YOU FOR THE CONCESSIONS THAT YOU'VE GIVEN
[01:02:38] US TO DATE. THEY'VE BEEN UNBELIEVABLY HELPFUL. WE'VE
[01:02:42] BEEN ABLE TO KEEP OUR STAFF AND YOU KNOW, KEEP OPERATING AND
[01:02:45] OTHERWISE, I DON'T THINK THAT WE WOULD HAVE BEEN ABLE TO. SO
[01:02:49] I JUST WANT TO ADD TO BOTH NAT AND DAVID'S PLEA TO
[01:02:53] EXTEND THESE PROGRAMS AND CONTINUE TO EXTEND THE
[01:02:59] ELIMINATION OF THE MAG AND THE NOT HAVING TO PARTICIPATE IN A
[01:03:03] MARKETING FUNDS. THOSE THINGS WILL REALLY MAKE A DIFFERENCE
[01:03:06] AS WE WAIT FOR THE SLOW RECOVERY OF THE AIRPORT. THANK
[01:03:10] YOU SO MUCH FOR YOUR HELP.
[01:03:14] THANK YOU, JEAN. CAN'T PASS YOUR SHOP WITHOUT STOPPING FOR SOME
[01:03:19] CHOCOLATES OUT THERE. THANK YOU. [LAUGHTER] NEXT SPEAKER?
[01:03:24] THAT IS ALL OF THE SPEAKERS THAT WE HAVE FOR THE DAY. I
[01:03:27] UNDERSTAND WE MAY HAVE SOME WRITTEN COMMENT. I'D LIKE THE CLERK
[01:03:30] TO SUMMARIZE THE WRITTEN COMMENTS THAT WE RECEIVED. WE
[01:03:35] DO. THANK YOU, MR. COMMISSION PRESIDENT, MEMBERS OF THE
[01:03:37] COMMISSION. WE HAVE RECEIVED 10 WRITTEN GENERAL PUBLIC COMMENTS
[01:03:41] TODAY. THREE ALL SPEAK ON SAME TOPIC. SO THESE ARE FROM TYRELL
[01:03:46] HEADLAND, SARA SHIVELY, AND
[01:03:50] CHARLOTTE DODD. THEY SPEAK IN OPPOSITION TO ITEM 10D ON
[01:03:53] TODAY'S AGENDA REGARDING SEATAC PARKING GARAGE UPGRADES.
[01:03:57] BERNADINE LUND WRITES REGARDING HER CONCERNS ABOUT BIOMASS AND
[01:04:01] IT'S USE FOR BIOFUELS.
[01:04:04] AISHIA STYLES AND RUSTY WEST BOTH SPEAK TO SUPPORTING
[01:04:09] CLIMATE RECOVERY AND REDUCTION OF AIRLINE TRAFFIC AT SEA-TAC.
[01:04:13] CHERYL CARTER WRITES SUPPORTING PORT JOBS AND
[01:04:16] AIRPORT UNIVERSITY. ROD O'NEILL AND VARAN KEOKITVAUGHN WRITE
[01:04:22] SUPPORTING PASSAGE OF AGENDA ITEM 10E REGARDING AIRPORT FOOD
[01:04:26] AND BEVERAGE KIOSKS. AND THAT CONCLUDES OUR WRITTEN GENERAL
[01:04:29] COMMENTS RECEIVED TODAY. THANKS FOR THAT SUMMARY, CLERK.
[01:04:34] HEARING NO FURTHER PUBLIC COMMENT, WE WILL MOVE TO THE
[01:04:37] CONSENT AGENDA. ITEMS ON THE CONSENT. AGENDA, THIS IS ITEM 8,
[01:04:41] ARE CONSIDERED ROUTINE AND WILL ADOPTED BY ONE MOTION.

[01:04:45] ITEMS REMOVED FROM THE CONSENT AGENDA WILL BE CONSIDERED
[01:04:48] SEPARATELY IMMEDIATELY AFTER ADOPTION OF THE
[01:04:51] REMAINING CONSENT AGENDA ITEMS. THERE ARE NO ITEMS PROPOSED FOR
[01:04:56] REMOVAL
[01:04:58] FOR TODAY'S MEETING.
[01:05:02] AT THIS TIME, THE CHAIR WILL ENTERTAIN A MOTION TO APPROVE
[01:05:05] THE CONSENT CALENDAR COVERING ITEMS 8
[01:05:10] B C D E F G H I AND J. ITEM NUMBER EIGHT A WAS REMOVED
[01:05:16] PRIOR TO PUBLICATION. IS THERE A MOTION AND A
[01:05:20] SECOND?
[01:05:23] SO MOVED, BUT I'LL HAVE A COMMENT AFTER THE MOTION IS
[01:05:25] SECONDED. OKAY. IS THERE A SECOND? SECOND.
[01:05:33] COMMISSIONER BOWMAN? THANK YOU COMMISSIONER
[01:05:36] STEINBREUCK. I JUST WANTED TO ASK IF STAFF, I APPRECIATE THE
[01:05:41] EARLIER PUBLIC TESTIMONY REGARDING THE FOOD INNOVATION
[01:05:44] WORK WITH GLOBAL TO LOCAL, AND I'M HAPPY TO MOVE FORWARD WITH
[01:05:50] THE PROPOSED KIOSK EXPANSION. I JUST WANTED TO UNDERSTAND IF, I
[01:05:57] WAS UNDER THE IMPRESSION THAT WE HADN'T MADE ANY
[01:06:00] DECISIONS ABOUT WHO MIGHT BE IN THE SPACES AND THAT WE HAD A
[01:06:04] PROCESS IN PLACE. AND SO
[01:06:08] IF SOMEBODY COULD ENLIGHTEN US. AND IT CAN JUST BE IN AN
[01:06:11] E-MAIL, THAT'S FINE. BUT I GUESS I JUST WAS UNDER A
[01:06:16] DIFFERENT IMPRESSION ABOUT THE PROGRAM THAT WE WERE
[01:06:18] AUTHORIZING TODAY. OKAY. WELL, WE'LL SEEK SOME FOLLOW-UP ON
[01:06:22] THAT. THANK YOU FOR THAT. WITH THAT, THE MOTION HAS BEEN MADE
[01:06:25] AND SECONDED. CLERK, PLEASE
[01:06:28] CALL THE ROLL ON COMMISSIONERS.
[01:06:31] THANK YOU. BEGINNING WITH COMMISSIONER BOWMAN.
[01:06:34] AYE. THANK YOU. COMMISSIONER CALKINS FOR APPROVAL OF THE
[01:06:38] CONSENT AGENDA. AYE. THANK YOU. COMMISSIONER CHO. AYE. THANK
[01:06:43] YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU AND COMMISSIONER
[01:06:47] STEINBREUCK. YES. THANK YOU. THERE ARE FIVE YESES AND 0 NO'S.
[01:06:51] MOTION PASSES, CONSENT AGENDA IS APPROVED.
[01:06:55] MOVING ALONG HERE. JUST A
[01:07:00] SECOND HERE. PAGE 19. YEAH, THANK YOU.
[01:07:04] WE'VE GOT HOW MANY PAGES IN TODAY'S SCRIPT? 45. [LAUGHTER]
[01:07:12] GIVES YOU SOME IDEA OF THE EXTENT OF THINGS HERE. SO WE
[01:07:16] ARE ON TO ITEM NUMBER 9, WHICH IS UNFINISHED BUSINESS AND
[01:07:19] THERE IS NO UNFINISHED BUSINESS THAT I'M AWARE OF. WE'RE NOW ON
[01:07:23] NEW BUSINESS SEGMENT OF OUR MEETING. CLERK HART, PLEASE
[01:07:28] READ THE FIRST ITEM INTO THE RECORD. THANK YOU. JUST FOR A
[01:07:32] NOTE, ITEM 10A WAS REORDERED EARLIER ON THE AGENDA. SO THIS
[01:07:35] IS ITEM 10B AND IT'S FOR ADOPTION OF RESOLUTION NUMBER
[01:07:39] 3779, A RESOLUTION OF THE PORT COMMISSION OF THE PORT OF
[01:07:43] SEATTLE ADOPTING THE FINAL BUDGET OF THE PORT OF SEATTLE
[01:07:46] FOR THE YEAR 2021. MAKING, DETERMINING, AND DECIDING THE
[01:07:50] AMOUNT OF TAXES TO BE LEVIED UPON THE CURRENT ASSESSMENT
[01:07:52] ROLE. PROVIDING PAYMENT OF BOND REDEMPTIONS AND INTERESTS.
[01:07:56] COST OF FUTURE CAPITAL IMPROVEMENTS AND ACQUISITIONS
[01:07:59] AND FOR SUCH GENERAL PURPOSES ALLOWED BY LAW WHICH SUPPORT
[01:08:02] DEEMS NECESSARY. AND DIRECTING THE KING COUNTY COUNCIL ASKED A
[01:08:07] SPECIFIC SUMS TO BE LEVIED ON ALL OF THE ASSESSED PROPERTIES
[01:08:10] OF THE PORT OF SEATTLE DISTRICT IN THE YEAR 2021. OKAY, LET'S
[01:08:15] HEAR FROM DIRECTOR METRUCK. COMMISSIONERS, THE ITEM BEFORE
[01:08:20] YOU, WE'RE ASKING FOR YOUR APPROVAL OF THE 2021 BUDGET.
[01:08:23] WE'RE AT THE END OF A LONG ROAD THAT REALLY BEGAN IN MARCH WHEN
[01:08:27] THE COVID PANDEMIC STRUCK. WE TOOK IMMEDIATE STEPS TO CURTAIL
[01:08:31] SPENDING AS OUR LINES OF BUSINESS SAW SEVERE REDUCTIONS
[01:08:34] IN REVENUE. EVEN IN THE FACE OF THE FINANCIAL SETBACKS WE WERE
[01:08:38] ABLE TO MAINTAIN ESSENTIAL SERVICES AND KEEP MOST OF OUR
[01:08:41] ESSENTIAL CAPITAL PROGRAMS MOVING FORWARD.
[01:08:45] IT IS TO THE CREDIT OF THE PORT STAFF THAT
[01:08:49] WE WERE ABLE TO MANAGE THROUGH THIS CRISIS ENSURING THE HEALTH

[01:08:52] AND SAFETY OF OUR EMPLOYEES, WORKERS, AND THE PUBLIC,
[01:08:55] MAINTAINING ESSENTIAL SERVICES, AND KEEPING OUR CRITICAL
[01:08:59] CAPITAL INVESTMENTS MOVING. THANKS ESPECIALLY TO OUR
[01:09:02] BUDGET AND FINANCE TEAMS BUILDING ON A HISTORY OF GOOD
[01:09:05] FINANCIAL STEWARDSHIP FOR HELPING US NAVIGATE THESE
[01:09:07] CHALLENGING TIMES. THE GOVERNOR'S ORDER YESTERDAY WILL
[01:09:11] CLEARLY HAVE AN EFFECT ON MANY OF OUR TENANTS AND BUSINESS
[01:09:15] PARTNERS. THE ORDER AFFECTING BARS AND RESTAURANTS WILL BE
[01:09:18] YET ANOTHER BLOW TO THOSE BUSINESSES AS YOU'VE HEARD. OUR
[01:09:21] ADR TEAM HAS ALREADY BEEN WORKING WITH THOSE BUSINESSES.
[01:09:24] WE WILL EXPLORE OPTIONS FOR FURTHER PORT ASSISTANCE AND
[01:09:27] ASSISTANCE WE CAN SEEK FROM LOCAL AND STATE GOVERNMENTS. AS
[01:09:31] I MENTIONED BEFORE, WE WILL HEAR MORE ON THIS A LITTLE BIT LATER
[01:09:34] IN THE AGENDA FROM DAWN HUNTER AND I'LL ASK HER TO SPEAK SOME
[01:09:37] ABOUT THIS. I'VE DESCRIBED MY APPROACH FOR THE BUDGET AND
[01:09:41] LEVY FOR 2021 AS CONSERVATIVE. WE HAVE SIGNIFICANTLY REDUCED
[01:09:45] DISCRETIONARY SPENDING AND PERSONEL COSTS
[01:09:49] ACROSS THE PORT. SO FAR WE'VE AVOIDED FURLOUGHS AND
[01:09:53] LAYOFFS. AT THE SAME TIME, WE ARE FOCUSED ON MOVING FORWARD
[01:09:57] WITH OUR KEY CAPITAL PROJECTS. THE SINGLE MOST IMPORTANT THING
[01:10:00] THE PORT CAN DO FOR REGIONAL ECONOMIC RECOVERY IS TO DELIVER
[01:10:04] THESE AVIATION, MARITIME, AND ECONOMIC DEVELOPMENT DIVISION
[01:10:07] PROJECTS ON TIME AND ON BUDGET. LET ME ADDRESS A
[01:10:13] FEW HIGHLIGHTS OF OUR CAPITAL INVESTMENTS. AT THE AIRPORT,
[01:10:17] WE'RE WORKING ON THE COMPLETION OF THE INTERNATIONAL ARRIVALS
[01:10:19] FACILITY. WE ARE STARTING WORK ON DESIGN OF MAIN TERMINAL
[01:10:23] IMPROVEMENTS IN ADVANCING WORK ON BAGGAGE UPGRADES, DEVELOPING
[01:10:26] NEW OFFICE RETAIL SPACE ON CONCOURSE C, ADVANCING
[01:10:30] RESIDENTIAL SOUND INSULATION . FOR MARITIME AND ECONOMIC
[01:10:34] DEVELOPMENT DIVISIONS, WE'RE COMPLETING THE FIRST PHASE OF
[01:10:37] THE TERMINAL 5 EXPANSION, WE'RE UPDATING BERTHS FOR FISHING
[01:10:42] VESSELS AT TERMINAL 91, PROGRESSING ON THE MARITIME INNOVATION CENTER AT
[01:10:45] FISHERMAN'S TERMINAL, AND THE TERMINAL 117 PUBLIC ACCESS AND
[01:10:50] HABITAT DEVELOPMENT, NOW NAMED THE DUWAMISH RIVER PEOPLE'S
[01:10:54] PARK AND SHORELINE HABITAT. I'LL HAVE MORE DETAIL ON THESE
[01:10:58] MARITIME AND ECONOMIC DEVELOPMENT PROJECTS WHEN WE
[01:11:00] DISCUSS THE TAX LEVY.
[01:11:03] WE'RE FULFILLING OUR ENVIRONMENTAL RESPONSIBILITIES
[01:11:05] BRINGING AN EQUITY LENS TO ALL THE WORK WE DO. WE CONTINUE TO
[01:11:09] INVEST AND WORKFORCE DEVELOPMENT PROGRAMS AND
[01:11:11] PARTNERSHIPS, INCLUDING HIGH SCHOOL AND COLLEGE INTERNSHIP
[01:11:14] PROGRAMS TO INCREASE OPPORTUNITIES FOR LOCAL
[01:11:16] STUDENTS. WE HAVE ALSO LAUNCHED A PORT WIDE EFFORT TO IDENTIFY
[01:11:20] AND ELIMINATE SOURCES OF RACIAL BIAS IN THE WORKPLACE AND ARE
[01:11:23] CONDUCTING AN EQUITY ASSESSMENT OF THE PORT OF SEATTLE POLICE
[01:11:26] DEPARTMENT.
[01:11:28] OUR APPROACH, I BELIEVE, POSITIONS US WELL FOR WHATEVER
[01:11:31] WE MAY SEE IN 2021. I'M OPTIMISTIC WE'LL SEE A MORE
[01:11:35] EFFECTIVE NATIONAL POLICY NEXT YEAR TO BRING THE PANDEMIC
[01:11:38] UNDER CONTROL INCLUDING THE DISTRIBUTION OF VACCINES SO
[01:11:42] THAT WE CAN ADDRESS THE SERIOUS ISSUE OF REBUILDING OUR
[01:11:45] BUSINESSES. IF RECOVERY IS DELAYED, WE CAN MAKE ADJUSTMENTS
[01:11:49] IN SPENDING. WE HAVE ADDITIONAL RESOURCES AND MEASURES WE CAN
[01:11:52] EMPLOY IF NECESSARY. SPECIFIC RESOURCES FOR UNANTICIPATED
[01:11:57] NEEDS INCLUDE NON AVIATION'S CAPITAL IMPROVEMENT
[01:12:02] PROGRAM RESERVE OF 27 MILLION DOLLARS OVER FIVE YEARS, THREE
[01:12:06] MILLION DOLLARS IN 2021. GENERAL FUND MINIMUM BALANCE INCREASED
[01:12:11] FROM SIX TO TWELVE MONTHS OF O&M COSTS, APPROXIMATELY 35
[01:12:15] MILLION FOR A TOTAL OF 80 MILLION. THESE FUNDS ARE ALREADY
[01:12:19] AVAILABLE AND HAVE BEEN INCORPORATED INTO THE
[01:12:21] NON-AVIATION FUNDING PLAN. AIRPORT DEVELOPMENT FUND
[01:12:25] BALANCE BEING INCREASED FROM 10 MONTHS TO 18 MONTHS BY 2025.
[01:12:30] CONTINUING WITH THE 3% TAX LEVY INCREASE ADDING 2.3 MILLION IN

[01:12:35] 2021 AND INCREASING GEO BONDING CAPACITY BY 22 MILLION OVER
[01:12:40] FIVE YEARS.
[01:12:42] NEW \$150,000,000 LINE OF CREDIT PROCURED THIS YEAR
[01:12:45] BACKED BY THE TAX LEVY AND AVAILABLE FOR ANY PURPOSE,
[01:12:50] AND SHORT-TERM BORROWING WITH COMMERCIAL PAPER \$150,000,000
[01:12:54] RECENTLY ADDED COULD BE ACTIVATED FOR USE IF NEEDED.
[01:12:58] LIKE THIS YEAR, IF REVENUE FALLS SHORT, WE CAN TAKE
[01:13:00] FURTHER CORRECTIVE ACTIONS. WE CAN FURTHER REDUCE
[01:13:03] DISCRETIONARY EXPENSES AND LOOK AT OTHER STEPS SUCH AS
[01:13:06] FURLOUGHS AND POTENTIAL STAFF REDUCTIONS IF NECESSARY. UNTIL
[01:13:10] THE PANDEMIC IS BROUGHT UNDER CONTROL, I EXPECTED RECOVERY IS
[01:13:13] GOING TO TAKE SOME TIME. WE'LL BE LIVING UNDER CONDITIONS OF
[01:13:16] FINANCIAL CONSTRAINT AS THE AIRLINE, CRUISE AND OTHER
[01:13:19] INDUSTRIES RESET.
[01:13:23] TAKING THE LONG VIEW, SINCE OUR LAST MEETING I'VE BEEN
[01:13:25] REFLECTING ON THE CONVERSATION THAT WE HAVE ABOUT OUR SPENDING
[01:13:28] PRIORITIES AND THE USE OF THE TAX LEVY. I BELIEVE OUR
[01:13:32] FINANCIAL SITUATION AND THE CHANGING BUSINESS CONDITIONS
[01:13:36] REQUIRES THAT WE TAKE A LOOK AT
[01:13:40] HOW WE BEST DEPLOY OUR LIMITED RESOURCES WITH THE GOAL OF
[01:13:43] INCREASING OUR FOCUS ON THE KEY COMPETENCIES OF THE PORT. MORE
[01:13:47] THAN ANYTHING, I BELIEVE THE PORT EXPECTS THE PORT TO
[01:13:50] DELIVER OUR CAPITAL PROJECTS THAT ADVANCE TRADE,
[01:13:52] TRANSPORTATION, AND ECONOMIC DEVELOPMENT. WE DO THIS BETTER
[01:13:55] THAN ANYONE. THESE TOUGH ECONOMIC TIMES REQUIRES TO TAKE
[01:13:59] A CLOSE LOOK AT HOW WE INVEST OUR LIMITED RESOURCES. WE COULD
[01:14:03] ALL USE CLARITY IN HOW WE BALANCE OUR CORE
[01:14:06] RESPONSIBILITIES WITH A BROADER RANGE OF PRIORITIES.
[01:14:10] NEXT YEAR. I LOOK FORWARD TO ENGAGING THE COMMISSION ON A
[01:14:12] CONVERSATION ABOUT HOW WE USE OUR DOLLARS MOST EFFECTIVELY
[01:14:15] TO CREATE THE MOST VALUE FOR THE COMMUNITY.
[01:14:19] THAT COMPLETES, I'M NEXT GOING TO
[01:14:22] TURN OVER TO DAN THOMAS WHO'S GOING TO SUMMARIZE.
[01:14:26] WE'LL JUST TALK ABOUT THE BUDGET AND THEN WE'LL MOVE ON
[01:14:28] FROM THERE. OKAY. THANK YOU DIRECTOR METRUCK FOR THAT
[01:14:32] UPDATE. IMPORTANT DAY TODAY. LET'S TURN NOW TO THE
[01:14:36] PRESENTERS. THANK YOU STEVE AND GOOD AFTERNOON
[01:14:40] COMMISSIONERS. WE PROVIDED A FULL BRIEFING LAST WEEK DURING
[01:14:45] INTRODUCTION OF THE BUDGET SO WE ARE NOT PLANNING A
[01:14:47] PRESENTATION. I DID WANT TO CALL YOUR ATTENTION HOWEVER TO
[01:14:51] ONE CHANGE THAT HAS OCCURRED SINCE LAST WEEK AND THAT IS A
[01:14:55] MINOR REVISION IN THE AMOUNT OF NORTHWEST SEAPORT ALLIANCE
[01:14:59] DISTRIBUTABLE REVENUES.
[01:15:02] THAT APPEARS ON SLIDE SEVEN OF THE PRESENTATION MATERIALS. AND
[01:15:06] UNFORTUNATELY, WE TRANSPOSED A NUMBER. SLIDE 7 SHOWS A CHANGE
[01:15:12] OF \$145,000 THAT SHOULD ACTUALLY BE FOUR HUNDRED AND
[01:15:17] FIFTEEN THOUSAND DOLLARS. SO I APOLOGIZE FOR THAT ERROR. AND
[01:15:21] THAT IS ALSO REFLECTED IN THE ADMINISTRATIVE AMENDMENT NUMBER
[01:15:25] 6. SO THAT NUMBER WILL NEED TO BE CHANGED AS WELL. SO WITH
[01:15:30] THAT WE'D BE HAPPY TO TAKE ANY QUESTIONS. OKAY, GOOD MOVING
[01:15:35] ALONG HERE. WANT TO JUST ADD MY TREMENDOUS THANKS TO OUR
[01:15:39] ENTIRE FINANCIAL TEAM AND DIRECTOR METRUCK FOR YOUR
[01:15:44] HARD WORK IN GETTING US TO THIS POINT. WITH THAT, I'D LIKE
[01:15:48] TO OPEN UP FOR COMMISSIONER QUESTIONS AND COMMENTS.
[01:15:54] THANK YOU. MR. COMMISSION PRESIDENT AND THESE ARE
[01:15:56] QUESTIONS AND COMMENTS SPECIFICALLY TO THE
[01:16:00] PRESENTATION TO THE BUDGET IN GENERAL. SO WE'LL START WITH
[01:16:03] COMMISSIONER BOWMAN. THANK YOU. NO, I'LL SAVE MY COMMENTS FOR
[01:16:10] WHEN WE TURN TO THE AMENDMENTS. THANK YOU. THANK YOU
[01:16:13] COMMISSIONER BOWMAN. COMMISSIONER CALKINS.
[01:16:16] NO COMMENTS RIGHT NOW. THANK YOU. COMMISSIONER CHO.
[01:16:21] NO COMMENTS. JUST THANKS TO DAN AND THE ENTIRE TEAM FOR ALL
[01:16:25] THEIR EFFORT.

[01:16:26] THANK YOU. COMMISSIONER FELLEMAN. WELL, THANK YOU VERY
[01:16:30] MUCH AND REALLY APPRECIATE THE INSIGHTS AND EFFORTS THAT WERE
[01:16:34] MADE. I WANT ALSO EXPRESSLY ACKNOWLEDGED ELIZABETH
[01:16:38] MORRISON'S FORTHUGHT IN CREATING THAT LINE
[01:16:42] OF CREDIT, BUT I ALSO HOPE THAT MY BUDGET AMENDMENT THAT I AM
[01:16:49] WITHDRAWING TODAY, I WILL BE PROVIDING SOME COMMENTS THAT I
[01:16:52] THINK SPEAKS DIRECTLY TO THE
[01:16:56] STATEMENT THAT EXECUTIVE METRUCK MADE ABOUT BUDGET
[01:17:01] PRIORITIES AND SO THIS IS WAS THE MOTIVATION BEHIND MY
[01:17:06] AMENDMENT AND I'M LOOKING FORWARD TO HAVING THIS ONGOING
[01:17:08] DIALOGUE. AND THEN COMMISSIONER STEINBREUCK. I HAVE NO COMMENT
[01:17:14] OR QUESTIONS AT THIS TIME AND WOULD LIKE TO ASK FOR A MOTION
[01:17:19] ON THE MAIN MOTION, THAT IS, FOR ADOPTION OF RESOLUTION 3779
[01:17:26] BEFORE WE BEGIN A DISCUSSION OF AMENDMENTS AND DEBATE. SO
[01:17:33] IS THERE A MOTION? SO MOVED. AND A SECOND? SECOND. AND THAT'S ON
[01:17:38] RESOLUTION 3779. IT HAS BEEN MOVED AND SECONDED. SO WITH
[01:17:44] THAT WE'LL MOVE FIRST TO AMENDMENT NUMBER ONE.
[01:17:48] I BELIEVE WE ARE GOING TO BE HEARING FROM AARON ON THIS
[01:17:52] AMENDMENT. I WILL INTRODUCE EACH OF THE PROPOSED AMENDMENTS
[01:17:55] IN TURN AND HEAR FROM THE SPONSORS OF EACH AMENDMENT TO
[01:17:59] PRESENT THEIR AMENDMENT AND NOT TO DEBATE IT THAT TIME BUT TO
[01:18:04] JUST INTRODUCE IT. AND THEN WE'LL HEAR FROM
[01:18:06] EXECUTIVE DIRECTOR METRUCK SO THAT WE HAVE THE COMMENTS AND
[01:18:11] RECOMMENDATIONS OF THE DIRECTOR. MR. PRITCHARD, PLEASE
[01:18:15] INTRODUCE AMENDMENT NUMBER ONE. GOOD AFTERNOON COMMISSIONERS.
[01:18:19] AARON PRITCHARD, PORT OF SEATTLE POLICY MANAGER.
[01:18:23] FOR SALE COMMISSION, THAT IS. THE FIRST AMENDMENT IS A SOUTH
[01:18:26] KING COUNTY FUND ECONOMIC RECOVERY GRANT 2021 BUDGET
[01:18:30] INCREASE. IN 2018 THE PORT OF SEATTLE SET ASIDE 10 MILLION
[01:18:35] DOLLARS FOR THE SOUTH KING COUNTY FUND TO DEVELOP
[01:18:38] EQUITY-BASED PARTNERSHIPS AND PROVIDE RESOURCES AND SUPPORT
[01:18:41] HISTORICALLY UNDERSERVED NEAR AIRPORT COMMUNITIES. IN 2020
[01:18:46] THE PORT'S BUDGET ALLOCATION FOR THE SOUTH KING COUNTY FUND
[01:18:49] ECONOMIC RECOVERY GRANTS WAS 1 MILLION DOLLARS.
[01:18:53] THE SOUTH KING COUNTY FUND ECONOMIC RECOVERY GRANT OUT
[01:18:56] PERFORMED EXPECTATIONS RESULTING IN PROPOSALS
[01:19:00] TOTALING NEARLY 2.4 MILLION DOLLARS FROM OVER 20 HIGHLY
[01:19:04] QUALIFIED ORGANIZATIONS, EXCEEDING OUR 1 MILLION DOLLAR
[01:19:08] BUDGET. IT'S WITH THAT IN MIND THAT STAFF REQUESTED AN
[01:19:11] AMENDMENT TO INCREASE THE BUDGET FOR 2021 FOR THE SOUTH
[01:19:15] KING COUNTY FUND. THIS AMENDMENT WILL NOT INCREASE THE
[01:19:18] TOTAL OF THE TEN MILLION DOLLARS THAT WAS ALLOCATED FOR
[01:19:21] THIS FUND. IT WILL ADVANCE THE PORT SPENDING IN 2021 BY
[01:19:25] INCREASING THE BUDGET FROM 1.5 MILLION DOLLARS TO TWO MILLION
[01:19:28] DOLLARS. THIS INCREASE IN THE 2021 BUDGET IS IN RESPONSE
[01:19:33] TO THE OVERWHELMING NEEDS OF OUR COMMUNITY AND FURTHER
[01:19:36] DEMONSTRATES THE PORT'S COMMITMENT TO PROVIDING
[01:19:38] OPPORTUNITIES FOR ALL, ESPECIALLY TO THE HISTORICALLY
[01:19:41] UNDERSERVED NEAR AIRPORT COMMUNITIES. YOU CAN SEE THE
[01:19:44] TEXT OF THE AMENDMENT ON YOUR SCREEN. I'LL
[01:19:47] GO AHEAD AND READ IT FOR THOSE WHO CAN'T. TEXT OF THE AMENDMENT:
[01:19:51] ALLOCATE AN ADDITIONAL 500,000 IN THE 2021 BUDGET FROM THE TAX
[01:19:55] LEVY FUND TO SUPPORT DIRECT INVESTMENT IN SMALL BUSINESS
[01:19:58] DEVELOPMENT AND SUPPORT PROGRAMS THAT PROVIDE ECONOMIC
[01:20:01] STIMULUS IN PARTNERSHIP WITH LOCAL COMMUNITIES IN SOUTH KING
[01:20:04] COUNTY.
[01:20:06] COMMISSIONER STEINBREUCK, I'LL TURN IT OVER TO YOU. JUST ONE
[01:20:10] QUESTION FOR CLARIFICATION, AARON. YOU DID INDICATE THAT
[01:20:14] THIS WAS NOT INCREASING THE ORIGINAL COMMISSION AUTHORIZED
[01:20:19] AMOUNT FOR THIS FUND, WHICH IS 10 MILLION. DOES THE
[01:20:24] 500,000 ADD AN ADDITIONAL INCREMENT IN THE 2021 BUDGET?
[01:20:30] SO IS THERE AN AGGREGATE NUMBER FOR 2021? TWO MILLION FOR
[01:20:37] 2021. UP FROM 1.5 MILLION. OKAY, PERFECT. AND I JUST WANT TO SAY

[01:20:42] I THINK THIS IS BEGINNING TO REALLY BEAR FRUIT. IT'S TAKEN A
[01:20:46] LONG TIME TO GET US THERE AND IN SOME WAYS THERE WAS A SILVER
[01:20:49] LINING IN DELAYED GETTING THESE FUNDS OUT THE DOOR AS WE
[01:20:53] REWORKED SOME OF THE GOALS AND INTENTIONS THERE AND APPROACHED
[01:21:00] IT WITH A VERY STRONG EQUITY LENS AS WELL. AND THE TIMING HAS
[01:21:06] AND HAS BEEN PARTICULARLY MEANINGFUL WITH REGARD TO THE
[01:21:12] CHALLENGES OF COVID AND THE DOWNTURN THAT WE'VE SEEN
[01:21:16] ECONOMICALLY THAT IS ESPECIALLY HIT HARD SMALL BUSINESSES. SO
[01:21:21] I'M REALLY PLEASED THAT WE CAN BRING THIS BEFORE THE
[01:21:25] COMMISSION FOR APPROVAL TO INCREASE THAT AMOUNT. I WISH
[01:21:28] THAT WE HAD MORE TIME TO SHARE SOME OF THE GREAT PROPOSALS
[01:21:32] THAT WE'VE RECEIVED AND MAYBE COMMISSIONERS CAN INDIVIDUALLY
[01:21:37] TAKE A LOOK AT SOME OF THOSE AND SEE HOW INSPIRING
[01:21:42] THE WORK AND THE
[01:21:45] AMBITIONS OF THE SMALL BUSINESSES AND OTHER GROUPS
[01:21:48] THAT ARE THE BENEFICIARIES OF THIS FUNDING, HOW MUCH
[01:21:52] WE'RE ACTUALLY YOU KNOW LEVERAGING THESE FUNDS IN
[01:21:56] THAT REGARD. SO WITH THAT I'M GOING TO MOVE THE MOTION AND
[01:22:01] ASK FOR A SECOND. I'LL SECOND. YEAH,
[01:22:06] WE'LL TAKE DIRECTOR METRUCK'S COMMENTS FOLLOWING MY COMMENT HERE. SO LET'S DO THAT FIRST.
[01:22:28] DIRECTOR METRUCK AND THEN I'LL MOVE TO. COMMISSIONERS,
[01:22:31] I SUPPORT THIS AMENDMENT TO STEP UP THE PORT'S EFFORTS TO
[01:22:34] SUPPORT SOUTH KING COUNTY COMMUNITIES THAT HAVE BEEN HIT
[01:22:36] HARD BY THE COVID PANDEMIC. WE RECEIVED MANY WORTHY REQUEST FOR
[01:22:41] FUNDING FOR THE COMMUNITY ORGANIZATION AND CITIES. I
[01:22:44] APPRECIATE COMMISSIONER STEINBREUCK'S EFFORT TO BRING
[01:22:46] THIS AMENDMENT FORWARD. THIS ADDITIONAL 500,000 WILL PROVIDE
[01:22:49] NEEDED ADDITIONAL RESOURCES FOR THE HISTORICALLY UNDERSERVED
[01:22:52] COMMUNITIES IN THE AREA. AS DISCUSSED THE AMENDMENT
[01:22:55] WILL INCREASE THE AMOUNT TO BE EXPENDED IN 2021 BUT WILL NOT
[01:22:58] INCREASE THE OVERALL SIZE OF THE SOUTH KING COUNTY FUND.
[01:23:02] THANK YOU. ALL RIGHT WITH THAT, THANK YOU DIRECTOR METRUCK. AS
[01:23:05] SPONSOR OF THE AMENDMENT I WILL MOVE THE AMENDMENT AND ASK
[01:23:09] FOR A SECOND. SECOND. IT'S BEEN MOVED AND SECONDED.
[01:23:15] AND SO COMMISSIONERS, PLEASE UNMUTE
[01:23:18] YOURSELF FOR ANY QUESTION COMMENTS. PRESENTERS AND
[01:23:21] DIRECTOR METRUCK WILL REMAIN AUDIBLE AND SPEAK FIRST.
[01:23:25] SO WE'LL DO THAT NEXT AND I DON'T NEED TO ASK
[01:23:30] ANY FURTHER QUESTIONS. OKAY, THANK YOU. COMMISSIONER
[01:23:34] STEINBREUCK. MOVING TO COMMISSIONER BOWMAN FOR
[01:23:36] COMMENTS ON THIS AMENDMENT. SURE. THANK YOU. I WILL GO
[01:23:42] AHEAD AND SUPPORT THIS AMENDMENT. BUT JUST IN TERMS OF
[01:23:45] PROCESS, I DID WANT TO CALL OUT, I HAD NOT HAD A CHANCE TO EVEN
[01:23:50] HAVE SCHEDULED YET A PRESENTATION ON THESE PROPOSALS
[01:23:53] FOR USE OF THE SOUTH KING COUNTY FUND THIS YEAR. AND SO
[01:23:57] IT SOME MAKES IT CHALLENGING FOR ME TO BE ABLE TO EVALUATE
[01:24:02] ADDING MONEY TO THIS PROGRAM HAVING NOT SEEN WITH THE
[01:24:05] RESPONSES ARE. I DO UNDERSTAND THAT THERE'S BEEN. IT WAS
[01:24:08] OVERWHELMING RESPONSE AND MANY MANY GREAT PROGRAMS. SO I'M NOT
[01:24:11] QUESTIONING THAT. BUT I JUST WOULD HAVE PREFERRED IN TERMS
[01:24:15] OF PROCESS THAT WE ALL HAD A CHANCE TO BE BRIEFED ON IT
[01:24:18] BEFORE WE WOULD MOVE MORE MONEY THIS YEAR FOR THAT PROGRAM. SO
[01:24:24] THAT'S ON PROCESS. THE SECOND THING I JUST WANTED TO COMMENT
[01:24:27] IS SOMETHING THAT. EXECUTIVE
[01:24:31] DIRECTOR METRUCK JUST MENTIONED IN HIS OPENING REMARKS AND I
[01:24:35] WANTED TO UNDERSCORE THAT POINT.
[01:24:38] AND SOMETHING I SAID LAST WEEK IN THE MEETING AS WELL. I
[01:24:42] WOULD REALLY ASK ALL OF US TO THINK AS WE GO INTO 2021 ABOUT
[01:24:47] REALLY REFINING THE MISSION OF THE PORT. AND THESE ARE
[01:24:50] WONDERFUL PROGRAMS THAT WE'RE TRYING TO FUND, BUT I'D ASK US
[01:24:54] TO THINK ABOUT
[01:24:56] THE LONG-TERM CAPACITY FOR US TO BE ABLE TO DO SO. AND I'M
[01:25:02] GETTING CONCERNED THAT WE ARE CONTINUING TO EXPAND BEYOND, IN

[01:25:06] WAYS THAT WE HAVEN'T DONE BEFORE. I'M EAGER TO LEAN INTO
[01:25:10] NEW OPPORTUNITIES TO HELP OUR COMMUNITY, BUT IT'S IMPORTANT
[01:25:13] TO ME THAT THOSE OPPORTUNITIES WHERE WE EXPEND RESOURCES ARE
[01:25:18] HIGHLY LEVERAGED WITH OTHER COMMUNITY ORGANIZATIONS.
[01:25:22] JUST, QUITE FRANKLY, CONTINUING TO EXPEND FUNDS ON MANY
[01:25:27] DIFFERENT PROGRAMS. WE COULD DO THAT YEAR AFTER YEAR, BUT WE'VE
[01:25:30] HAD AN EXPONENTIAL INCREASE IN FUNDING COMMUNITY
[01:25:34] PROGRAMS WITH THE TAX LEVY IN JUST THE LAST TWO AND A HALF
[01:25:38] YEARS. AND SO I JUST AM ASKING THAT NEXT YEAR TO UNDERSCORE
[01:25:43] EXECUTIVE METRUCK'S COMMENTS THAT WE TAKE A HARD LOOK A
[01:25:46] WHAT WE ARE ABLE TO FUND AND MAYBE PUT SOME HARDER WALLS
[01:25:51] AROUND THOSE PROGRAMS. AGAIN, THERE'S THERE'S NO LACK OF NEED
[01:25:54] IN OUR COMMUNITY AND I VERY MUCH APPRECIATE ALL OF THE
[01:25:57] STAFF'S WORK TO INVESTIGATE DIFFERENT PROGRAMS AND FIND
[01:26:01] WAYS FOR US TO HELP. I I WANT TO MAKE SURE THAT THE HELP THAT
[01:26:04] WE'RE PROVIDING SUCH AS THE AMENDMENT THAT'S BEFORE US
[01:26:06] TODAY IS ACTUALLY SUSTAINABLE AND THAT IT'S NOT JUST A
[01:26:11] ONE-TIME SHOT IN THE ARM OF A HALF A MILLION DOLLARS. BUT IF
[01:26:14] IT'S SOMETHING THAT WE CONSIDER A GOOD INVESTMENT THAT WE WOULD
[01:26:18] MAKE A MULTI-YEAR INVESTMENT. I'M NOT SUGGESTING THAT ON THIS
[01:26:21] PARTICULAR AMENDMENT, BUT I GUESS I JUST SORT OF LIKE THAT
[01:26:24] ANALYSIS. OTHERWISE, IT APPEARS THAT WE'RE SORT OF PEANUT
[01:26:27] BUTTERING FUNDS AROUND. AND THAT TO ME CAN BE CONCERNING
[01:26:31] AND IN THE SENSE THAT WE MIGHT NOT HAVE THE SAME IMPACT THAT
[01:26:35] WE COULD HAVE IF WE WERE MORE FOCUSED ON PROGRAMS THAT REALLY
[01:26:39] RELATE TO THE PORT'S CORE MISSION. BUT WITH THAT I WILL
[01:26:43] SUPPORT THIS AMENDMENT TODAY. THANK YOU.
[01:26:46] THANK YOU. COMMISSIONER BOWMAN. TO COMMISSIONER CALKINS ON THE
[01:26:49] AMENDMENT.
[01:26:52] YEAH, THANK YOU. I'M FULLY IN SUPPORT OF THIS ADDITIONAL HALF
[01:26:57] MILLION DOLLAR ALLOCATION.
[01:27:01] ONE, BECAUSE I THINK IT FALLS SQUARELY WITHIN OUR ECONOMIC
[01:27:04] DEVELOPMENT CHARTER
[01:27:07] PARTICULARLY AT A TIME WHEN
[01:27:11] WE KNOW THAT THERE'S A NEED TO PRESERVE ECONOMIC ACTIVITY IN
[01:27:16] OUR COMMUNITY AND THESE SMALL BUSINESSES WHO WOULD STAND TO
[01:27:19] BENEFIT FROM THIS ARE GENERATING
[01:27:22] JOBS FOR THE WORKFORCE, THEY ARE SUSTAINING THE LIVELIHOODS
[01:27:26] OF SMALL BUSINESS OWNERS IN OUR COMMUNITIES. AND BECAUSE THE
[01:27:30] THE MONEY THAT IS SPENT IN THESE BUSINESSES TENDS TO
[01:27:35] BOUNCE AROUND IN OUR COMMUNITIES THROUGH THE
[01:27:38] MULTIPLIER EFFECT IN A MUCH GREATER DEGREE THAN IN OTHER
[01:27:42] FORMS OF INVESTMENT THAT WE MIGHT CONSIDER.
[01:27:45] AND SO I'M REALLY PLEASED TO HEAR OF THE STRONG RESPONSE TO
[01:27:49] THIS. I'M SURE IT REFLECTS THE EXTRAORDINARY NEED THAT THE
[01:27:52] COVID RELATED RECESSION HAS PUT UPON OUR SMALL BUSINESSES IN
[01:27:57] OUR COMMUNITIES, BUT I'M GLAD THAT WE'RE ABLE TO PROVIDE AN
[01:28:01] ADDITIONAL MEASURE OF SUPPORT THIS YEAR. SO I WILL BE VOTING
[01:28:04] IN FAVOR OF THIS AMENDMENT. THANK YOU COMMISSIONER CALKINS.
[01:28:08] COMMISSIONER CHO, TO THE AMENDMENT. YES. I WOULD JUST
[01:28:11] LIKE TO ALSO EXPRESS MY SUPPORT FOR THE AMENDMENT AND THANK
[01:28:14] COMMISSIONER STEINBREUCK FOR PUTTING IT FORWARD. I THINK
[01:28:17] THAT THIS IS AN APPROPRIATE MOVE FOR US TO BE ABLE TO HELP OUR
[01:28:23] COMMUNITY STAKEHOLDERS AND PARTNERS. I AGREE WITH
[01:28:25] COMMISSIONER BOWMAN'S SUGGESTION THAT WE LOOK TOWARDS MORE OF A
[01:28:31] LONG-TERM PLAN AS WE ENTER THIS RECOVERY POST COVID, AND SO I
[01:28:35] LOOK FORWARD TO WORKING WITH YOU ON THAT AS WELL. THANK YOU.
[01:28:38] THANK YOU COMMISSIONER CHO. COMMISSIONER FELLEMAN TO THE
[01:28:41] AMENDMENT.
[01:28:43] THANK YOU, AND I TOO SUPPORT THE AMENDMENT AND FIND THAT WE
[01:28:48] REALLY DO HAVE A
[01:28:50] LONG-TERM COMMITMENT TO SOUTH KING COUNTY.
[01:28:54] NOT JUST THAT IT HAS SOME OF THE GREATEST DISPARITIES IN

[01:28:58] ECONOMY, HEALTH, AND DIVERSITY, BUT
[01:29:03] THEY'RE ALSO THE NEIGHBORS TO AN AIRPORT THAT HAS THIS
[01:29:07] REGION-WIDE BENEFIT, BUT HAVE A DISPROPORTIONATE IMPACT. AND SO
[01:29:13] I HONESTLY BELIEVE THAT IN ORDER FOR US TO BE RESPONSIBLE,
[01:29:17] MAINTAINING OUR SOCIAL LICENSE, AND SERVING REALLY THE ENTIRE
[01:29:22] REGION THAT THIS SORT OF INVESTMENT IS NOT ONLY
[01:29:26] APPROPRIATE BUT REALLY I THINK PART OF AN OBLIGATION.
[01:29:31] THANK YOU COMMISSIONER FELLEMAN. BACK TO YOU
[01:29:33] COMMISSIONER STEINBREUCK.
[01:29:47] OKAY. THERE WE GO. I REALLY APPRECIATE THE SUPPORTIVE
[01:29:50] COMMENTS OF MY COLLEAGUES AND STAFF SUPPORT FOR THIS. IT IS
[01:29:54] SO IMPORTANT AND SO TIMELY. AND I WOULD POINT OUT TO A COUPLE
[01:29:58] OF COMMISSIONER BOWMAN'S REMARKS. THIS IS NOT SPREADING
[01:30:02] PEANUT BUTTER AROUND. THIS IS A MAJOR FUND THAT WE ESTABLISHED
[01:30:06] ALMOST TWO YEARS AGO TO ASSIST LOCAL COMMUNITIES, AND ECONOMIC
[01:30:12] DEVELOPMENT, EQUITY AND ENVIRONMENTAL SUSTAINABILITY. I THINK ALL OF
[01:30:16] THOSE AREAS ARE SQUARELY ALIGNED WITH THE PORT'S CENTRAL
[01:30:19] MISSION, JUST AS THE OPPORTUNITY FUND IS AND THE TOURISM FUND
[01:30:24] THAT SUPPORTED ADDING AN ADDITIONAL MILLION AND A HALF
[01:30:27] TO TOURISM STATEWIDE IN A YEAR THAT HAS BEEN PARTICULARLY
[01:30:30] HARD HIT. SO I REALLY DO TAKE EXCEPTION TO THAT
[01:30:34] CHARACTERIZATION THAT THIS IS MISSION DRIFT. IT IS NOT. IT IS
[01:30:38] SUPPORTING COMMUNITIES AND ECONOMIC DEVELOPMENT AND
[01:30:42] EQUITY. WITH THAT I WILL END MY COMMENTS AND CALL FOR A VOTE
[01:30:49] UNLESS THERE ARE FURTHER COMMENTS? COMMISSIONER
[01:30:52] STEINBREUCK, I DO HAVE COMMISSIONER BOWMAN'S HAND
[01:30:54] RAISED. I'M SORRY. I DIDN'T SEE THAT ON MY SCREEN. COMMISSIONER
[01:30:58] BOWMAN. NO PROBLEM. THANK YOU. COMMISSIONER STEINBREUCK, I WANT
[01:31:02] TO BE CLEAR. I'M NOT SAYING THAT THE SOUTH KING COUNTY FUND
[01:31:04] IS MISSION DRIFT. SO I JUST WANTED TO CLARIFY THAT THAT WAS
[01:31:09] NOT MY INTENTION TO IMPLY THAT. I'M JUST CONCERNED ABOUT WE
[01:31:13] HAVE INCREASED DRAMATICALLY IN JUST TWO YEARS THE EXPENDITURES
[01:31:18] OF THE TAX LEVY ON COMMUNITY FUNDS. I CAN POINT TO THE
[01:31:21] SPECIFIC DOLLAR AMOUNT. I THINK WE COULD PROBABLY TALK ABOUT
[01:31:24] THAT OFFLINE OR IT'S CERTAINLY AVAILABLE TO THE PUBLIC. I'M
[01:31:27] JUST ASKING THAT AS WE MOVE FORWARD IN THE NEW YEAR, THAT WE
[01:31:31] TAKE A HARD LOOK AT WHAT OUR INVESTMENTS ARE GOING FORWARD.
[01:31:34] I'VE SUPPORTED THE SOUTH KING COUNTY FUND WHEN YOU PROPOSED
[01:31:37] IT TWO YEARS AGO. I THINK IT'S A GOOD INVESTMENT, BUT I'M JUST
[01:31:41] CONCERNED ABOUT IF WE WE'RE ABLE TO MAYBE TAKE SOME OF THAT
[01:31:44] FUNDING AND REALLY POUR INTO ONE OR TWO PROGRAMS AS OPPOSED
[01:31:48] TO MULTIPLE. AGAIN, I APPRECIATE THE STAFF'S RECOMMENDATIONS. I'M
[01:31:53] EXCITED TO HEAR ABOUT THEM AT SOME POINT SOON. IT WAS REALLY
[01:31:56] JUST A MATTER OF PROCESS.
[01:31:59] THAT SAID I DO HOPE THAT WE CONTINUE TO LOOK AT PROGRAMS
[01:32:02] THAT IN ADDITION TO HELPING THE MOST NEEDY IN SOUTH KING COUNTY
[01:32:07] CAN ALSO CONSIDER OUR CONSTITUENTS THROUGHOUT THE
[01:32:10] REST OF THE COUNTY.
[01:32:12] AS I LOOK AT SOME OF OUR EXPENDITURES OF THE TAX LEVY, I
[01:32:16] WONDER IF FOLKS IN DUVALL OR CARNATION OR SNOQUALMIE OR
[01:32:22] NORTH BEND FEEL THAT THEY'RE GETTING THE SAME LEVEL OF
[01:32:25] ATTENTION. AND SO I JUST WANT TO MAKE SURE THAT WE ARE BEING
[01:32:29] TRULY EQUITABLE WHEN WE ARE PROPOSING SOME OF THESE
[01:32:32] PROGRAMS. BUT AGAIN, PLEASE DON'T MISUNDERSTAND MY INTENT.
[01:32:36] I SUPPORT THE AMENDMENT. I'M SURE THE PROGRAMS ARE GREAT.
[01:32:40] AND I THINK THE SOUTH KING COUNTY FUND IS A A VERY WORTHY
[01:32:42] EFFORT AND I'M EXCITED THAT THE STAFF IS MOVED FORWARD WITH IT.
[01:32:46] OH, THANK YOU FOR THAT CLARIFICATION. AND I THINK YOUR
[01:32:49] SUGGESTION IS WELL TAKEN THAT WE DISCUSS AS AN IMPORTANT TOPIC
[01:32:54] AT PERHAPS OUR COMMISSION RETREAT AND IN JANUARY.
[01:32:58] THE
[01:33:00] OVERALL KIND OF CONSIDERATIONS WITH REGARD TO HOW WE SPEND OUR
[01:33:04] TAX DOLLARS THAT WE RAISE THROUGH THE LEVY AND OUR

[01:33:08] PROGRAMS. AND AS YOU KNOW, WE WE DID ASK FOR A
[01:33:13] REVIEW OF ALL OF OUR GRANT PROGRAMS WITH THE IDEA TO
[01:33:17] MAYBE CONSOLIDATE AS WE HAVE BECOME SOMEWHAT
[01:33:21] FRAGMENTED AS YOU POINT OUT. AND I DON'T KNOW WHAT THE STATUS OF
[01:33:24] THAT GRANT PROGRAM ASSESSMENT IS BUT MAYBE THAT'S SOMETHING
[01:33:29] WE CAN FOLLOW UP WITH LATER. ARE THERE ANY ADDITIONAL
[01:33:32] QUESTIONS OR COMMENTS?
[01:33:34] I'M NOT SHOWING ANYBODY. I CAN RUN THROUGH THE LIST AGAIN, OR
[01:33:37] WE CAN PROCEED. I DON'T SEE ANY HANDS UP. LET'S PROCEED
[01:33:41] WITH THE VOTE AS WE HAVE A LOT MORE ON OUR PLATE HERE.
[01:33:45] THANK YOU. SO I WILL CALL FOR THE ROLE AT THIS TIME. THIS IS
[01:33:49] A VOTE ON AMENDMENT NUMBER ONE. COMMISSIONER BOWMAN. AYE. THANK
[01:33:54] YOU. COMMISSIONER CALKINS. AYE. THANK YOU. COMMISSIONER CHO.
[01:33:58] AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU.
[01:34:03] COMMISSIONER STEINBREUCK. YES. THANK YOU. THERE ARE FIVE YESES
[01:34:07] AND 0 NO'S. MOTION PASSES. THANK YOU. AMENDMENT NUMBER TWO. MR.
[01:34:12] PRITCHARD? THANK YOU COMMISSIONER.
[01:34:15] SECOND AMENDMENT IS SUSTAINABLE AVIATION FUELS FUND ALLOCATION
[01:34:20] FOR MUNICIPAL SOLID WASTE STUDY IN 2017 THE COMMISSION AS PART
[01:34:25] OF THE CENTURY AGENDA SET A 10-YEAR GOAL OF HAVING TEN
[01:34:27] PERCENT OF THE FUEL USED AT SEA-TAC TO BE FROM SUSTAINABLE
[01:34:30] SOURCES FOUND IN THE REGION. THIS WOULD ELIMINATE
[01:34:33] APPROXIMATELY 70 MILLION GALLONS OF FOSSIL FUEL, WHICH
[01:34:36] IS EQUIVALENT TO 682,000
[01:34:39] MEGATONS OF GREENHOUSE GAS EMISSIONS. IN 2019, THE PORT
[01:34:44] FUNDED WSU, WASHINGTON STATE UNIVERSITY, STUDY TO IDENTIFY
[01:34:48] POTENTIAL FEEDSTOCKS TO PRODUCE SUSTAINABLE AVIATION
[01:34:51] FUEL. THE WSU STUDY FOUND THAT MUNICIPAL SOLID WASTE TO BE THE
[01:34:56] MOST READILY AVAILABLE, SUSTAINABLE FEEDSTOCK IN THE
[01:34:58] REGION.
[01:35:00] THE ENERGY STAINABILITY COMMITTEE
[01:35:03] SUBMITTED A BUDGET REQUEST TO SUPPORT THIS STUDY AND THE
[01:35:07] EXECUTIVE DIRECTOR RESPONDED WITH A RECOMMENDATION
[01:35:11] THAT THE STUDY WOULD BE FUNDED AND ALLOCATED WHEN THE PORT
[01:35:15] SECURED RUNNING FROM OUR PARTNERS. KING COUNTY, IN RESPONSE, HAS SET
[01:35:19] ASIDE \$250,000 FOR A STUDY SPECIFICALLY TO PARTNER WITH
[01:35:23] THE PORT OF SEATTLE ON A MUNICIPAL SOLID WASTE STUDY.
[01:35:25] THIS AMENDMENT FULFILLS THE PORT OF SEATTLE SIDE OF THAT
[01:35:28] PARTNERSHIP. I'LL TURN IT OVER TO COMMISSIONER FELLEMAN FOR
[01:35:31] COMMENTS.
[01:35:36] THANK YOU VERY MUCH, AARON, FOR THAT GREAT REVIEW OF THE
[01:35:40] AMENDMENT AND I'M PROUD TO ANNOUNCE THAT THE KING COUNTY
[01:35:47] AMENDMENT TO THEIR BUDGET OF \$250,000 WAS PASSED A
[01:35:52] COMMITTEE AT 9 TO 0 AND SO THERE'S NO CHANCE OF IT BEING WITHDRAWN
[01:35:58] AND THAT THEY ARE CURRENTLY, AS WE ARE, IN THEIR FINAL
[01:36:01] DISCUSSIONS ON THEIR BUDGET. SO I WAS KIND OF HOPING THAT I WAS
[01:36:04] GOING TO GET THE FINAL WORD HERE JUST IN TIME. BUT WITH A 9-0
[01:36:08] COMMITTEE RECOMMENDATION, WE CAN SAY IT'S QUITE SECURE.
[01:36:12] AND I'VE ALSO BEEN ABLE TO VERIFY THAT THEY ARE ALSO
[01:36:14] VOTING ON A JUNETEENTH HOLIDAY AMENDMENT AS WELL FOR THE
[01:36:18] ENTIRE PORT. SO I THINK WE ARE WELL ALIGNED WITH OUR
[01:36:22] COLLEAGUES THAT HAVE THE SAME CONSTITUENT JURISDICTION AND
[01:36:26] LIKE-MINDEDNESS. SO I'M VERY PROUD TO FORM THIS PARTNERSHIP
[01:36:30] AND IN SUPPORT TO WHAT COMMISSIONER BOWMAN SAID, I
[01:36:33] THINK IN ALL OF THESE GRANT PROGRAMS, THE MORE THAT WE CAN
[01:36:37] LEVERAGE MONEY TO HAVE MATCHING FUNDS TO MAGNIFY OUR IMPACT AND
[01:36:42] TO REALLY SHOW THAT EVERYBODY'S GOT SKIN IN THE GAME. THIS IS A
[01:36:45] MUTUALLY DESIRABLE THING. AND AND THAT COULD ALSO INCLUDE IN
[01:36:48] KIND. I'M OF THE BELIEF THAT WE SHOULD REALLY STRIVE FOR THOSE
[01:36:52] OPPORTUNITIES AND THIS IS A 50-50 MATCH THAT I WORKED
[01:36:56] HARD ON AND I'M HAPPY HOW WELL KING COUNTY CAME BACK WITH
[01:37:00] ENTHUSIASM.
[01:37:02] AND IF I COULD JUST READ THE TEXT OF THE AMENDMENT BEFORE WE

[01:37:04] GO TO EXECUTIVE DIRECTOR METRUCK. TEXT OF AMENDMENT SAYS "ALLOCATE UP
[01:37:09] TO \$250,000 IN 2021 FROM THE STAINABLE AVIATION FUELS AND
[01:37:14] AIR EMISSIONS REDUCTION FUND, CONTINGENT ON THE COUNTY'S
[01:37:17] CONTRIBUTION TO EVALUATE THE TECHNICAL, LOGISTICAL, AND
[01:37:20] FINANCIAL FEASIBILITY OF PARTNERING WITH KING COUNTY AND
[01:37:23] OTHER POTENTIAL REGIONAL PARTNERS A CONVERTING REGIONAL
[01:37:26] MSW TO SUSTAINABLE LIQUID FUELS INCLUDING ON ROAD, MARITIME, AND
[01:37:30] AVIATION." THANKS.
[01:37:33] DIRECTOR METRUCK, YOUR RESPONSE? COMMISSIONERS, I SUPPORT THIS
[01:37:39] AMENDMENT AS REPRESENTING PROGRESS IN OUR EFFORTS TO
[01:37:42] SUPPLY SUSTAINABLE AVIATION FUELS FOR SEA. IT WOULD
[01:37:47] DESIGNATE, AS WE'VE HEARD, UP TO TWO AND FIFTY
[01:37:49] THOUSAND DOLLARS TO STUDY THE FEASIBILITY OF USING MUNICIPAL
[01:37:52] SOLID WASTE AS A SOURCE OF LIQUID FUEL FOR AVIATION AND
[01:37:56] OTHER USES. AND I DO APPRECIATE COMMISSIONER FELLEMAN EFFORTS
[01:37:59] TO BRING THE PORT AND KING COUNTY TOGETHER ALONG WITH
[01:38:02] OTHER REGIONAL PARTNERS IN THIS EFFORT TO INVESTIGATING THE
[01:38:05] FEASIBILITY OF COMMUTING MSW TO LIQUID FUELS. IT'S ANOTHER
[01:38:10] EXAMPLE OF THE PORT'S COMMITMENT TO ACHIEVING OUR
[01:38:12] GOALS TO REDUCE GREENHOUSE GASES AND COMBAT CLIMATE
[01:38:15] CHANGE. THANK YOU.
[01:38:19] OKAY WITH THAT, I BELIEVE WE ARE READY FOR A MOTION. WOULD THE
[01:38:22] SPONSOR LIKE TO MAKE A MOTION?
[01:38:25] I WOULD LIKE TO POSE A SUPPORT FOR AMENDMENT NUMBER TWO,
[01:38:29] SUSTAINABLE AVIATION FUEL FUND ALLOCATION FOR MUNICIPAL SOLID
[01:38:33] WASTE STUDY. I SECOND.
[01:38:36] IT'S BEEN MOVED AND SECONDED. COMMISSIONERS, PLEASE UNMUTE AND WE WILL NOW
[01:38:40] TAKE QUESTIONS AND COMMENTS.
[01:38:44] GO AHEAD. THANK YOU. MR. PRESIDENT. COMMISSIONER FELLEMAN
[01:38:50] AS THE MAKER OF THE MOTION, DID YOU HAVE ANY OTHER COMMENTS AT
[01:38:53] THIS TIME? NO, I THINK IT'S BEEN WELL DESCRIBED AND WITH
[01:38:58] THE SUPPORT OF KING COUNTY, I HOPE MY COLLEAGUES CAN FIND
[01:39:01] THAT IS A GREAT SIGN OF SUPPORT. THANK YOU. COMMISSIONER
[01:39:04] BOWMAN. I AM HAPPY TO SUPPORT THIS AMENDMENT AND WANT TO
[01:39:08] COMMEND COMMISSIONER FELLEMAN FOR DOING EXACTLY THAT, FINDING THE PARTNERSHIPS
[01:39:14] TO AMPLIFY THE IMPACT AND I THINK THIS IS A REALLY COOL
[01:39:20] POTENTIAL FOR THE PORT. IT WOULD BE FANTASTIC IF WE COULD
[01:39:24] GET SOME TRACTION ON THIS. AND FRED I KNOW YOU'VE BEEN
[01:39:27] WORKING ON THIS FOR A NUMBER OF YEARS. SO, WELL DONE AND HAPPY
[01:39:30] TO SUPPORT IT.
[01:39:33] THANK YOU COMMISSIONER BOWMAN. COMMISSIONER CALKINS TO THE
[01:39:35] THE AMENDMENT. YEAH, THANK YOU. I THINK IT'S WORTHWHILE TO
[01:39:40] SHARE A LITTLE BIT OF THAT HISTORY OF THE WORK THAT
[01:39:43] COMMISSIONER FELLEMAN HAS BEEN DOING. BACK PRIOR TO MY JOINING
[01:39:48] THE COMMISSION, COMMISSIONER FELLEMAN WORKED WITH
[01:39:50] COMMISSIONER GREGOIRE TO ESTABLISH THE ENERGY AND
[01:39:53] SUSTAINABILITY COMMITTEE WHICH BECAME A VEHICLE FOR PURSUING
[01:39:56] REALLY GOOD IDEAS LIKE THIS. ONE OF WHICH WAS THIS IDEA TO LOOK
[01:40:00] INTO WHAT WOULD THE FEEDSTOCKS BE FOR SUSTAINABLE AVIATION
[01:40:04] FUELS. AND CONCURRENT WITH THAT A NUMBER OF COUNCIL MEMBERS AND KING COUNTY
[01:40:07] COUNTY WERE CONSIDERING WHAT THEIR RESPONSE
[01:40:11] TO A BURGEONING LANDFILL COULD BE AND I RECALL EARLY ON,
[01:40:16] SHORTLY AFTER I JOINED THE COMMISSION IN 2018, I HAD
[01:40:20] AN OPPORTUNITY TO MEET WITH COUNCILMEMBER LAMBERT WHO
[01:40:23] REPRESENTS THE DISTRICT WHERE THE CEDAR HILLS LANDFILL IS AND
[01:40:27] SHE MENTIONED THIS IDEA OF FIGURING OUT A WAY TO CREATE A
[01:40:32] MUNICIPAL SOLID WASTE TO SOME SORT OF ENERGY FACILITY. WHICH
[01:40:37] MEANT THAT WHEN I JOINED THE ENERGY AND SUSTAINABILITY
[01:40:39] COMMITTEE SHORTLY THEREAFTER, SHE HAD ALREADY SORT OF
[01:40:44] PLANTED THE SEED. FRED HAD ALREADY TALKED ABOUT IT WITH
[01:40:46] OTHER COLLEAGUES ON THE KING COUNTY COUNCIL. AND OVER THE
[01:40:50] COURSE OF THE LAST SIX MONTHS, COMMISSIONER FELLEMAN HAS
[01:40:52] WORKED DOGGEDLY TO COORDINATE THESE EFFORTS. AND I REALLY LOOK

[01:40:57] FORWARD TO THE DAY WHEN WE'VE RECEIVED BACK THE RESULTS OF
[01:41:01] THIS STUDY AND WE CAN REALLY BEGIN TO TAKE THE NEXT STEPS
[01:41:04] TOWARDS DEVELOPING WHAT COULD POTENTIALLY BE A REALLY
[01:41:08] SIGNIFICANT CHANGE IN HOW WE MANAGE OUR SOLID WASTE AROUND
[01:41:13] HERE AND HOPEFULLY TURN IT INTO A LOOP IN A LOT OF WAYS. SO
[01:41:17] REALLY KUDOS TO COMMISSIONER FELLEMAN. THANK YOU
[01:41:23] COMMISSIONER CALKINS. COMMISSIONER CHO TO THE
[01:41:25] AMENDMENT. YEAH. I JUST WANT TO ALSO EXPRESS MY SUPPORT FOR
[01:41:28] THIS AMENDMENT AND THANK COMMISSIONER FELLEMAN. I THINK
[01:41:31] IT'S GREAT THAT WE HAVE A STEADFAST HAND AND A STEADY
[01:41:34] HAND IN THESE EFFORTS AND I THINK YOU KNOW THE FACT THAT WE
[01:41:39] HAVE A PARTNER IN THIS AND THAT THIS ISN'T JUST A UNILATERAL
[01:41:42] MOVE IS EXCELLENT AND I LOOK FORWARD TO SEEING THE
[01:41:46] FRUITS OF THIS LABOR. SO THANK YOU COMMISSIONER FELLEMAN FOR
[01:41:48] ALL YOUR EFFORTS. THANK YOU COMMISSIONER CHO.
[01:41:53] MOVING TO COMMISSIONER STEINBREUCK. I HAD MY THANKS.
[01:41:56] IT'S AN EXAMPLE OF DRIVING AND DETERMINED LEADERSHIP,
[01:42:00] COMMISSIONER FELLEMAN, AND NOT GIVING UP ON THESE THINGS EVEN
[01:42:06] THOUGH IT SEEMS LIKE IT TAKES FOREVER. SO I REALLY APPRECIATE
[01:42:09] YOUR WORK, YOUR HARD WORK, THAT BROUGHT THIS TO THIS POINT. IT
[01:42:13] MAY HAVE BEEN A QUESTION OF TIMING. THE TIMING WAS RIGHT.
[01:42:16] THE COUNTY IS FACING A HUGE CHALLENGE OF THE
[01:42:21] LANDFILL SITUATION AND ON WHETHER TO EXPAND THE DUMPING
[01:42:28] OF MUNICIPAL WASTE SOMETHING LIKE A MILE-LONG TRAIN EVERYDAY
[01:42:32] LEAVES SEATTLE
[01:42:34] TO BEND, OREGON TO DUMP OUR MUNICIPAL GARBAGE DESPITE OUR
[01:42:38] RECYCLING EFFORTS. SO THERE'S A BIG PROBLEM OUT THERE. THERE
[01:42:42] ARE COUNTRIES IN PARTICULARLY NORTHERN EUROPE
[01:42:45] THAT HAVE FIGURED OUT WAYS TO ELIMINATE MUNICIPAL WASTE ALL
[01:42:49] TOGETHER. AND I HAVE TOURED SOME OF THOSE COUNTRIES AND
[01:42:53] HAVE SEEN THEIR WASTE-TO-ENERGY PLANTS THAT ARE TRULY
[01:42:56] REMARKABLE. SO I THINK THIS IS CLEARLY A MOVE IN THE RIGHT
[01:43:00] DIRECTION. IT SUPPORTS OUR GOALS FOR SUSTAINABLE AVIATION
[01:43:03] FUELS.
[01:43:04] AND HOPEFULLY IT WILL BEAR FRUIT AT SOME POINT WORKING
[01:43:08] WITH THE COUNTY. I DO SEE THE COUNTY IN THE LEAD ON THIS
[01:43:12] THOUGH WE ARE LEVERAGING OUR FUNDS TO GET THE ATTENTION AND
[01:43:17] FOCUS ON SUSTAINABLE AVIATION FUELS. COUNTY COUNCIL MEMBER
[01:43:22] LAMBERT HAS BEEN WORKING ON THIS SINCE MY FIRST YEARS AT
[01:43:27] THE SEATTLE CITY COUNCIL. IN 1997 I HEARD ABOUT IT FIRST
[01:43:31] FROM HER. SO IT GOES WAY BACK AND SHE'S BEEN STALWART THERE.
[01:43:37] AND SO IT'D BE GREAT TO HAVE THIS EFFORT IN PARTNERSHIP WITH
[01:43:41] THE COUNTY. I HAVE A COUPLE OF QUESTIONS AND CONCERNS. IF WE
[01:43:45] MATCH 1 FOR 1, THAT'S A \$500,000 STUDY WHICH SEEMS A
[01:43:50] LOT TO ME. I THINK THERE'S BEEN PREVIOUS STUDIES. I THINK THE
[01:43:54] SCIENCE IS ALREADY AVAILABLE REGARDING THE CONVERSION OF
[01:43:58] MUNICIPAL WASTE TO BIOFUELS AND ETHANOL. BUT I QUESTION THE
[01:44:04] AMOUNT OF MONEY. AND I WANT TO BE SURE THAT OUR SHARE OF IT IS
[01:44:08] GOING TOWARD OUR GOAL WHICH IS SUSTAINABLE AVIATION FUEL
[01:44:12] DEVELOPMENT AND NOT SOME OTHER TANGENT THAT THE COUNTY MAY
[01:44:16] DECIDE TO PURSUE AND THAT WE'RE NOT OVER LEVERAGING.
[01:44:20] THAT WE AT LEAST HAVE, WE MAXIMIZE OUR CONTRIBUTION IN
[01:44:25] THE FORM OF 1 FOR 1 AND NO MORE THAN THAT IN THIS REGARD. SO
[01:44:31] I ALSO THINK IT WOULD BE VERY IMPORTANT TO REVIEW THE SCOPE
[01:44:36] OF WORK AND TIMING FOR THIS EFFORT AND HOPEFULLY IT
[01:44:40] WON'T GET DRAGGED OUT. THAT WE WILL GET STARTED AS SOON AS
[01:44:43] POSSIBLE BECAUSE TIME WON'T WAIT NOR WILL THE PLANET. IF
[01:44:47] ANYBODY CAN ANSWER ANY OF THOSE QUESTIONS.
[01:44:52] I WOULD JUST LIKE TO START OFF BY NOTING THAT EVER SINCE YOU
[01:44:54] GOT ON THE COMMISSION, YOU'VE ALWAYS BEEN SOMEWHAT SKEPTICAL
[01:44:59] ABOUT THE SUSTAINABILITY OF THESE ALTERNATIVE FUELS. AND
[01:45:03] I'VE ALWAYS APPRECIATED YOUR CHALLENGE TO US ABOUT YOU KNOW,
[01:45:06] PROVE TO ME THAT IT TRULY SUSTAINABLE. AND AFTER WE

[01:45:10] DID THE STUDY WITH THE WASHINGTON STATE UNIVERSITY AND
[01:45:13] WE SAW THAT YOU KNOW, ONE OF THOSE UNFORTUNATELY SUSTAINABLE
[01:45:16] SOURCES OF FUEL IS OUR TRASH THAT THIS BECOMES A TWO-FER,
[01:45:20] RIGHT. WE ARE BENEFITING BY REDUCING THE
[01:45:23] LANDFILL WASTE AND AT THE SAME TIME KNOWING THAT WE'RE NOT
[01:45:25] DISPLACING CROPLANDS OR YOU KNOW, USING THINGS
[01:45:29] INAPPROPRIATELY. SO I REALLY APPRECIATED YOUR CHALLENGE AND
[01:45:33] I THINK IT'S VERY FORTUITOUS THAT WE HAVE THIS REALLY
[01:45:36] SUSTAINABLE SOURCE. WE ALSO GOT. WE KNOW THAT ALL THESE JET FUEL
[01:45:41] PRODUCTIONS HAVE ALSO, YOU KNOW PRODUCTIONS OF DIESEL AND OTHER
[01:45:46] THINGS LIKE THAT. THAT YOU CAN'T JUST PRODUCE ALL JET FUEL, BUT
[01:45:50] WE WERE JUST BRIEFED ON AT THE ENS COMMITTEE A TECHNOLOGY THAT
[01:45:54] COULD GO 90% JET FUEL, WHICH IS REMARKABLE. FROM MUNICIPAL
[01:46:00] SOLID WASTE, WHICH IS A REMARKABLY HIGH PROPORTION. AND
[01:46:04] SO IN TERMS OF YOUR QUESTION ABOUT DOES IT MEET OUR
[01:46:08] PRIORITIES, I HAD NO IDEA WE COULD ACHIEVE SOMETHING THAT
[01:46:11] HIGH. BUT TO YOUR POINT ABOUT THE OVERALL EXPENSE OF THE
[01:46:14] PROJECT, IT REALLY DOES COME DOWN TO HOW WE SCOPE IT. AND I
[01:46:18] WOULD EXPECT THAT THE ENTIRE COMMISSION WOULD FEEL
[01:46:21] COMFORTABLE WITH WHAT WE CHOOSE ULTIMATELY AS A COLLECTIVE BODY
[01:46:26] AND THAT YOU DON'T HAVE TO SPEND IT ALL, RIGHT. AND IT'S
[01:46:29] ALSO. WE'RE LOOKING HOPEFULLY TO SEE OTHER REGIONAL INTERESTS
[01:46:32] THAT HAVE SIMILAR PROBLEMS WEIGH IN. BUT IN THIS WAY THAT WE ARE
[01:46:37] NOT LIMITED TO MOVING FORWARD, BUT BY NO MEANS DO I SEE THIS
[01:46:41] AS A REQUIREMENT TO BE FULLY EXPENDED. ALL RIGHT. THANKS FOR
[01:46:45] THAT. AND I THANK COMMISSIONER BOWMAN HAS HER HAND UP.
[01:46:51] I THINK? NOPE. I DON'T.
[01:46:55] COMMISSION PRESIDENT, THIS IS AARON PRITCHARD.
[01:46:59] I JUST WANT TO SPEAK TO YOUR QUESTIONS AROUND TIMING AND
[01:47:01] PROCESS REGARDING THE SCOPE. THE SCOPE OF THIS WILL BE EXPECTED
[01:47:05] TO BE READY AROUND THE END OF Q2 OF 2021. ANY REQUEST TO
[01:47:10] FUND THIS SCOPE HAS TO, WILL FIRST GO THROUGH THE ENERGY AND
[01:47:14] SUSTAINABILITY COMMITTEE BECAUSE THIS IS PART OF THAT
[01:47:16] SAF FUND THAT WAS SET UP. SO THEY'LL GET THEIR FIRST REVIEW
[01:47:19] OF THE SCOPE AND THEN FINAL REVIEW OF THAT SCOPE WILL COME
[01:47:22] UP TO THE COMMISSION TO REVIEW FOR FINAL APPROVAL. SO THERE
[01:47:25] WILL BE TWO BITES BY COMMISSION AND THIS WILL HAPPEN BEFORE Q2
[01:47:29] OF 2021. IS IT CLEAR THAT THE COMMITMENT AND SUPPORT
[01:47:35] IS TO SUSTAINABLE AVIATION FUEL PRODUCTION?
[01:47:39] YES. WELL, THIS IS AN INTERESTING THING. SINCE
[01:47:42] COMMISSIONER LAMBERT HAS BEEN, AS YOU POINTED OUT, THE ONE
[01:47:45] THAT'S BEEN THE STALWART ON THIS ISSUE LONGER THAN ANYONE.
[01:47:49] SHE HAS OFTEN LOOKED TO PRODUCE ELECTRICITY THROUGH AN
[01:47:53] INCINERATION PROCESS. SO THIS IS REALLY THE FIRST TIME THAT
[01:47:56] KING COUNTY HAS TAKEN ON A LIQUID FUELS APPROACH. AND I
[01:48:00] TOLD HER QUITE FRANKLY, IT'S CONTINGENT ON OUR PARTICIPATION.
[01:48:04] THAT'S WHAT I WANT TO HEAR. AND I'M HAPPY TO SEE IT USED
[01:48:08] FOR OTHER TYPES OF ENERGY PRODUCTION, JUST NOT HAVE OUR
[01:48:11] MONEY SPENT ON THAT. SO LET'S LET'S KEEP IT MOVING HERE.
[01:48:14] THE ONLY OTHER THING IS CLEARLY KING COUNTY NEEDS TO BE
[01:48:18] PART OF THAT SCOPING DEVELOPMENT AND JUST THE ENS
[01:48:21] COMMITTEE, RIGHT? OF COURSE, OF COURSE.
[01:48:24] DO WE NEED ANOTHER ROUND OF COMMENT QUESTIONS WITH
[01:48:27] COMMISSIONERS? EVERYBODY GOOD AND READY TO VOTE? OR DO YOU
[01:48:30] WANT TO HAVE ANOTHER ROUND?
[01:48:33] OKAY. I DON'T SEE ANY HANDS UP. SO WHY DON'T WE CALL THE ROLL
[01:48:37] ON THE MOTION TO AMEND
[01:48:40] THE MAIN MOTION, WHICH IS WHAT WE HAVE BEFORE US.
[01:48:43] AMENDMENT NUMBER 2. THAT IS
[01:48:46] CORRECT. THIS IS THE VOTE ON AMENDMENT NUMBER 2. BEGINNING
[01:48:49] WITH COMMISSIONER BOWMAN. AYE. THANK YOU. COMMISSIONER
[01:48:53] CALKINS. AYE. THANK YOU. COMMISSIONER CHO. AYE.
[01:48:57] THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU. MR.

[01:49:02] STEINBREUCK. YES. THANK YOU. THERE ARE FIVE YESES AND 0
[01:49:06] NO'S. SO WE'RE KIND OF GOING A LITTLE BIT OUT OF ORDER WITH
[01:49:10] REGARD TO THE VOTE ON THE AMENDMENT BECAUSE NORMALLY YOU
[01:49:13] HAVE, WHEN YOU HAVE AN AMOUNT YOU HOLD OFF ON DISCUSSION AND
[01:49:16] DEBATE, BUT WE KIND OF RESTRUCTURED IT IN THIS MEETING
[01:49:20] TO ALLOW THE PRESENTERS TO GO FIRST KNOWING THAT THESE
[01:49:24] AMENDMENTS HAVE HAD A LOT OF WORK BEHIND THEM. SO THE MOTION
[01:49:28] CARRIES AND THE AMENDMENT IS APPROVED. AMENDMENT NUMBER
[01:49:31] THREE. AMENDMENT NUMBER THREE WAS COMMISSIONER
[01:49:36] FELLEMAN'S. HE HAS INDICATED, I THINK HE HAS INTEREST TO WITHDRAW
[01:49:39] THIS AMENDMENT, BUT I WILL TURN IT OVER TO COMMISSIONER
[01:49:41] FELLEMAN FOR ANY COMMENTS ON THE ONE-TIME 2021 COVID RESERVE
[01:49:46] THAT HE HAD PROPOSED. AS A COURTESY, COMMISSIONER FELLEMAN
[01:49:49] YOU HAVE THE FLOOR. THANK YOU PRESIDENT STEINBREUCK FOR THIS
[01:49:53] OPPORTUNITY ON MY PROPOSED AMENDMENT WHICH I AM
[01:49:56] WITHDRAWING AT THIS TIME. TO SAY THAT THESE ARE
[01:50:00] UNCERTAIN TIMES, IT'S NOT ONLY AN UNDERSTATEMENT BUT CLEARLY
[01:50:03] INACCURATE GIVEN THE PANDEMIC'S IMPACTS ALREADY DEVASTATING
[01:50:07] SECTORS OUR COMMUNITIES, NO LESS PEOPLE AROUND THE WORLD. AND OF
[01:50:11] COURSE IT HITS PARTICULARLY HARD ON THOSE ALREADY
[01:50:13] STRUGGLING TO MEET THEIR BASIC NEEDS. THE COVID CRISIS HAS
[01:50:17] REBOUNDED IN FORCE. BASED ON THE EXISTING INFECTION RATE AND
[01:50:21] APPROACHING HOLIDAY SEASON, IT'S GUARANTEED TO GET FAR WORSE
[01:50:24] BEFORE GETTING BETTER. CLEARLY THE GOVERNOR'S REINSTATEMENT TO
[01:50:27] RESTRICTIONS ON GATHERINGS REFLECT THIS REALITY. DESPITE
[01:50:31] THESE FACTS, I'M WITHDRAWING MY AMENDMENT 3 TO CREATE AN
[01:50:35] ADDITIONAL RESERVE IN THE 2021 BUDGET. MY DECISION IS BASED ON
[01:50:39] ASSURANCES I'VE RECEIVED FROM EXECUTIVE METRUCK AND THE
[01:50:41] PORT'S FINANCIAL EXPERTS THAT WE HAVE ENOUGH RESOURCES IN THE
[01:50:44] BUDGET THAT THE PORT IS ABLE TO WITHSTAND THE STORM WITHOUT
[01:50:48] COMPROMISING OUR SOCIAL AND ENVIRONMENTAL PROGRAMS.
[01:50:50] ALTHOUGH WE HEARD THIS IS SOMETHING FOR FURTHER
[01:50:53] DISCUSSION. THIS IS IN LARGE PART THAT THE FISCAL MANAGEMENT
[01:50:56] EXERCISE THIS YEAR AS WELL AS THE FORETHOUGHT OF ELIZABETH
[01:50:59] MORRISON TO SECURE A HUNDRED AND FIFTY MILLION DOLLAR LINE
[01:51:02] OF CREDIT IN APRIL, JUST AS THE SIGNIFICANCE OF THE IMPACT ON
[01:51:06] OUR LINES OF BUSINESS WAS BECOMING PAINFULLY APPARENT.
[01:51:09] HOWEVER I'M VERY CONCERNED ABOUT OUR TENANTS AND ALL OTHER
[01:51:12] LINES OF BUSINESS IS DEPENDENT ON OUR ECONOMIC INFLUENCE TO
[01:51:16] WEATHER THE STORM AND THE NEAR TERM AS WE FACE INCREASING
[01:51:19] HEADWINDS. I ALSO WANT TO BE ASSURED THAT WILL PRIORITIZE
[01:51:22] MAINTAINING OUR SOCIAL AND ENVIRONMENTAL PROGRAMS RATHER
[01:51:25] THAN CUTTING BACK ON THEM TO BALANCE THE BOOKS. BEFORE
[01:51:29] RELINQUISHING THE FLOOR, I'D LIKE TO SHARE A FEW MORE POINTS
[01:51:31] THAT ARE STILL PERTINENT TO OUR FURTHER DISCUSSIONS. TO BEGIN
[01:51:35] WITH, I'D LIKE TO EXTEND MY HEARTFELT APPRECIATION TO
[01:51:37] FRONTLINE WORKERS, TEACHERS, AND ESPECIALLY THOSE CARING FOR OUR
[01:51:40] SICK AND DYING. THEIR REMARKABLE EMPATHY AND
[01:51:43] EXPERTISE SO MANY ARE TAKING FOR GRANTED BY PUTTING THEM AT
[01:51:47] AN INCREASING RISK ARE NEAR COMPLETE EXHAUSTION. WE HAVE TO
[01:51:51] LOOK CRITICALLY AT THE ASSUMPTIONS BEHIND OUR REVENUE
[01:51:53] AND EXPENSES BASED ON REALISTIC IMPACTS OF THE PANDEMIC ON OUR
[01:51:57] VARIOUS LINES OF BUSINESS. WHAT IF OUR TENANTS ARE NOT ABLE TO
[01:52:00] MAKE THE RENT AT THE AIRPORT AND SEAPORT? AS WELL AS ALL
[01:52:03] THOSE IN THE SERVICE AND HOSPITALITY INDUSTRIES CRITICAL
[01:52:07] TO OUR SIGNIFICANT TOURISM BUSINESS? MANY BUSINESSES HAVE
[01:52:10] ALREADY SOUGHT AND RECEIVED RENT DEFERMENTS AND ARE
[01:52:12] INCREASINGLY SEEKING RENT FORGIVENESS, WHICH IS UNLIKELY
[01:52:15] TO ABATE. OTHERS HAVE BEGUN TO QUESTION THEIR PREVIOUS
[01:52:19] LONG-TERM INVESTMENT PLANS, THE COMPLETIONS OF WHICH ARE BUILT
[01:52:22] INTO OUR ASSUMPTIONS.
[01:52:25] SMALL BUSINESSES THAT CONTRIBUTE TO THE ECONOMIC
[01:52:27] DIVERSITY AND CHARACTER OF OUR COMMUNITY HAVE HAD TO NAVIGATE

[01:52:30] WAYS TO OPERATE WITH REDUCED CUSTOMERS WHILE SHOULDERING
[01:52:33] ADDITIONAL EXPENSES TO KEEP THEIR REMAINING STAFF SAFE.
[01:52:37] INTERNATIONAL MARKETS FOR LARGE BUSINESSES HAVE BEEN SHAKEN AS
[01:52:40] COUNTRIES LIKE CANADA KEEP THEIR DOORS CLOSED TO ALL
[01:52:43] BUT ESSENTIAL TRAVEL AND THIS POSES ADDITIONAL RISKS TO THE
[01:52:47] 2021 CRUISE SEASON AND HAS THE POTENTIAL TO COUNTER WHAT HAS
[01:52:51] BEEN INCREASING CONFIDENCE IN AIR TRAVEL. THEN THERE ARE THE
[01:52:54] ONGOING NEEDS OF TRANSPORTATION INFRASTRUCTURE, WHICH IS SURE
[01:52:57] TO BE ONE OF THE FEW PIECES OF NON COVID RELATED LEGISLATION
[01:53:00] DISCUSSED THIS LEGISLATIVE SESSION. THESE ARE NOT UNKNOWNNS.
[01:53:05] AND I'D LIKE TO HEAR FROM STAFF HOW THEY'VE BEEN INCORPORATED
[01:53:08] INTO THE ESTIMATES OF REVENUE AND EXPENSES IN OUR 2021
[01:53:11] BUDGET WE'RE HERE TO PASS TODAY. I'M GREATLY APPRECIATIVE
[01:53:14] OF THE EXECUTIVE AND STAFF'S PROPOSED NAVIGATION OF
[01:53:18] THESE ROUGH WATERS, BUT ANY EXPECTATION OF THEM COMING
[01:53:22] QUICKLY THROUGH THE WIDESPREAD APPLICATION OF THE VACCINE
[01:53:25] NEEDS TO BE TEMPERED BY THE PRODUCTION AND DISTRIBUTION
[01:53:28] CHALLENGES THAT EXIST, THOUGH I'M ENCOURAGED BY PROGRESS
[01:53:31] BEING MADE OF LATE. DESPITE DIFFICULT FINANCIAL DECISIONS
[01:53:35] THAT HAVE BEEN MADE THAT IMPACT THE PORT'S 2000 EMPLOYEES
[01:53:38] AND REDUCE CONTINGENCIES FOR INDIVIDUAL PRODUCTS, THE
[01:53:42] AFOREMENTIONED DEMANDS ARE LIKELY TO QUICKLY DEplete THE
[01:53:45] PROPOSED SEVEN MILLION DOLLARS. OF WITHIN OUR EXISTING BUDGET.
[01:53:49] IT'S THE PORT'S ABILITY TO DRAW ON ITS LINE OF CREDIT I'M TOLD IS
[01:53:52] THE RIPCORD WE CAN PULL WHILE NOT IMPACTING OUR BOND
[01:53:56] RATING. HOWEVER, I REMAIN CONCERNED THAT AS WE ADDRESS
[01:54:00] THESE SIGNIFICANT KNOWNNS, NO LESS CHALLENGES UNFORESEEN, THAT
[01:54:03] WE DON'T LOSE SIGHT OF OR DE- PRIORITIZE OUR BROADER
[01:54:06] COMMITMENTS TO THE COMMUNITIES WE SERVE BEYOND ECONOMIC
[01:54:10] DEVELOPMENT. FOR EXAMPLE, THE ENTIRE REGION BENEFITS FROM
[01:54:14] HAVING ACCESS TO THE STATE'S LARGEST AIRPORT AND THE BROAD
[01:54:17] ECONOMIC INFLUENCE ASSOCIATED WITH SIGNIFICANT
[01:54:19] CONSTRUCTION PROJECTS AS WELL AS SUBSEQUENT OPERATIONS AT THE
[01:54:22] AIRPORT AND SEAPORT. HOWEVER, NEIGHBORING COMMUNITIES ARE
[01:54:26] DISPROPORTIONATELY IMPACTED BY THESE OPERATIONS AND DESERVE
[01:54:29] ADDITIONAL CONSIDERATION GIVEN THOSE BROADLY FELT BENEFITS.
[01:54:33] COMMISSIONER FELLEMAN. CAN YOU WRAP THIS UP? WE HAVE A LOT
[01:54:35] MORE TO GO HERE. I'M SORRY. I'M ALMOST THERE. THESE ARE THE
[01:54:40] STATE'S POOREST AND MOST ETHNICALLY DIVERSE COMMUNITIES
[01:54:44] WITH HIGH INCIDENCE OF HEALTH PROBLEMS IN AMONGST THE LEAST
[01:54:47] ABLE TO ACCESS HEALTHCARE RESOURCES. THE PANDEMIC AND
[01:54:50] ETHNIC STRIFE HAS PERMEATED OUR REGION ONLY MAKES MATTERS
[01:54:54] WORSE. SO MAINTAINING THE SOCIAL LICENCE TO BE AN
[01:54:57] ECONOMIC ENGINE BY MINIMIZING OUR IMPACTS AND IMPROVING THE
[01:55:00] NEIGHBORS QUALITY OF LIFE IS AMONG THE PRIORITY USES OF THE
[01:55:03] LEVY. IT'S INCLUDED AS WE'VE HEARD THAT ACE FUND, THE SOUTH
[01:55:06] KING COUNTY FUND TO BENEFIT THESE AIRPORT
[01:55:10] COMMUNITIES, TO PAY FOR NOISE AND AIR QUALITY MONITORING
[01:55:13] AROUND THE AIRPORT, ENABLES US TO DO OUTREACH TO THE DUWAMISH
[01:55:17] RIVER COMMUNITIES AND ENHANCES OUR PARKS AS WELL AS GIVING
[01:55:20] THEM THE TRAINING TO DO IT THEMSELVES. THOSE BROADLY FELT
[01:55:24] BENEFITS IN THE DUWAMISH CLEANUP, 30 MILLION DOLLARS OF
[01:55:27] WHICH ARE BUDGETED FOR THIS SEASON, NOT ONLY PROVIDE
[01:55:30] ADDITIONAL FISH AND REDUCE THE POLLUTION BOTH FOR NEIGHBORS AS
[01:55:35] WELL AS TRIBAL GOVERNMENTS AS WELL AS KILLER WHALES. SO THIS
[01:55:40] RECOVERY OF SPECIES LIKE ENDANGERED SPECIES, LIKE KILLER
[01:55:43] WHALES THAT OUR BELOVED BUT ALSO HAVE IMPLICATIONS ON OUR
[01:55:47] OPERATIONS ARE, AGAIN, NOT NICE TO HAVES AND
[01:55:52] LIKE ARE QUIET SOUND PROGRAM, A SMALL AMOUNT OF TAX LEVY MONEY
[01:55:56] CAN GO A LONG WAY TO HELP THESE THINGS. LAST BUT NOT LEAST
[01:55:59] AMONGST THE TAX LEVY USES IS THE HELP OF PORT TO FULFILL ITS
[01:56:03] SOCIETAL COMMITMENTS IS OUR EFFORTS TO ADDRESS THE CLIMATE
[01:56:06] CRISIS BY REDUCING CARBON EMISSIONS AT SEA-TAC. NOW, WE

[01:56:11] JUST PAID A PREMIUM TO BRING THAT RENEWABLE NATURAL
[01:56:14] GAS TO RUN THE ENTIRE AIRPORT'S OPERATIONS AND
[01:56:17] OUR GOAL IS TO GET THIS 10% BIOFUEL INTO THE AIR INTO JET
[01:56:22] IN 10 YEARS IS STILL GOING TO BE A LIFT. I JUST
[01:56:28] WANT TO BE CLEAR AND TO SEE HOW MY COLLEAGUES RESPOND TO THIS
[01:56:31] THAT THESE ACTIVITIES ARE NOT NICE TO HAVES. TO BE AMONGST THE
[01:56:34] FIRST TO BE SUBJECT TO CUTS WHEN THE PANDEMICS KNOWN AND
[01:56:38] UNKNOWN IMPACTS CONTINUE TO BE FELT BUT RATHER THEY'RE
[01:56:41] ESSENTIAL TO OUR BROADER COMMITMENT TO THE HUMAN AND
[01:56:44] ECOLOGICAL COMMUNITIES IN URGENT NEED OF ARE SUSTAINED
[01:56:47] STEWARDSHIP. THANK YOU.
[01:56:51] THERE'S A LOT PACKED IN THERE AND I DIDN'T KNOW THIS WAS A
[01:56:55] TIME FOR LENGTHY SPEECHES. GIVEN THAT WE HAVE A LENGTHY AGENDA.
[01:56:59] I WOULD LIKE TO MOVE ON BUT I FEEL THE NEED TO GIVE
[01:57:02] COMMISSIONERS AN OPPORTUNITY TO RESPOND NOW IF THEY WOULD LIKE
[01:57:05] TO. SO I'D ASK THE CLERK TO CALL THE ROLL ON ANY RESPONSES. THANK YOU
[01:57:11] COMMISSION PRESIDENT. BEGINNING WITH COMMISSIONER BOWMAN TO BE
[01:57:15] CANDID. I'M NOT SURE WHAT I'M RESPONDING TO?
[01:57:18] TO THE AMENDMENT? TO COMMISSIONER FELLEMAN COMMENTS
[01:57:22] THAT PRECEDED. YES. GREAT COMMENT. OKAY. THANK YOU.
[01:57:28] COMMISSIONER CALKINS. NO FURTHER COMMENTS. THANK
[01:57:33] YOU. COMMISSIONER CHO. I DON'T HAVE MUCH TO ADD. I JUST
[01:57:37] WANTED TO SAY THAT I THINK IN PRINCIPLE MANY OF US AGREE WITH
[01:57:41] COMMISSIONER FELLEMAN, AND I LOOK FORWARD TO KIND OF
[01:57:44] DISSECTING SOME OF THE THINGS THAT HE SAID TODAY GOING
[01:57:46] FORWARD FOR FUTURE BUDGET CONVERSATIONS. SO, THANK YOU.
[01:57:51] AND IF I COULD JUST CONCLUDE THE FACT THAT
[01:57:55] PERHAPS RATHER THAN TALKING ABOUT THIS THROUGH ADDITIONAL
[01:57:58] LEVY REVENUE YOU THAT THE ADDITIONAL MONEY THAT'S PART OF
[01:58:02] THE
[01:58:04] OUR RATING, OF OUR BONDING, OF THIS CAPACITY, OUR
[01:58:08] LINE OF CREDIT. PERHAPS EARMARKING THAT FOR SOME OF
[01:58:12] THESE FUNDS WOULD HAVE BEEN THE MORE APPROPRIATE APPROACH
[01:58:14] TO TAKE AND UM, BUT I WANTED TO AT LEAST ARTICULATE THE
[01:58:19] MOTIVATION BEHIND THE IDEA THAT THIS IS NOT IRRELEVANT TO OUR
[01:58:26] LINE OF BUSINESS, BUT BASIC TO BEING A PUBLIC PORT.
[01:58:30] THANK YOU, COMMISSIONER FELLEMAN. COMMISSIONER
[01:58:32] STEINBREUCK. MR. PRITCHARD, PLEASE INTRODUCE AMENDMENT
[01:58:36] NUMBER 4. AMENDMENT FOUR IS THE 2021 EMERGENCY RESERVE. SIMILAR
[01:58:43] TO SOME OF WHAT COMMISSIONER FELLEMAN SAID, THE PORT OF
[01:58:45] SEATTLE FACED EXTRAORDINARY CHALLENGES FROM THE GLOBAL
[01:58:47] PANDEMIC. LOOKING INTO 2021, THE FINANCIAL PICTURE IS NOT CLEAR.
[01:58:51] THE PURPOSE OF THIS AMENDMENT IS TO AUTHORIZE THE EXECUTIVE
[01:58:54] DIRECTOR, IN CONSULTATION WITH THE COMMISSION, TO USE FUNDS
[01:58:58] FROM THE RESERVE AS AN EMERGENCY FUND FOR
[01:59:01] UNANTICIPATED CIRCUMSTANCES IN 2021. I'LL GO AHEAD AND READ
[01:59:05] THE TEXT OF THE AMENDMENT AND TURN IT OVER TO COMMISSIONER
[01:59:06] BOWMAN. TEXT OF AMENDMENT: "THE DIRECTIVE DIRECTOR SHALL SET
[01:59:10] ASIDE 7 MILLION OF THE 2021 GENERAL FUND BALANCE TO BE
[01:59:13] DESIGNATED AS AN EMERGENCY RESERVE FOR UNFORESEEN OR
[01:59:18] ADVERSE ECONOMIC IMPACTS. IN PARTICULAR FOR IMPACTS ON PORT
[01:59:21] OPERATIONS RELATED TO COVID-19 PANDEMIC. THE EXECUTIVE
[01:59:25] DIRECTOR SHALL CONSULT WITH THE COMMISSION ON
[01:59:27] THE USE OF THE EMERGENCY RESERVE AND SHALL PROVIDE THE
[01:59:30] AMOUNT, TIMELINE, AND REASON FOR THE USE OF THE EMERGENCY
[01:59:33] RESERVE TO THE COMMISSION. THE EMERGENCY RESERVE SHALL BE
[01:59:36] LIMITED TO SUPPORTING OPERATIONAL NEEDS." COMMISSIONER BOWMAN.
[01:59:41] I BELIEVE THAT EXECUTIVE DIRECTOR METRUCK WAS
[01:59:44] GOING TO COMMENT FIRST.
[01:59:49] YOU'RE FREE TO TALK NOW AS THE SPONSOR. THAT'S THE ORDER WE'VE
[01:59:52] BEEN GOING IN. BUT IF YOU'D LIKE TO RESERVE YOUR COMMENTS,
[01:59:55] THAT'S FINE, TOO. NO, THAT'S FINE. TO BACKTRACK I
[02:00:00] JUST WANTED TO SAY THAT THIS IS SOMETHING THAT I SPOKE IN DEPTH

[02:00:03] WITH OUR EXECUTIVE DIRECTOR, AND I WANTED TO GIVE
[02:00:07] A PARTICULAR CALL OUT TO ELIZABETH MORRISON FOR HER
[02:00:10] ASSISTANCE AND DAN THOMAS AS WELL. I THINK AMENDMENT SPEAKS
[02:00:15] FOR ITSELF. IT'S REALLY ABOUT HAVING SOME FISCAL RESPONSIBILITY
[02:00:19] WHICH I KNOW THAT WE ALL SHARE THAT VALUE. WE ARE NOT OUT OF
[02:00:24] THE WOODS YET BY ANY MEANS ON COVID. WHILE THERE'S POTENTIALLY
[02:00:29] GOOD NEWS IN THE WORKS IN TERMS OF A VACCINE, THE INCREASES IN
[02:00:33] THE CASES IN THE LAST TWO WEEKS ARE UNPRECEDENTED AND AS WE'VE
[02:00:38] HEARD FROM JUST SOME OF OUR TENANTS THIS MORNING, THEY ARE
[02:00:41] FACING SOME FINANCIAL COLLAPSE. AND SO JUST TO BE FISCALLY
[02:00:46] PRUDENT I THINK THAT WE SHOULD RESERVE SOME OF OUR GENERAL
[02:00:49] FUND IN 2021 TO BE ABLE TO ADDRESS ANY OF THOSE UNFORESEEN
[02:00:53] CIRCUMSTANCES. THIS DOESN'T CHANGE THE OVERALL BUDGET. IT
[02:00:56] JUST SETS ASIDE THAT MONEY AND DOES KEEP IT AT THE DISCRETION
[02:01:00] OF THE EXECUTIVE DIRECTOR AND THE COMMISSION. SO IT'S NOT
[02:01:03] MONEY THAT INDIVIDUAL DEPARTMENTS COULD NECESSARILY
[02:01:07] TAP INTO. IT REALLY DOES NEED TO BE SOMETHING THAT COMES FROM
[02:01:10] OUR EXECUTIVE DIRECTOR AS A RECOMMENDATION TO THE
[02:01:13] COMMISSION. AND JUST CALLING OUT AS WELL THE FOCUS ON
[02:01:18] OPERATIONAL FUNDS AS OPPOSED TO CIP. AS COMMISSIONER FELLEMAN
[02:01:22] IS POINTED OUT IN THE PAST, OUR CAPITAL IMPROVEMENT PROGRAM IN
[02:01:27] ALL OF OUR PROJECTS, THERE IS ALREADY CONTINGENCY. SO THIS IS
[02:01:31] NOT TO BACKFILL ANY CAPITAL PROJECTS BUT IS RESERVED FOR
[02:01:34] PORT OPERATIONS.
[02:01:37] AND THANK YOU COMMISSIONER BOWMAN FOR THAT CLARIFICATION
[02:01:40] AND DETAIL. DIRECTOR METRUCK, WE'D LIKE TO
[02:01:46] HEAR RESPONSE AND THEN PARTICULARLY, WHAT DOES THIS
[02:01:49] MONEY COME FROM? WHERE DOES IT COME FROM IF IT'S NOT ALREADY
[02:01:52] PROGRAMMED? AND WHAT IS THE NEED? IF YOU COULD ADDRESS THAT
[02:01:55] AS WELL AS YOUR RESPONSE IN GENERAL? SURE, COMMISSIONER
[02:02:01] STEINBREUCK. WE CAN BRING DAN
[02:02:06] THOMAS INTO THIS DISCUSSION TOO. BUT I DO SUPPORT. WELL FIRST
[02:02:10] OFF LET ME SAY I SUPPORT THE CONCEPT OF WHAT COMMISSIONER
[02:02:14] FELLEMAN WAS TALKING ABOUT IN HIS PROPOSED AMENDMENT AND
[02:02:17] COMMISSIONER BOWMAN'S AMENDMENT SHE'S BROUGHT FORWARD. BOTH
[02:02:21] ADDRESS UNCERTAINTY THAT WE HAVE GOING FORWARD. SO I DO
[02:02:24] SUPPORT THIS SPECIFIC AMENDMENT TO PRESERVE SEVEN MILLION
[02:02:27] DOLLARS IN THE GENERAL RESERVE FUND AS A CONTINGENCY TO BE
[02:02:30] UTILIZED IN 2021 ONLY IN THE CASE OF UNSEEN OR ADVERSE
[02:02:34] ECONOMIC IMPACTS, PARTICULARLY RELATED TO THE COVID-19 IMPACT
[02:02:39] ON PORT OPERATIONS. I'VE ALREADY SPOKEN AT LENGTH ABOUT
[02:02:41] OUR PLANS FOR DEALING WITH UNCERTAINTY MOVING INTO 2021
[02:02:46] WITH THAT AND THIS CONTINGENCY WILL PROVIDE AN ADDITIONAL
[02:02:50] LAYER OF PROTECTION FOR OUR OPERATIONS IN THE CASE OF A
[02:02:53] FURTHER ECONOMIC DOWNTURN. AND SO I THINK I'LL TURN TO DAN.
[02:02:57] THIS REALLY HAS TO DO WITH OUR CASH RESERVES AND
[02:03:00] HOW WE'RE ALOTTING CASH RESERVES TO BE USED ABOUT THAT
[02:03:03] RELATED TO OUR OPERATING RESERVES OF INCREASING
[02:03:07] FROM SIX TO TWELVE MONTHS. SO DAN, IF I CAN CALL ON OUR CHIEF
[02:03:11] FINANCIAL OFFICER. DAN THOMAS? HOW THIS WOULD WORK. YEAH.
[02:03:15] SURE. AS STEVE REFERENCED EARLIER AND JUST REPEATED, YOU
[02:03:19] KNOW, AS COMMISSIONERS RECALL, WE DID INCREASE THE
[02:03:22] MINIMUM GENERAL FUND BALANCE FOR PLANNING PURPOSES FROM 6
[02:03:26] MONTHS TO 12 MONTHS. SO THAT RESULTS IN THE BALANCE OF ROUGHLY
[02:03:31] 85 MILLION DOLLARS
[02:03:34] WHICH OUR CURRENT PROJECTIONS IN OUR CURRENT BUDGET WOULD NOT
[02:03:38] REACH THAT MINIMUM LEVEL BY YEAR-END 2021. SO WE
[02:03:42] WOULD STILL HAVE SURPLUS GENERAL FUND BALANCES ABOVE AND
[02:03:47] BEYOND THAT NEW MINIMUM BALANCE. SO THIS
[02:03:50] RESERVE WOULD BE SET ASIDE OUT OF THOSE SURPLUS FUNDS THAT
[02:03:55] WERE ABOVE AND BEYOND THE MINIMUM BALANCE.
[02:03:58] SO IN PRACTICE FOR 21, IT WOULD GIVE US MORE FUNDS BEYOND THAT
[02:04:01] 80 MILLION THAT WE WOULD HAVE SET ASIDE. CORRECT.

[02:04:08] OKAY, ANYTHING MORE BEFORE WE TAKE COMMISSIONER
[02:04:12] QUESTIONS AND COMMENTS?
[02:04:15] OKAY, I THINK WE'LL TAKE A MOTION. LET'S SEE. YEAH
[02:04:19] SPONSOR, PLEASE MOVE THE AMENDMENT.
[02:04:22] I MOVE AMENDMENT NUMBER 4. AND IS THERE A SECOND I'LL SECOND.
[02:04:28] OKAY. IT'S BEEN MOVED AND SECONDED. WITH THAT, WE'LL OPEN
[02:04:30] UP FOR COMMISSIONER QUESTIONS AND COMMENTS. CLERK, PLEASE CALL
[02:04:34] THE ROLL ON COMMISSIONERS COMMENTS. THANK YOU.
[02:04:37] COMMISSIONER BOWMAN, DID YOU WANT TO SPEAK TO YOUR AMENDMENT
[02:04:40] AT THIS POINT FURTHER? I THINK I'VE SAID PLENTY. THANK
[02:04:43] YOU. THANK YOU. COMMISSIONER CALKINS. SO HOW DID WE DECIDE
[02:04:48] ON THE 7 MILLION DOLLAR NUMBER?
[02:04:53] I CAN SPEAK TO THAT COMMISSIONER CALKINS. IT WAS APPROXIMATELY
[02:04:56] HALF OF WHAT THE STAFF WAS ANTICIPATING FOR THE BALANCE IN
[02:05:03] THE GENERAL FUND. IT ALSO HAPPENS TO COINCIDE WITH
[02:05:06] APPROXIMATELY WHAT WOULD BE THE IMPACT IF WE
[02:05:11] WERE TO NOT HAVE ANY CRUISE BUSINESS IN 2021. SO AS WE'VE
[02:05:16] SEEN IN PRIOR BUDGET PRESENTATIONS, WE'RE
[02:05:20] ANTICIPATING APPROXIMATELY
[02:05:21] EIGHT MILLION IN CRUISE REVENUES IN 2021. SO THIS
[02:05:26] NUMBER IS CLOSELY TIED TO THAT AS WELL ON THE OFF CHANCE THAT
[02:05:30] WE HAVE NO CRUISE REVENUES, THIS WOULD BE ABLE TO GIVE US
[02:05:33] THAT BACK FILL. SO THAT'S WHERE THE NUMBER CAME FROM.
[02:05:37] OKAY, AND IF WE DON'T DO THIS AND MAYBE THIS QUESTION IS FOR
[02:05:42] DAN,
[02:05:44] FUNCTIONALLY FROM A FINANCIAL PERSPECTIVE,
[02:05:48] WHAT DO YOU THINK THE BIGGEST IMPACT WOULD BE?
[02:05:52] DID YOU SAY IF WE DON'T DO THIS? YES. WELL, I THINK
[02:05:57] GENERALLY WITHOUT IT WE WOULD STILL BE OKAY, BUT I THINK
[02:06:00] THERE WOULD BE A RISK FOR POTENTIALLY OTHER NEEDS COULD
[02:06:03] TAP INTO THAT FUNDING. COMMISSIONER BOWMAN WAS CLEAR.
[02:06:06] SHE DOES NOT WANT THAT USED FOR CAPITAL. SO FOR EXAMPLE,
[02:06:10] UNFORESEEN CAPITAL PROJECT COULD ARISE THAT COULD
[02:06:14] POTENTIALLY TAP INTO THAT FUNDING. SO THIS PROHIBITS THAT
[02:06:17] FROM OCCURRING. SO IT JUST I THINK PROVIDES AN ADDITIONAL
[02:06:20] LAYER OF PROTECTION
[02:06:21] THAT PRESERVES THAT ADDITIONAL 7 MILLION.
[02:06:27] THIS ISN'T GENERATING NEW CASH IN ANY WAY. IT'S SIMPLY SAYING
[02:06:30] WE'RE GOING TO TAKE A PART OF THE CASH THAT WE HAVE AND WE'RE
[02:06:33] GOING TO LIMIT ITS USE TO JUST OPERATIONS AND REQUIRE THAT
[02:06:39] STEVE REPORT ABOUT IT. HE DOESN'T HAVE TO ASK FOR
[02:06:41] ADDITIONAL AUTHORIZATION THAN HE WOULD HAVE ALREADY HAD TO
[02:06:44] ASK RIGHT? HE JUST HAS TO REPORT MORE. HE HAS TO CONSULT
[02:06:48] IS THE TERM, CORRECT?
[02:06:50] THAT'S MY UNDERSTANDING. YES.
[02:06:53] I GUESS I'M JUST TRYING TO FIGURE OUT A SCENARIO IN WHICH
[02:06:57] YOU KNOW, OUR. THE WAY THINGS ARE CURRENTLY. I JUST DON'T SEE
[02:07:06] THAT THIS AMENDMENT DOES MUCH EXCEPT POSSIBLY, AS YOU JUST
[02:07:09] MENTIONED, PREVENT US FROM USING IT FOR AN EMERGENT CAPITAL
[02:07:14] CONCERN. AND WITH THE LINE OF CREDIT THAT COMMISSIONER
[02:07:21] FELLEMAN SPOKE TO ON THE WITHDRAWN AMENDMENT, YOU
[02:07:25] KNOW, WE DO HAVE SUFFICIENT BACKSTOP FOR CASH FLOW SHOULD
[02:07:29] WE NEED IT IN 2021 CORRECT?
[02:07:32] THAT'S CORRECT. WE DO HAVE OTHER SOURCES. BUT OF COURSE
[02:07:35] THOSE ARE BORROWING ALSO, AS OPPOSED TO JUST USING CASH. BUT
[02:07:38] WE DO HAVE OTHER SOURCES.
[02:07:41] OKAY. YEAH, MAY I SPEAK TO THE COMMISSIONER CALKINS? MAYBE A
[02:07:44] POINT THAT I COULD MAKE TO ILLUSTRATE IT AS I TRIED TO DO
[02:07:49] WITH STAFF. I LOOK AT THE WAY THAT THE PLAN OF FINANCE THAT
[02:07:52] ARE OUR PROFESSIONAL STAFF HAS PUT TOGETHER ALLOWS US THE
[02:07:57] ABILITY TO PLAN AHEAD. AND SO IT WOULD BE THE EQUIVALENT OF
[02:08:02] YOU'RE A HOMEOWNER AND YOU KNOW THAT IN TWO YEARS FROM NOW
[02:08:05] YOU'RE GOING TO NEED TO REPLACE YOUR ROOF. AND SO YOU START

[02:08:09] SAVING UP SOME MONEY TO DO THAT. YOU'RE NOT GOING TO DO IT
[02:08:11] THIS YEAR, BUT YOU'RE GOING TO DO IT THE YEAR AFTER. BECAUSE
[02:08:14] IT'S A LARGE EXPENSE \$20,000. WELL, AS YOU PUT THAT MONEY
[02:08:18] ASIDE TO REPAIR YOUR ROOF YOUR CAR BREAKS DOWN AND IT'S A
[02:08:22] \$5,000 IMMEDIATE EXPENSE THAT YOU HAVE TO TAKE
[02:08:26] CARE OF. SO YOU NOW HAVE TO MOVE SOME MONEY THAT YOU WOULD
[02:08:29] HAVE SAVED FOR THE ROOF TO MAKE YOUR CAR REPAIR. IT GIVES THE
[02:08:33] ABILITY FOR THE EXECUTIVE DIRECTOR TO MAKE THOSE
[02:08:35] DECISIONS, OBVIOUSLY IN CONSULT WITH THE COMMISSION. IT'S NOT
[02:08:40] SOLELY JUST AT HIS DISCRETION. I KNOW THAT, STEVE,
[02:08:43] WE HAVE GREAT COMMUNICATION WITH STEVE AND HE WOULD NO
[02:08:47] DOUBT DO MORE THAN JUST CONSULT WITH US. I KNOW THAT HE WOULD
[02:08:51] ASK FOR OUR FEEDBACK. BUT I THINK TO THE BROADER POINT IS
[02:08:55] THAT JUST AS A REGULAR PEOPLE ARE TRYING TO BALANCE THEIR
[02:08:59] BUDGETS AND THINK AHEAD ABOUT THEIR EXPENDITURES, THINGS
[02:09:03] HAPPEN AND I THINK WE'VE ALL EXPERIENCED THE ROUGHEST
[02:09:07] YEAR THAT THE PORT OF SEATTLE IS HAD CERTAINLY IN ANY OUR
[02:09:11] HISTORIES AND I WOULD ADD TO THAT ALL OF OUR STAFF THAT'S
[02:09:14] BEEN HERE FOR 30 PLUS YEARS. WE'RE DEFINITELY AN UNCHARTED
[02:09:17] WATERS. AND SO WHILE I APPRECIATE THAT IT MIGHT NOT BE
[02:09:21] APPARENT ON THE SURFACE THAT THIS WOULD QUOTE UNQUOTE NOT DO
[02:09:25] A LOT. I THINK THAT FROM THE PUBLIC'S PERSPECTIVE, AND
[02:09:29] CERTAINLY FROM MINE, HAVING MONEY SET ASIDE THAT THE
[02:09:33] COMMISSION AND THE EXECUTIVE DIRECTOR CAN DRAFT FOR THOSE
[02:09:36] UNFORESEEN CIRCUMSTANCES IS PRETTY IMPORTANT. IT'S JUST AN
[02:09:39] EXTRA SAVINGS ACCOUNT. I THINK MOST PEOPLE CAN UNDERSTAND AND
[02:09:43] USUALLY SUPPORT THAT CONCEPT OF HAVING A LITTLE EXTRA SET ASIDE
[02:09:47] IN REALLY UNCERTAIN TIMES. AND AND I GUESS THAT'S WHERE I'M
[02:09:52] STRUGGLING TO UNDERSTAND. BECAUSE IT DOESN'T IN FACT SET
[02:09:54] ASIDE NEW MONEY. IT SAYS WE'RE GOING TO CREATE AN ACCOUNT
[02:10:01] ONLY BE USED FOR OPERATIONS AND I WOULD SUGGEST THAT THERE'S
[02:10:05] JUST AS MUCH LIKELIHOOD THAT WE WOULD HAVE
[02:10:10] AN EMERGENCY THAT WOULD REQUIRE A CAPITAL INFUSION AS
[02:10:14] OPPOSED TO A NEW EXPENSE. AND SO I'M A
[02:10:19] LITTLE. I GUESS. EXECUTIVE DIRECTOR METRUCK'S WILLING THIS
[02:10:25] TO SUPPORT THIS INDICATES THAT HE DOES NOT FEEL IT TIES HIS
[02:10:29] HANDS IN THE ABILITY TO USE THESE AS NEEDED SHOULD AN
[02:10:34] EMERGENCY SITUATION ARISE. I GUESS. I'M JUST I DON'T
[02:10:38] UNDERSTAND HOW THIS
[02:10:40] PROVIDES MORE FLEXIBILITY. IT SEEMS TO ME IT
[02:10:45] ACTUALLY REDUCES FLEXIBILITY IN THE EVENT OF EMERGENCY
[02:10:49] SITUATION. SO I ALSO YOU KNOW TRUST THAT YOU AND EXECUTIVE
[02:10:56] DIRECTOR METRUCK HAVE DISCUSSED THIS AT LENGTH. AND
[02:11:00] SO I'M WILLING TO SUPPORT IT IF THE TWO OF YOU FEEL THAT IT
[02:11:05] WILL NOT IMPINGE UPON HIS ABILITY TO DEAL WITH A CRISIS.
[02:11:08] WE HAVE DISCUSSED IT AT LENGTH. WE HAVE COMMISSIONER CALKINS. YES.
[02:11:16] OKAY.
[02:11:18] ALL RIGHT, MOVING ALONG. COMMISSIONER CHO. YOU KNOW,
[02:11:23] I I SUPPORT THIS AMENDMENT AND I WANT TO THANK COMMISSIONER BOWMAN FOR
[02:11:27] KIND OF COMING UP WITH THIS IDEA. I THINK THIS WAS MAYBE A
[02:11:30] COMPROMISE, YOU KNOW, OBVIOUSLY COMMISSIONER FELLEMAN HAVE
[02:11:34] WITHDRAWN HIS AMENDMENTS. I DO THINK THAT THE IDEA OF JUST YOU
[02:11:38] KNOW, MAKING IT CLEAR FOR BOTH THE PORT STAFF BUT ALSO THE PUBLIC
[02:11:41] THAT WE ARE THINKING OF AN EMERGENCY SITUATION IS GOOD.
[02:11:46] AND SO I'LL BE VOTING IN FAVOR. THANK YOU COMMISSIONER
[02:11:50] CHO. COMMISSIONER FELLEMAN. I APPRECIATE COMMISSIONER BOWMAN'S
[02:11:56] WORK ON THIS. I WOULD JUST WANT TO WONDER IF YOU WOULD
[02:12:00] CONSIDER SOME OF THE YOU KNOW, SOCIETAL RELATED EXPENSES AS
[02:12:07] BEING OPERATIONAL. YOU KNOW THINGS THAT ARE NOT DIRECTLY
[02:12:10] THE PORT'S OPERATIONS, BUT HOW WE AFFECT THE COMMUNITIES
[02:12:14] AROUND THE PORT. OR TENANTS AT THE PORT. WOULD YOU SEE THAT AS
[02:12:19] OPERATIONAL MORE SPECIFIC TO WHAT WE CONSIDER MORE
[02:12:23] TRADITIONALLY OPERATIONS?

[02:12:31] COMMISSIONER FELLEMAN, ARE YOU LOOKING FOR A RESPONSE FROM
[02:12:35] COMMISSIONER BOWMAN? YEAH. I WAS JUST CHECKING THE EXTENT OF
[02:12:40] WHICH THE TERM OPERATIONS EXTENDS BEYOND JUST THE
[02:12:45] ACTUAL PORT OPERATIONS OR THE WAY WE OPERATE IN THE
[02:12:50] CONTEXT OF OUR COMMUNITIES. AND LIKE I SAID, YOU KNOW, IF A
[02:12:54] TENANT GOES, YOU KNOW, BANKRUPT OR SOMETHING LIKE THIS, YOU
[02:12:57] KNOW HOW WE DEAL WITH THOSE SORT OF OPERATIONS?
[02:13:02] I APOLOGIZE. I GOT PUSHED OFF LINE. I THOUGHT
[02:13:06] SOMEBODY WAS MESSING WITH ME THERE. SO I ONLY HEARD THE LAST
[02:13:09] PART OF YOUR YOUR QUESTION BUT MY INTENT IS THAT IT WOULD
[02:13:14] REALLY BE UP TO THE EXECUTIVE DIRECTOR TO BRING FORWARD THAT
[02:13:17] AND I WOULD ANTICIPATE AND I WOULD HOPE THAT THERE WOULD BE
[02:13:21] FLEXIBILITY THAT I DO CONSIDER OPERATIONS OF OUR TENANTS
[02:13:26] PARTICULARLY THOSE THAT ARE KEY TO DRIVING REVENUE FOR THE PORT
[02:13:29] AS A WHOLE AS PART OF OUR OPERATIONS.
[02:13:34] THANK YOU FOR THE CLARITY AND I SUPPORT THE AMENDMENT.
[02:13:38] THANK YOU COMMISSIONER FELLEMAN. COMMISSIONER
[02:13:39] STEINBREUCK TO YOU ON THE AMENDMENT. YEAH, I WANT TO
[02:13:42] FIRST SAY VERY MUCH APPRECIATE THE INTENT. GOVERNMENTS DON'T
[02:13:47] SAVE MONEY VERY WELL. THEY SPEND. THEY'RE GOOD AT SPENDING
[02:13:50] BUT NOT PARTICULARLY GOOD AT SAVING IT. AND I HAVE ALWAYS
[02:13:54] FELT THAT THERE'S A NEED TO HAVE AN EMERGENCY FUND, A RAINY
[02:13:59] DAY FUNDM IF YOU WILL. AND I APPRECIATE THAT COMMISSIONER
[02:14:02] BOWMAN RETITLED THIS AS AN EMERGENCY FUND AND PUT GREATER
[02:14:08] EMPHASIS ON THE PURPOSE BEHIND IT
[02:14:12] AND NOT JUST A BACKFILL AS A CONVENIENT, YOU KNOW, DIPPING
[02:14:15] POT FOR SOMETHING THAT MAY NOT BE AN EMERGENCY. SO I
[02:14:19] APPRECIATE THAT AND ALSO THAT IT IS RESTRICTED AND THIS WAS A
[02:14:24] LATE COMING CHANGE TO THE LANGUAGE THAT WOULD BE
[02:14:27] RESTRICTED TO OPERATIONAL NEEDS. AND I UNDERSTAND THAT OUR BURN
[02:14:33] RATE IS AROUND 50 MILLION A MONTH.
[02:14:37] IN GENERAL AND CORRECT ME IF I'M WRONG. SO WE HAVE A PRETTY
[02:14:40] BIG BURN RATE AND IF OUR REVENUES DIP, WE'RE ONLY LESS
[02:14:44] THAN FIVE PERCENT LEVY FUNDED. WE'VE GOT A PROBLEM. WHICH IS
[02:14:48] WHY WE HAVE A HUNDRED AND FIFTY MILLION DOLLAR CREDIT LINE AND
[02:14:52] CASH RESERVES ALREADY IN PLACE FOR THOSE KINDS OF
[02:14:57] CIRCUMSTANCES, AND
[02:15:00] WE'RE IN A TIME OF GREAT UNCERTAINTY. THE YEAR AHEAD IS
[02:15:04] GREATLY UNCERTAIN ALTHOUGH WE HAVE HOPE AND OPTIMISM THAT
[02:15:08] WE'RE GOING TO PULL OURSELVES OUT OF THIS. BUT NEVERTHELESS,
[02:15:12] THAT SAID, I THINK IT IS PRUDENT TO HAVE A
[02:15:19] RESERVE ACCOUNT FOR EMERGENCY PURPOSES AND THIS COMBINES
[02:15:24] WITH A LOT MORE RESERVES. AND FROM WHAT MY DISCUSSION
[02:15:30] WITH DIRECTOR METRUCK HAS BEEN, IT'S NOT NECESSARY. BUT IT
[02:15:35] DOESN'T REALLY HURT ANYTHING IF I
[02:15:39] CHARACTERIZE THAT CORRECTLY. DOESN'T REALLY SEE THAT WE NEED
[02:15:42] THIS. I WOULD BE CONCERNED IF IT TIED THE HANDS OF
[02:15:47] MANAGEMENT WITH REGARD TO THE FINANCIAL MANAGEMENT OF THE
[02:15:51] PORT
[02:15:52] BY RESTRICTING THESE FUNDS
[02:15:55] FOR MORE LIMITED PURPOSES, BUT I HAVE BEEN REASSURED THAT THAT
[02:16:01] WOULD NOT BE THE CASE.
[02:16:03] THE LAST POINT THAT I WOULD MAKE IS THAT I THINK WE NEED TO
[02:16:07] HAVE A BROADER DISCUSSION AROUND OUR FISCAL POLICY WHEN
[02:16:11] IT COMES TO EMERGENCY FUNDS AND RESERVES AND HOW WELL WE ARE
[02:16:18] PREPARED AND WHAT REALLY SHOULD WE BE DOING AND WHAT CAN WE DO
[02:16:22] WITHIN THE LIMITATIONS WE HAVE WITH REGARD TO A SAVINGS
[02:16:27] ACCOUNT, BASICALLY, WHICH IS WHAT THIS IS. IT'S A KIND OF A
[02:16:30] SAVINGS ACCOUNT. THOSE ARE ALL MY COMMENTS.
[02:16:37] SO COMMISSIONER STEINBREUCK, IF I CAN JUST ADD
[02:16:41] TO THAT JUST TO CLARIFY. I AM, YOU KNOW, AFTER MY EXTENSIVE
[02:16:44] CONVERSATIONS WITH COMMISSIONER
[02:16:46] BOWMAN, I AM IN SUPPORT OF THIS

[02:16:48] AS I SAID IN THE BEGINNING. THAT THIS ADDS TO, YOU KNOW, WE HAVE
[02:16:52] OUR OWN CALCULATIONS FOR CONTINGENCIES AND THINGS AND I
[02:16:57] KNOW THIS ADDS, JUST WITHIN THAT STRUCTURE, IT ADDS
[02:17:01] SPECIFICALLY ADDRESSING THAT AND WHY SETS ASIDE THAT.
[02:17:06] SO I AM IN FAVOR. WHAT SURPRISES ME
[02:17:09] HERE, THOUGH, IF I MAY IS THAT IT CAME LATE HERE. I ONLY HEARD
[02:17:13] ABOUT THIS A COUPLE OF DAYS AGO. AND THE BUDGET HAD ALREADY
[02:17:19] BEEN CRAFTED
[02:17:21] AND YET AT THIS POINT, WE'RE BEING TOLD IT DOESN'T TAKE
[02:17:25] ANYTHING AWAY FROM ANYTHING. SO IF WE HAD A BALANCED BUDGET
[02:17:29] THAT EXPANDED
[02:17:32] OUR AVAILABLE FUNDS BASED ON PROJECTED REVENUES AND OTHER
[02:17:37] SOURCES, DID WE ALREADY HAVE THIS AMOUNT IN RESERVE AND
[02:17:42] ARE WE SIMPLY RETITLING IT? COMMISSIONER STEINBREUCK, I
[02:17:47] CAN SPEAK TO THAT. AND SO OKAY, YOU KNOW, SO, YOU KNOW, MAYBE
[02:17:51] TWO THINGS TO REMEMBER IS THAT THE PORT DOESN'T HAVE A
[02:17:54] BALANCED BUDGET. WE ARE CARRYING FUNDS FORWARD. SO
[02:17:58] UNLIKE THE CITY, WE'RE NOT REQUIRED TO HAVE THE BALANCED
[02:18:01] BUDGET. WHAT THIS DOES IS, OUR FINANCE STAFF, IT'S A
[02:18:06] CASH FLOW ISSUE. SO IF WE WERE TO CONTINUE ON THE PLAN OF
[02:18:10] FINANCE THAT THEY HAVE PRESENTED US MOVING FORWARD, WE
[02:18:14] WOULD EXPAND THE GENERAL FUND RESERVES AT THE END OF 2022.
[02:18:22] THAT SAID, SO PUTTING ASIDE 7 MILLION NOW GIVES US AN EXTRA
[02:18:25] CUSHION. IF SOMETHING HAPPENS WHERE WE NEED TO EXPEND THOSE
[02:18:30] FUNDS, WE'RE GOING TO HAVE TO MAKE ADJUSTMENTS TO THE 2022
[02:18:34] PLAN OF FINANCE AS WELL. SO IF WE HAVE NO CRUISE REVENUE,
[02:18:39] IF THINGS ARE CONTINUE TO BE DIRE AT THE AIRPORT AND WE
[02:18:43] DECIDE TO USE GENERAL FUND MONEY TO SUPPORT THE AIRPORT,
[02:18:46] ANY NUMBER OF THINGS, WE'RE GOING TO HAVE TO CHANGE THE
[02:18:49] PLAN OF FINANCE REGARDLESS TO ADJUST FOR THAT. BUT FOR THIS
[02:18:53] YEAR FOR 2021, IT ALLOWS US TO TAKE THAT THE RESERVE THAT WE
[02:18:58] HAVE THAT WAS GOING TO BE CARRIED OVER TO 2022 AND
[02:19:02] EXPENDED FULLY THEN AND PUTS IT ASIDE FOR 2021. IT'S
[02:19:07] JUST IT'S AN EXTRA CUSHION.
[02:19:10] AND YET IT DOESN'T HAVE TO CHANGE THE OVERALL BUDGET.
[02:19:13] YEAH. OKAY. THANK YOU. AND NOBODY WANTS TO HEAR NEXT YEAR.
[02:19:17] I TOLD YOU SO IF YOU KNOW IF WE HAPPEN TO NEED THIS MONEY, SO
[02:19:20] WE WILL BE THANKING YOU FOR YOUR PRUDENCE HERE. I
[02:19:24] UNDERSTAND THAT WE AREN'T REQUIRED BY LAW TO HAVE A
[02:19:27] BALANCED BUDGET AND WE CAN BORROW MONEY ANYTIME WE NEED
[02:19:31] IT. BUT MY POINT THERE WAS THAT THE BUDGET THAT HAS BEEN
[02:19:34] PREPARED AND PACKAGED BEFORE THIS LATE COMING AMENDMENT,
[02:19:39] WHICH
[02:19:42] DID NOT REALLY TAKE IT INTO ACCOUNT AND THEREFORE IT
[02:19:45] DIDN'T RELY ON BORROWING SOME MONEY TO PROVIDE A BUDGET
[02:19:51] THAT BALANCES REVENUES WITH EXPENDITURES AND OTHER SOURCES.
[02:19:55] SO THAT'S ALL. BUT WE DON'T NEED TO BELABOR IT. I'M PREPARED TO
[02:19:58] SUPPORT THE PROPOSED AMENDMENT AT THIS POINT.
[02:20:03] OKAY, ANYONE ELSE LIKE TO SPEAK AT THIS POINT? I DON'T SEE ANY
[02:20:08] HANDS UP.
[02:20:10] CLERK WOULD YOU RUN THE ROLL CALL ONCE MORE SINCE WE'VE
[02:20:14] CARRIED THIS OUT A LITTLE BIT? IT CERTAINLY WILL. COMMISSIONER
[02:20:17] BOWMAN TO THE AMENDMENT? NO COMMENTS. THANK YOU.
[02:20:20] COMMISSIONER CALKINS.
[02:20:22] JUST TO SIMPLY. I WANT TO TRY TO PUT IT IN SIMPLE TERMS FOR
[02:20:27] THOSE FOLLOWING IT HOME. THIS IS NEITHER AN INFUSION OF NEW
[02:20:32] CASH NOR A REDUCTION IN EXPENSES. IT IS SIMPLY WE ARE
[02:20:36] ALLOCATING A CERTAIN PORTION OF EFFECTIVELY OUR SAVINGS ACCOUNT
[02:20:40] TO BE USED ONLY FOR A CERTAIN TYPE OF EXPENSE RELATED TO THE
[02:20:46] 2021 BUDGET. AND IF WE FELT THERE WAS A NEED FOR 7 MILLION
[02:20:51] ADDITIONAL DOLLARS, WE WOULD HAVE EITHER TAKEN UP
[02:20:54] SOMETHING LIKE FRED'S WITHDRAWN AMENDMENT WHICH WOULD HAVE
[02:20:57] GENERATED NEW CASH INTO THE PORT OR WE WOULD HAVE SAID WE

[02:21:00] NEED TO REDUCE OUR PLANNED EXPENSES IN 2021 BY SEVEN
[02:21:05] MILLION DOLLARS. I AM CONFIDENT IN THE BUDGET THAT STEVE AND
[02:21:09] HIS TEAM HAVE PUT TOGETHER AND I, AS COMMISSIONER STEINBREUCK
[02:21:13] SHARED, THIS DOES NOT SEEM TO TIE EXECUTIVE DIRECTOR METRUCK'S
[02:21:20] HANDS IN THE EVENT OF AN EMERGENT SITUATION
[02:21:23] WHERE HE NEEDS TO ACT QUICKLY AND SO I'M WILLING TO MOVE
[02:21:27] FORWARD WITH THIS. THANK YOU COMMISSIONER CALKINS.
[02:21:30] COMMISSIONER CHO TO THE AMENDMENT. I DON'T HAVE TOO
[02:21:34] MUCH MORE TO ADD. THANK YOU. COMMISSIONER FELLEMAN TO THE
[02:21:38] AMENDMENT. NO FURTHER COMMENTS. THANK YOU. COMMISSIONER
[02:21:41] STEINBREUCK. I BELIEVE WE'RE READY FOR A VOTE. NO COMMENT.
[02:21:45] SO HEARING NO FURTHER DEBATE LET'S GO TO THE VOTE ON
[02:21:48] AMENDMENT NUMBER FOUR. I'LL GO THROUGH THE ROLE FOR THAT VOTE.
[02:21:51] COMMISSIONER BOWMAN. AYE. THANK YOU. COMMISSIONER CALKINS. AYE.
[02:21:56] THANK YOU. COMMISSIONER CHO CHO. AYE. THANK YOU.
[02:22:00] COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER STEINBREUCK.
[02:22:03] YES. THANK YOU. THERE ARE FIVE YESES AND 0 NO'S FOR THIS.
[02:22:07] AMENDMENT PASSES. THANK YOU COMMISSIONER BOWMAN AND THANK YOU DIRECTOR
[02:22:11] METRUCK FOR YOUR ATTENTION TO THIS AND EXPLANATIONS. MR.
[02:22:16] PRITCHARD, PLEASE INTRODUCE AMENDMENT NUMBER 5. AMENDMENT
[02:22:20] NUMBER FIVE IS THE PAUSE ON A NEW CRUISE TERMINAL, T 46.
[02:22:24] CRUISE OPERATIONS AT THE PORT OF SEATTLE PROVIDES SIGNIFICANT
[02:22:28] BENEFITS TO THE LOCAL ECONOMY REACHING INDUSTRIES FAR BEYOND WHAT
[02:22:30] MIGHT BE ON THE WATERFRONT. SHIPS HOMEPORTED IN SEATTLE
[02:22:33] PROVISION BY LOCAL PROVIDERS AND STRENGTHEN OUR NETWORK OF
[02:22:36] MARITIME AND INDUSTRIAL BUSINESSES. WITH THE ONSET OF
[02:22:39] THE COVID-19 PANDEMIC, CRUISE OPERATIONS AROUND THE
[02:22:42] WORLD HAVE COME TO A HALT. THE IMPLEMENTATION OF NEW SAFETY
[02:22:45] MEASURES AND A CAP ON CAPACITY PROVIDE A PATH FORWARD.
[02:22:49] HOWEVER, IT IS UNCLEAR WHEN THE INDUSTRY WILL RECOVER AND HOW CUSTOMERS
[02:22:52] WILL REACT TO THE RESUMPTION OF CRUISE. AS
[02:22:55] THERE'S NO CERTAINTY OF A RECOVERY RETURN TO THE NORMAL
[02:22:58] CRUISE SEASON IN 2021, IT IS THEREFORE IMPORTANT TO BE
[02:23:01] FISCALLY PRUDENT AND SAFEGUARD AGAINST FUTURE UNCERTAINTY TO
[02:23:04] PROVIDE THE PORT MAXIMUM FLEXIBILITY AND ABILITY TO
[02:23:06] CONSIDER ALL OPPORTUNITIES FOR THESE ASSETS. THIS AMENDMENT
[02:23:10] SUPPORTS THE EXECUTIVE DIRECTOR'S PAUSE ON
[02:23:14] CAPITAL CONSTRUCTION AT TERMINAL 46 FOR A NEW CRUISE
[02:23:18] BERTH UNLESS OTHERWISE DIRECTED BY THE COMMISSION. I'LL READ
[02:23:22] THE TEXT OF THE AMENDMENT. "THE PORT OF SEATTLE COMMISSION SUPPORTS AND
[02:23:26] AFFIRMS THE EXECUTIVE DIRECTOR'S PAUSE ON CAPITAL INVESTMENT IN
[02:23:29] THE NEW TERMINAL 46 CRUISE TERMINAL.
[02:23:33] THAT PAUSE SHALL CONTINUE AT LEAST UNTIL SUCH TIME STAFF CAN
[02:23:37] PROVIDE THE COMMISSION WITH AN ASSESSMENT OF THE IMPACT OF A
[02:23:39] COVID-19 PANDEMIC ON THE CRUISE INDUSTRY AND A RE-EVALUATION OF
[02:23:43] THE TERMINAL 46 SITE THAT INCLUDES, AT A MINIMUM,
[02:23:47] AN ANALYSIS OF COST, RETURN ON INVESTMENT, AND DEMAND." I'LL
[02:23:51] TURN OVER COMMISSION BOWMAN FOR A DISCUSSION OF THIS
[02:23:53] AMENDMENT. I BELIEVE COMMISSIONER STEINBREUCK MAY
[02:23:55] HAVE PUZZLE TO ADJUST THIS AMENDMENT. COMMISSIONER BOWMAN. THANK YOU.
[02:24:02] THANK YOU, AARON FOR PROVIDING THAT BACKGROUND AS WELL. I'VE
[02:24:08] MENTIONED THIS IN THE LAST COUPLE OF BUDGET MEETINGS. AND
[02:24:11] FIRST OF ALL, I WANT TO SAY THANK YOU VERY MUCH TO
[02:24:13] EXECUTIVE DIRECTOR METRUCK. I THINK THE FIRST LINE IN THIS
[02:24:17] AMENDMENT IS MOST LIKELY THE MOST IMPORTANT. THAT WE ARE, THE
[02:24:21] COMMISSION, IS REAFFIRMING WHAT THE EXECUTIVE DIRECTOR HAS
[02:24:25] ALREADY INITIATED WHICH IS A PAUSE ON A CAPITAL INVESTMENT
[02:24:29] AT T46 FOR CRUISE AT THIS TIME.
[02:24:33] AGAIN, YOU KNOW, VERY UNCHARTERED WATERS AND
[02:24:36] COMPLETELY UNSURE OF HOW THE CRUISE INDUSTRY IS GOING TO
[02:24:39] COME BACK. I THINK THAT OUR STAFF AND THE INDUSTRY EXPERTS
[02:24:43] HAVE PROVIDED GREAT CONFIDENCE IN THE FACT THAT CRUISE WILL
[02:24:47] COME BACK TO SEATTLE GIVEN WHAT SEEMS TO BE IN INSATIABLE

[02:24:52] DEMAND FOR THE ALASKA CRUISE MARKET. THAT SAID, THIS PROJECT, A
[02:24:57] NEW CRUISE TERMINAL AT TERMINAL 46 HAS CHANGED SUBSTANTIALLY IN
[02:25:03] THE LAST YEAR, BUT MORE IMPORTANTLY, WE'RE JUST VERY
[02:25:06] UNSURE ABOUT WHAT THE DEMAND IS GOING TO LOOK LIKE. SO THE
[02:25:09] PURPOSE OF THIS AMENDMENT IS TO REAFFIRM THE PAUSE AT THE
[02:25:12] EXECUTIVE DIRECTOR HAS ALREADY AGREED TO AND WOULD DIRECT
[02:25:17] THE STAFF TO DO AN ANALYSIS OF DEMAND MOST IMPORTANTLY, AND OF COST, AND
[02:25:24] RETURN ON INVESTMENT BEFORE ANY DOLLARS ARE SPENT. I REALIZED
[02:25:28] THIS IS NOT TO SAY THAT WE DON'T APPRECIATE OUR CUSTOMERS
[02:25:32] THAT WE ALREADY HAVE ONLINE AT PIER 66 AND TERMINAL 91 AND MOST
[02:25:38] IMPORTANTLY THAT WE APPRECIATE ALL OF THE WORK THAT OUR
[02:25:41] MARITIME STAFF HAS DONE TO SUPPORT THE INDUSTRY. IT IS
[02:25:46] SOMEWHAT IRONIC THAT WE HAVE JUST CELEBRATED THE 20TH
[02:25:49] ANNIVERSARY OF CRUISE IN SEATTLE LAST YEAR. BUT
[02:25:53] GIVEN THE CIRCUMSTANCES WITH THIS PANDEMIC NOT KNOWING WHERE
[02:25:56] THINGS ARE GOING TO GO, IT SEEMS PRUDENT TO REAFFIRM THE
[02:26:00] PAUSE ON THIS TERMINAL UNTIL WE HAVE MORE INFORMATION. THE
[02:26:04] PURPOSE REALLY OF THE AMENDMENT IS TO PUT THE COMMISSION STAMP
[02:26:08] ON THIS AGAIN. WHILE I APPRECIATE THE STAFF'S
[02:26:12] ENTHUSIASM FOR TRYING TO GET BACK AS SOON AS WE POSSIBLY
[02:26:16] CAN, I DO THINK THAT WE NEED TO TAKE A HARD LOOK AT THIS
[02:26:19] PROJECT AND WHETHER IT'S GOING TO FIT INTO OUR LONG TERM
[02:26:23] CAPITAL PLANS. THERE ARE A LOT OF OPPORTUNITY COSTS WITH THIS
[02:26:28] PROJECT. IT'S THE MOST EXPENSIVE PROJECT THAT WE HAVE
[02:26:31] OUTSIDE OF THE AIRPORT. AND SO BEFORE WE START SPENDING ANY
[02:26:35] MORE MONEY ON DESIGN, I BELIEVE THAT WE REALLY SHOULD
[02:26:40] UNDERSTAND WHERE THE INDUSTRY IS GOING AND WHAT THE DEMAND
[02:26:43] IS.
[02:26:46] WELL WITH THAT I THINK WE SHOULD HEAR FROM DIRECTOR
[02:26:48] METRUCK AND THEN WE'LL TAKE. MAYBE COMMISSIONER STEINBREUCK?
[02:26:53] MAYBE IF WE COULD? I THINK IT'LL HELP METRUCK'S RESPONSE IF WE CAN
[02:26:57] TALK ABOUT THE PROPOSED ADJUSTMENT THAT YOU MIGHT HAVE?
[02:27:01] IT WAS A REQUEST THAT CAME FROM FROM METRUCK AND STEPHANIE JONES
[02:27:04] STEBBINS, I BELIEVE. OKAY. I'M TRYING TO RECALL THE SPECIFIC
[02:27:10] WORK. I CAN HELP YOU WITH THAT.
[02:27:16] I APPRECIATE THAT THIS IS
[02:27:19] REALLY JUST REAFFIRMING WHAT HAS ALREADY BEEN DECIDED WITH
[02:27:23] REGARD TO THE FUTURE OF THE PROPOSED THIRD TERMINAL. THERE
[02:27:29] ARE SOME LANGUAGE ISSUES HERE THAT I WOULD LIKE TO CLEAN UP A
[02:27:33] LITTLE BIT AND HAVE CLARIFIED AND WOULD OFFER UP SOME
[02:27:38] PROPOSED, IF YOU WILL, FRIENDLY AMENDMENTS TO THE LANGUAGE. BUT
[02:27:43] WHY DON'T YOU SHARE WHAT WE DISCUSSED EARLIER, AARON, AND
[02:27:47] THEN WE'LL GO FROM THERE WITH METRUCK'S RESPONSE. THAT'D BE
[02:27:50] GREAT. THANK YOU COMMISSIONER. THE PROPOSED CHANGE SIMPLY ADDS
[02:27:54] BASICALLY A PERIOD AND A QUICK CLAUSE AFTER THE WORD IN
[02:27:59] SECOND SENTENCE OF. THAT PAUSE SHALL CONTINUE UNTIL
[02:28:02] SUCH TIME STAFF CAN PROVIDE THE COMMISSION WITH AN ASSESSMENT
[02:28:05] OF THE IMPACT OF THE COVID-19 PANDEMIC ON THE CRUISE INDUSTRY.
[02:28:07] THEN WE ADDED THE WORD ADDITIONALLY. PRIOR TO
[02:28:14] CONSTRUCTION STAFF SHALL PROVIDE A RE-EVALUATION OF THE 46
[02:28:17] SITE THAT AT A MINIMUM INCLUDES ANALYSIS OF
[02:28:21] COST, RETURN ON INVESTMENT, AND DEMAND. ESSENTIALLY THIS CREATES
[02:28:24] LIKE A TWO-STEP PROCESS WHEREBY THAT
[02:28:30] YOU'LL GET AN INITIAL ASSESSMENT OF THE IMPACT
[02:28:33] OF THE PANDEMIC ON THE CRUISE INDUSTRY AND SORT OF WHERE WE
[02:28:36] STAND WITH SORT OF A HOLISTIC VIEW AT THE OF THE T-46 TERMINAL
[02:28:41] WHICH WOULD INCLUDE ACCORDING, TO STEPHANIE JONES STEBBINS,
[02:28:43] LOOKING AT THE PRINCIPLES AND SOME OF OUR BASIC APPROACHES
[02:28:46] TO HOW WE APPROACH T46. THE NEED FOR THE SECOND
[02:28:51] CLAUSE WAS CREATED BECAUSE IF WE'RE GOING TO INCLUDE A
[02:28:55] MINIMUM ANALYSIS OF COST, RETURN ON INVESTMENT, AND DEMAND
[02:28:59] DEMAND THERE WILL BE SOME NEED FOR SOME CAPITAL EXPENDITURES
[02:29:03] ON DESIGN BECAUSE IN ORDER TO UNDERSTAND COST WE HAVE TO

[02:29:07] UNDERSTAND DESIGN, PARTICULARLY IF WE TAKE A HOLISTIC NEW
[02:29:10] APPROACH TO HOW 46 IS HANDLED. SO THAT WAS WHAT CAME FROM THE
[02:29:14] MARITIME DIRECTOR STEPHANIE JONES STEBBINS AND I'LL TURN IT BACK
[02:29:18] TO YOU MR. STEINBREUCK. ALL RIGHT, AND AGAIN, I WANT TO
[02:29:20] SAVE MY TIME FOR WHEN WE GET TO COMMISSIONER COMMENTS AND I
[02:29:24] WOULD LIKE TO PROPOSE SOME ADDITIONAL CHANGES TO THE TEXT
[02:29:28] HERE AFTER WE'VE HEARD FROM METRUCK AND WE MOVE TO
[02:29:32] COMMISSIONER COMMENTS.
[02:29:35] COMMISSIONER STEINBREUCK, MAY I RESPOND
[02:29:38] BECAUSE I JUST WANTED TO? I'D ASK FOR A
[02:29:44] CLARIFICATION IF I MIGHT. BECAUSE IT'S FAIRLY UNUSUAL FOR
[02:29:48] THIS STAFF TO PROVIDE LANGUAGE TO A COMMISSIONER'S AMENDMENT. I
[02:29:54] MEAN, I GOT THE LANGUAGE AT 10:30 THIS MORNING. SO MAYBE
[02:29:59] STAFF CAN CLARIFY FOR ME WHETHER THEY BELIEVE THAT THEY
[02:30:03] ALREADY HAVE AUTHORIZATION TO MOVE FORWARD WITH
[02:30:06] CONSTRUCTION AND IF THEY DO AT WHAT LEVEL? OKAY, AND THIS IS
[02:30:11] NOT A PARTICULARLY GERMANE TO THE BUDGET ITSELF, AS I SEE IT.
[02:30:16] SO THIS IS LATE COMING, VERY LITTLE VETTING OF IT AND STAFF
[02:30:22] HAS HARDLY HAD TIME TO RESPOND. SO I THINK YOU KNOW AS A MATTER
[02:30:26] OF PROCESS A LITTLE MORE TIME AND A LITTLE MORE VETTING MIGHT
[02:30:29] HAVE
[02:30:31] IMPROVED THE LANGUAGE HERE AND THEN HAD ADDED CLARITY AND
[02:30:35] UNDERSTANDING SO. COMMISSIONER STEINBREUCK, WITH ALL DUE
[02:30:38] RESPECT, I SUBMITTED THIS IN ACCORDANCE WITH THE BYLAWS. SO
[02:30:43] I. YOU KNOW, IF I, YOU KNOW, PERHAPS IT'S MORE OF A
[02:30:50] STATEMENT THAN ANYTHING AGAIN REAFFIRMING THE EXECUTIVE
[02:30:52] DIRECTOR'S PAUSE. AND WHEN YOU SAY THAT, WELL, WE'VE ALREADY
[02:30:56] AGREED TO THAT. THAT'S ACTUALLY. I DON'T BELIEVE THAT THE
[02:30:58] COMMISSION HAS AGREED TO A PAUSE. IT'S SORT OF A TACTICAL
[02:31:03] AGREEMENT [CROSSTALK]
[02:31:06] AND HAD COMMUNICATED THAT QUITE PUBLICLY AND THERE WAS NO
[02:31:10] DISAGREEMENT WITH FROM THE COMMISSION. BUT THAT'S FINE.
[02:31:14] IF YOU WANT TO, THAT'S FINE. LET'S GO AHEAD WITH IT.
[02:31:17] LET'S HEAR FROM METRUCK AND I'M GOING TO PROPOSE A COUPLE OF
[02:31:20] LANGUAGE CHANGES.
[02:31:23] MR. COMMISSION PRESIDENT, BEFORE WE MOVE FORWARD, THIS IS CLERK
[02:31:26] HART, I WOULD LIKE TO JUST MAKE SURE THAT WE ARE CLEAR
[02:31:30] WHICH AMENDMENT LANGUAGE WE'RE SPEAKING TO AS WE PROCEED WITH
[02:31:34] THIS. THERE WAS THE ORIGINAL LANGUAGE AND THEN THE REVISED
[02:31:37] LANGUAGE IS ON THE SCREEN IN FRONT OF US. SO I JUST WANT TO
[02:31:40] MAKE SURE THAT WE'RE CLEAR WHEN WE START MAKING AMENDMENTS TO
[02:31:42] AMENDMENTS THAT WE KNOW WHAT WE'RE TALKING ABOUT. I THINK
[02:31:45] THAT'S UP TO THE SPONSOR THERE. SO, YOU KNOW, I I MOVED MY
[02:31:51] AMENDMENT SO I DON'T THINK. I THINK THIS WOULD BE AN
[02:31:55] AMENDMENT TO NUMBER 5 BUT COMMISSIONER STEINBREUCK I
[02:31:58] WOULD LOVE TO UNDERSTAND WHAT YOUR COMMENTS ARE. SO I GUESS
[02:32:03] WHAT I'D ASKED IS IF YOU WOULD MAKE YOUR AMENDMENTS
[02:32:06] TO MY ORIGINAL THAT WOULD BE VERY HELPFUL.
[02:32:09] JUST FOR CLARIFICATION, I WAS NOT AWARE THAT THIS
[02:32:13] HAD ALREADY BEEN MOVED AND SECONDED. WE HAVE NOT TAKEN
[02:32:17] A VOTE. OKAY, YOU'RE RIGHT. WE'RE JUST DISCUSSING. THAT
[02:32:21] MEANS THAT THE LANGUAGE IS NOT NAILED DOWN. GOOD POINT. SO WE
[02:32:26] HAD EARLIER AMENDMENTS THAT HAD BEEN MOVED AND SECONDED, BUT
[02:32:28] THIS ONE HAS NOT BEEN.
[02:32:30] SO IF THIS IS YOUR PROPOSED LANGUAGE
[02:32:34] COMMISSIONER BOWMAN, THAT'S WHAT WE'LL WORK OFF OF. I DON'T
[02:32:37] WANT YOU TO. I WANT YOU TO HAVE THE YOU KNOW THE ABILITY TO
[02:32:42] ADVANCE YOUR LANGUAGE. AND I'M OPEN TO SUGGESTIONS SO BUT I'D
[02:32:48] LIKE TO ALSO, I THINK WE NEED TO HEAR FROM EXECUTIVE DIRECTOR
[02:32:51] METRUCK. I CAN WAIT OR I CAN OFFER THEM UP NOW. SO
[02:32:55] EITHER WAY IT'S NOT TO EARTH-SHAKING. SO WHAT I HAVE
[02:32:59] TO SAY. SO I'M GOING TO GO AHEAD AND MOVE MY AMENDMENT
[02:33:04] THEN AND THEN WOULD LOVE TO HEAR FROM EXECUTIVE DIRECTOR

[02:33:07] METRUCK AND THE REST OF OUR COLLEAGUES. SURE, OF COURSE.
[02:33:11] DIRECTOR METRUCK? I MADE A MOTION. THANK YOU.
[02:33:22] A MOTION AND IS THERE A SECOND?
[02:33:27] OKAY, I'M NOT HEARING A SECOND AT THIS POINT.
[02:33:31] I WILL SECOND IT THOUGH I INTEND
[02:33:38] TO MAKE SOME TWEAKS TO IT. SO
[02:33:43] WAIT, I'M SORRY. CAN WE JUST CLARIFY WHAT WE ARE
[02:33:46] MOTIONING?
[02:33:49] ACTUALLY WHAT WE HAVE ON THE FLOOR IS AMENDMENT NUMBER
[02:33:52] 5 AND THEN COMMISSION STEINBREUCK WILL BE OFFERING
[02:33:56] REVISIONS TO THAT AMENDMENT. COMMISSIONER STEINBREUCK, DO
[02:34:00] WE WANT TO HEAR FROM EXECUTIVE DIRECTOR METRUCK FIRST? I
[02:34:03] REALLY WOULD.
[02:34:05] SO THANKS. THANKS. THANKS COMMISSIONERS AND I'M GLAD
[02:34:11] WE'RE TURNING TO THE ORIGINAL TEXT. WAS GLAD TO WORK FROM THAT. SO
[02:34:15] COMMISSIONER BOWMAN AND I HAVE TALKED ABOUT.
[02:34:19] I SUPPORT THIS AMENDMENT. AS WE WERE DISCUSSING, IT AFFIRMS AND
[02:34:23] FORMALIZES THE PAUSING OF THE TERMINAL 46 CRUISE
[02:34:27] TERMINAL CAPITAL PROJECT. THE COVID-19 PANDEMIC CERTAINLY
[02:34:31] WILL BRING ABOUT CHANGES IN THE MANNER IN WHICH CRUISE LINES
[02:34:34] OPERATE AND IT'S ONLY PRUDENT FOR THE PORT TO UNDERSTAND
[02:34:36] THOSE CHANGES BEFORE PROCEEDING WITH A MAJOR CAPITAL PROJECT
[02:34:40] AND THIS AMENDMENT AFFIRMS THAT. THIS WILL GIVE US TIME TO
[02:34:43] ANALYZE THE CRUISE BUSINESS IN LIGHT OF COVID-19, MORE
[02:34:48] THOROUGHLY CONSIDER THE PROPOSED TERMINAL AS IT SAYS
[02:34:51] HERE. WE CAN GIVE AN EVALUATION OF THE CRUISE INDUSTRY MOVING
[02:34:55] FORWARD. AND PRIOR TO INITIATING A COUPLE PROJECT WE'LL REPORT TO
[02:35:00] THE COMMISSION ON THOSE IMPACTS TO THE CRUISE INDUSTRY
[02:35:04] MOVING FORWARD.
[02:35:07] I THINK JUST THE ONE THING IS, WE DISCUSSED ,AND I THINK AARON
[02:35:10] MENTIONED IT, IS THAT I THINK TRYING TO MAKE SURE WITHIN THIS
[02:35:14] IS THAT WE'RE ABLE TO DO SOME OF THAT DUE DILIGENCE AND OUR
[02:35:18] WORK IN ORDER TO REPORT ON SOME OF THE THINGS WE'RE ASKING HERE.
[02:35:21] AND I THINK THAT'S.
[02:35:23] OUR HEAD OF MARITIME, STEPHANIE JONES STEBBINS AND
[02:35:27] MYSELF, HOW DO WE GIVE COMMISSION THAT FEEDBACK?
[02:35:31] I KNOW EVERYBODY WANTS TO KNOW THE ANALYSIS OF COST, OF COURSE,
[02:35:35] AS YOU MOVE ON WHEN YOU HAVE 0% DESIGN,
[02:35:40] THE RANGE OF THOSE COSTS, THE RANGE OF THOSE IS MUCH LARGER
[02:35:43] AS YOU MOVE AHEAD. SO I THINK. BUT AGAIN WE'RE TALKING
[02:35:46] IN THE OUT-YEARS MOVING AHEAD WITH THIS.
[02:35:49] ND CERTAINLY ON THE CAPITAL EXPENDITURES AND
[02:35:52] WHERE WE HAVE, WE HAVE NONE PLANNED FOR 21 AND THINGS WILL START TO
[02:35:57] CLEAR UP IN 21 MOVING FORWARD. SO AS I SAID, I THINK
[02:36:01] THAT. I JUST NEED TO UNDERSTAND COMPLETELY HOW THIS AMENDMENT,
[02:36:06] YOU KNOW, THIS PROCESS THAT WE WANT TO SET UP TO IN ORDER TO
[02:36:08] REPORT BACK TO THE COMMISSION AFTER WE DO A DUE
[02:36:11] DILIGENCE IN LIGHT OF THE CHANGING BUSINESS
[02:36:16] ENVIRONMENT FOR CRUISE. I'M IN FAVOR OF
[02:36:21] THESE AND REPORTING BACK ON THE COMMISSION BEFORE WE MAKE MAJOR
[02:36:23] INVESTMENTS ALONG THIS LINE. SO
[02:36:27] IN GENERAL, I AM SUPPORTIVE OF THIS.
[02:36:32] AND STEVE IF I MIGHT RESPOND, THANK YOU SO MUCH FOR THOSE
[02:36:35] CLARIFYING COMMENTS, AND I JUST WANTED TO BE CLEAR. I DON'T
[02:36:39] NECESSARILY. I UNDERSTAND FULLY THAT THE STAFF IS GOING TO
[02:36:42] NEED TO EXPEND SOME FUNDS, WHEN WE GET TO THE RIGHT POINT, TO DO
[02:36:47] AT LEAST SOME INITIAL DESIGN AGAIN. CLEARLY THERE WAS
[02:36:50] MONEY SPENT PREVIOUSLY ON A DESIGN FOR A TERMINAL, JUST SOME
[02:36:56] SOME ROUGH NUMBERS AND I UNDERSTAND THAT WOULD
[02:36:59] ABSOLUTELY NEED TO BE PART OF THE ANALYSIS TO DETERMINE THE
[02:37:02] RETURN ON INVESTMENT MOVING FORWARD. SO I'M NOT OPPOSED TO
[02:37:07] THAT AT ALL. BUT I DO THINK JUST GETTING FIRST, BEFORE WE
[02:37:11] EXPEND ANY FUNDS ON DESIGN, WE HAVE A REALLY

[02:37:15] CLEAR UNDERSTANDING OF WHERE THE INDUSTRY IS GOING AND
[02:37:19] PERHAPS MOST IMPORTANTLY WHAT A POTENTIAL PARTNERSHIP WOULD
[02:37:23] LOOK LIKE. THE ORIGINAL PLAN FOR THE TERMINAL 46 CRUISE TERMINAL
[02:37:28] WAS ALWAYS PROMISED ON THE IDEA THAT IT WOULD BE A 50-50 COST
[02:37:32] SHARE WITH A CRUISE COMPANY. AND JUST OBVIOUSLY GIVEN WHERE
[02:37:37] WE'RE AT NOW, IT'S I THINK IT'S PRUDENT TO SEE WHERE THE
[02:37:41] INDUSTRY IS AT. NOT JUST IN TERMS OF DEMAND FOR ALASKA BUT
[02:37:45] THEIR APPETITE FOR INVESTING IN A TERMINAL. AND SO AS LONG AS
[02:37:50] THAT WORK IS DONE PRIOR TO US EXPENDING CAPITAL FUNDS ON A
[02:37:55] DESIGN, WHERE WE FEEL LIKE WE HAVE EITHER, YOU KNOW, AN
[02:37:59] UNDERSTANDING YES, THE INDUSTRY WANTS TO PARTNER AGAIN
[02:38:02] OR NO, THEY DON'T AND WE'RE GOING TO HAVE TO GO IT ALONE.
[02:38:05] THAT MIGHT CHANGE THE DESIGN OF WHAT THE TERMINAL MIGHT LOOK
[02:38:09] LIKE. BUT I THINK WE'RE ALL ON THE SAME PAGE HERE AND I
[02:38:12] APPRECIATE YOUR SUPPORT. COMMISSIONER, I THINK
[02:38:15] WE ARE IN AGREEMENT HERE. CAN I JUST. AND I'M SORRY.
[02:38:18] [CROSSTALK] BECAUSE THAT'S OUT
[02:38:21] OF ORDER. THE ORDER IS TO HEAR FROM COMMISSIONERS AND
[02:38:26] IF THE EXECUTIVE DIRECTOR HAS COMPLETED HIS COMMENTS AND
[02:38:31] RECOMMENDATIONS, I THINK WE SHOULD MOVE TO
[02:38:33] COMMISSIONERS.
[02:38:35] AND THEN YOU'LL HAVE ANOTHER OPPORTUNITY, DIRECTOR
[02:38:41] METRUCK. OKAY. THANK YOU COMMISSIONER.
[02:38:45] SO CLERK, COMMISSIONERS.
[02:38:49] SO THE MOTION IS ON THE FLOOR FOR THE AMENDMENT AND IT HAS
[02:38:52] BEEN SECONDED. WE'LL GO THROUGH BEGINNING WITH COMMISSIONER
[02:38:55] BOWMAN, DO YOU HAVE ANY ADDITIONAL COMMENTS AT THIS
[02:38:58] TIME? NOPE. SORRY, IF I SPOKE OUT OF ORDER. I'M TRYING HARD
[02:39:01] TO FOLLOW ALONG. THANK YOU. MR. STEINBREUCK. THANK YOU.
[02:39:05] COMMISSIONER CALKINS, SO I MIGHT HAVE A SUGGESTION FOR A
[02:39:10] PATH FORWARD ON THIS. READING THROUGH THIS, I'M
[02:39:13] QUESTIONING WHETHER THIS AMENDMENT IS GERMANE TO THE
[02:39:18] BUDGET RESOLUTION IN PARTICULAR AND I THINK THE CHAIR HAS
[02:39:23] DISCRETION TO
[02:39:25] RULE ON THAT. CORRECT ME IF I'M WRONG, CLERK HART. BUT THAT MAY
[02:39:29] PROVIDE US WITH AN OPPORTUNITY TO SAY. OKAY, SINCE THIS IS NOT
[02:39:34] AN URGENT AMENDMENT, THE PROJECT IS PAUSED. THAT HAS
[02:39:40] HAPPENED. AND WHAT THE ACTION ITEM HERE IS WHAT CONSTITUTES
[02:39:46] SUFFICIENT ACTION BY THE STAFF IN ORDER TO RECOMMENCE THE
[02:39:50] PROJECT AFTER THE PAUSE? I THINK THERE'S QUITE A BIT OF
[02:39:54] TIME BEFORE THAT WOULD EVEN BE CONSIDERED AND SO WHAT I MIGHT
[02:39:57] SUGGEST IS THAT WE CONSIDER MAKING THIS A STANDALONE
[02:40:01] RESOLUTION THAT WE COULD ADDRESS AT A FUTURE MEETING
[02:40:04] AFTER SUCH TIME AS WE'VE CONSIDERED THE LANGUAGE THAT
[02:40:08] HAS BEEN PROPOSED BY STAFF THIS MORNING. CLEARLY THERE'S SOME
[02:40:10] CONCERN THAT THE PROPOSED LANGUAGE MAY BE
[02:40:16] FINANCIAL OR LEGAL OR CREATE NEW FINANCIAL OR LEGAL HURDLES
[02:40:20] THAT WE DON'T NECESSARILY WANT TO IMPOSE UPON THE PROJECT. AND
[02:40:23] SO THAT WOULD BE MY. SO I WOULD REQUEST THE CHAIR CONSIDER
[02:40:28] WHETHER THIS IS GERMANE AND THEREFORE THAT MAY PROVIDE US
[02:40:31] WITH SUFFICIENT TIME AND IT DOESN'T NEED TO BE ATTACHED TO
[02:40:33] THE BUDGET RESOLUTION AND THEREFORE WE COULD CONSIDER
[02:40:37] SEPARATE POLICY.
[02:40:39] IF THAT QUESTION IS TO ME, I'LL RESPOND TO IT DIRECTLY. I DON'T
[02:40:43] THINK IT IS GERMANE TO THE EXTENT THAT WE HAVE NO FUNDS IN
[02:40:47] THE BUDGET FOR NEXT YEAR TO BE EXPENDED ON THE USE OF A
[02:40:53] PORTION OF TERMINAL 46 AS A CRUISE TERMINAL. SO IF WE
[02:40:59] ALREADY DO NOT HAVE. IF WE'RE NOT CHANGING ANYTHING IN THE
[02:41:02] BUDGET, THEN IT IS NOT RELEVANT TO THE BUDGET. I DON'T
[02:41:07] HAVE STRONG FEELINGS ABOUT THAT. IT'S AN ISSUE THAT HAS
[02:41:10] REARED UP NOW, BUT I DO THINK THIS IS MORE OF A STANDALONE
[02:41:15] KIND OF POLICY DECISION, FINANCIAL POLICY AND PROGRAM
[02:41:20] DECISION.

[02:41:23] OKAY. SO IN THAT CASE, CLERK HART WHAT HOW DO WE PROCEED? I
[02:41:27] MEAN I AM FULLY IN SUPPORT OF THE INTENT OF THE AMENDMENT.
[02:41:31] I DOUBT THERE'S MUCH CONTROVERSY THERE, I THINK WE
[02:41:34] ALL REALLY LIKE THE IDEA. I JUST WANT TO MAKE SURE WE DO IT
[02:41:37] IN THE CORRECT POLICY MECHANISM.
[02:41:40] THANK YOU. COMMISSIONER, MAY I ASK A
[02:41:43] QUESTION? I'M SORRY TO INTERRUPT. WHILE THERE
[02:41:46] MIGHT NOT BE ANY FUNDS IN THE CAPITAL BUDGET IDENTIFIED, I'M
[02:41:50] UNCLEAR ABOUT WHETHER THERE'S ANY WORK PLAN DOLLARS
[02:41:54] ASSOCIATED WITH THE MARITIME DIVISION OF ADVANCING A CRUISE
[02:41:58] TERMINAL AT PIER 46. I DON'T THINK WE
[02:42:02] HAVE ENOUGH EXPOSURE TO ANY OF THOSE PLANS. SO AGAIN, I DO
[02:42:07] ACTUALLY THINK IT'S GERMANE TO THE BUDGET BECAUSE IT'S
[02:42:09] PROVIDING COMMISSION DIRECTION TO THIS
[02:42:14] STAFF REAFFIRMING THE EXECUTIVE DIRECTORS INTENT. SO,
[02:42:20] I DON'T KNOW. I'VE BEEN ASKING ACTUALLY FOR QUITE A WHILE, ARE
[02:42:24] WE SPENDING ANY MONEY ON CRUISE? I HAVEN'T GOT A CLEAR
[02:42:26] ANSWER, JUST KNOW THERE'S NOTHING IN THE CAPITAL BUDGET,
[02:42:28] BUT THERE'S CERTAINLY FUNDS IN THE OPERATING BUDGET THAT COULD
[02:42:32] POTENTIALLY BE USED TO CONTINUE THOSE CONVERSATIONS. SO THE
[02:42:36] IDEA AGAIN IS JUST TO GIVE US A PAUSE AND REAFFIRM WHERE THE
[02:42:39] EXECUTIVE IS. WELL, LET'S CONTINUE TO WORK ON IT NOW. I
[02:42:42] DON'T I THINK IT, YOU KNOW, WE COULD ARGUE THIS BOTH WAYS AND
[02:42:46] I DON'T THINK IT'S PURPOSEFUL. SO I HEAR YOUR POINT,
[02:42:49] COMMISSIONER BOWMAN, ABOUT IS IT IN THE WORK PROGRAM AND I
[02:42:52] SUSPECT THAT ELEMENTS OF IT MIGHT LIKELY WOULD BE IN THE
[02:42:56] WORK PROGRAM AND WE WOULD LIKE CERTAIN THINGS DONE BEFORE WE
[02:43:01] DO EXPEND FUNDS IN THAT REGARD. SO I THINK YOU KNOW, I DON'T
[02:43:06] THINK IT'S WORTH
[02:43:08] SPENDING A LOT OF DEBATE OVER WHETHER IT SHOULD BE PART OF
[02:43:10] THE BUDGET OR NOT.
[02:43:14] SO I'M ACCEPTING OF IT AND I WAS THE MAKER OF THE SECOND.
[02:43:20] IF SOMEONE WANTS TO MOVE TO POSTPONE THEN
[02:43:24] CERTAINLY CAN ENTERTAIN THAT TOO.
[02:43:27] WERE YOU GOING TO SAY SOMETHING CLERK HART? I WAS GOING TO ASK IF
[02:43:30] YOU HAD ANY FOLLOW-UPS COMMISSIONER CALKINS. I GUESS I
[02:43:34] WOULD ASK WHAT IS THE URGENCY? WHY DO WE NEED TO PASS THIS
[02:43:37] TODAY? IF THERE IS SOME CONCERN THAT WE MAY HAVE LANGUAGE THAT
[02:43:41] CREATES ADDITIONAL UNNECESSARY HURDLES?
[02:43:51] I'M GOING TO SPEAK TO THAT WHEN MY TIME COMES. OKAY.
[02:43:56] I GUESS FOR ME, YOU KNOW WITH THE PROPOSED REVISED LANGUAGE
[02:44:00] THAT IS A SIGNAL TO ME THAT THERE ARE CONCERNS AMONG STAFF
[02:44:03] THAT WE MAY BE INTRODUCING SOMETHING THAT MAY
[02:44:07] MAY MAKE OUR LIVES MORE DIFFICULT IN THE FUTURE AND I
[02:44:10] JUST WOULD LIKE TIME TO REVIEW THAT.
[02:44:14] THANK YOU, COMMISSIONER CALKINS. COMMISSIONER CHO TO THE
[02:44:16] AMENDMENT.
[02:44:21] SORRY, IT TOOK ME A SECOND TO FIND THE MUTE BUTTON. YEAH, I
[02:44:26] MEAN MY THOUGHTS ARE THAT IT'S LIKE, EITHER WAY IT'S
[02:44:29] INCONSEQUENTIAL. SO QUITE FRANKLY, I JUST RATHER JUST. WE
[02:44:32] SPENT A LOT OF TIME ON THIS. I WOULD HATE TO HAVE TO, YOU KNOW,
[02:44:36] I WOULD RATHER JUST GET THIS DONE AND OVER WITH. THANK YOU
[02:44:41] COMMISSIONER CHO. COMMISSIONER FELLEMAN.
[02:44:44] THANK YOU. I HAVE A QUESTION ABOUT.
[02:44:50] IT SEEMS TO ME THAT THE POLICY QUESTION HERE IS WHETHER THE
[02:44:53] MARKET SUPPORTS DOING ANY ADDITIONAL WORK. AND SO
[02:44:59] WE'VE HAD CONSULTANTS LIKE MERCATOR LOOK AT THESE
[02:45:03] QUESTIONS AND BASED ON, WHEN THINGS ARE VERY
[02:45:08] ROSY IT SEEMED LIKE THE DEMAND FOR CRUISE WAS INSATIABLE AND IT'S
[02:45:14] STILL A VERY GOOD DEAL SHALL WE SAY FOR THE TRAVELING PUBLIC.
[02:45:18] BUT TO THE DEGREE THAT THAT RAMP IS AS STEEP AS IT IS OR
[02:45:22] HOW FAST IT WOULD RETURN TO THAT IS WHAT THE UNCERTAINTY
[02:45:26] IS. SO IT STRIKES ME THAT WE ALREADY KIND OF HAD A GOOD IDEA

[02:45:31] WHEN THE MARKET WAS SMOKING HOT HOW MUCH, WE DID SOME DUE
[02:45:36] DILIGENCE ON WHAT A BASIC TERMINAL WOULD COST AND WE ALSO
[02:45:40] GOT AN INDICATION ABOUT THE LEVEL OF INTEREST POTENTIAL
[02:45:44] PARTNERS HAD IN DOING IT. SO THAT WAS WHEN IT WAS REALLY
[02:45:48] GOOD. SO IT SEEMS TO ME THAT WE SORT OF HAVE AN IDEA OF THAT
[02:45:53] LEVEL OF INTEREST. I ALSO AM AWARE THAT WE DON'T HAVE LEASES
[02:45:58] WITH CRUISE LINES OTHER THAN NCL. AND SO THERE IS NO MAG THAT
[02:46:04] WE ARE NOW COLLECTING ON THOSE TERMINALS THAT WE MAINTAIN FOR
[02:46:09] OPERATION AND INCREASE THE GANGWAYS FOR BIGGER SHIPS AND
[02:46:13] ALL THAT SORT OF STUFF. SO IT ALSO JUST SEEMS TO BE THAT
[02:46:18] OUR EXISTING REVENUE STREAMS WITH CRUISE ARE SOMETHING THAT I
[02:46:21] WOULD LIKE TO LOOK AT, CONTINUE TO LOOK AT. AND I KNOW WE'RE
[02:46:25] RAISING THE RATES BUT I DON'T THINK WE HAVE COMMITMENTS LIKE
[02:46:29] WE DO WITH ANY OTHER
[02:46:32] TYPE OF SHIPPING LINE. SO I'M AT THE BELIEVE THAT THIS
[02:46:36] AMENDMENT DOESN'T REALLY SPEAK TO, IT
[02:46:40] SPEAKS TO CAPITAL SPENDING. AND I WOULD LIKE TO TO SEE US
[02:46:44] GET AN UPDATE ON THE MARKET BEFORE WE'RE DOING ANY MORE
[02:46:49] PLANNING. I MEAN, IT DOESN'T REALLY MATTER TO ME HOW MUCH
[02:46:52] THE TERMINAL COSTS IF THE DEMAND ISN'T THERE. AND LIKE I
[02:46:56] SAID, WE ALREADY HAVE A BALLPARK NUMBER. SO FOR ME, I
[02:47:00] WOULD LIKE TO EXPEND MONEY ON A UPDATED MARKET ANALYSIS AND NOT
[02:47:06] ON DESIGN AND PLANNING FOR A TERMINAL THAT IS YET TO BE
[02:47:10] DETERMINED IS NEEDED. THANK YOU, COMMISSIONER FELLEMAN.
[02:47:16] COMMISSIONER STEINBREUCK. AARON,
[02:47:23] COULD YOU PUT THE THE OTHER LANGUAGE BACK UP THAT WAS THE
[02:47:27] REVISED AND AGAIN, WE'RE WORKING OFF OF AMENDMENT 5
[02:47:31] WHICH HAS A MOTION AND A SECOND BUT LET'S LOOK AT.
[02:47:34] WHAT'S DIFFERENT HERE, AARON? COULD YOU
[02:47:38] CLARIFY?THE DIFFERENCE HERE IS IN THE FINAL SENTENCE.
[02:47:43] IT ADDED A PERIOD THERE RIGHT BEFORE THE WORD ADDITIONALLY. SO
[02:47:48] IT CREATED WHAT ESSENTIALLY LOOKS LIKE A TWO-STEP PROCESS.
[02:47:50] THE PAUSE SHALL CONTINUE UNTIL SUCH TIME THE
[02:47:54] COMMISSION RECEIVES AN UPDATE ON THE INDUSTRY. AND THEN
[02:47:57] ADDITIONALLY PRIOR TO CONSTRUCTION, WHICH IS SORT OF A
[02:48:00] NEXT STEP. STAFF WILL PROVIDE A RE-EVALUATION THAT INCLUDES
[02:48:04] THESE ELEMENTS. OKAY, SO I DON'T SEE ANYTHING TOO
[02:48:10] CONSEQUENTIAL THERE. I WANT TO SPEAK TO A COUPLE OF ISSUES
[02:48:13] HERE AND SOME OF THE WORDING BECAUSE WORDS DO MATTER.
[02:48:17] AND AT A FUTURE DATE, YOU KNOW, YOU LOOK BACK AT THESE
[02:48:21] THINGS AND LOOK AT THE WORDS YOU MORE OR LESS APPLY
[02:48:25] LITERALLY WHAT THEY SAY AND WITHOUT A WHOLE LOT OF
[02:48:30] HISTORY AND THAT SORT OF THING.
[02:48:34] SO, I THINK THERE ARE MULTIPLE ISSUES HERE WITH REGARD TO THE
[02:48:38] FUTURE OF A THIRD CRUISE TERMINAL THAT WE'RE PAYING FOUR
[02:48:43] MILLION A YEAR RIGHT NOW TO THE SEAPORT IN ORDER TO RESERVE
[02:48:47] THAT SPACE. THAT IS SOMETHING WE CERTAINLY CAN'T LET GO ON
[02:48:51] FOREVER WITH NO RETURN ON THAT INVESTMENT. THE WORD PAUSE IS
[02:48:57] TROUBLESOME TO ME AND I THINK IT'S A WEAK WORD THAT SUGGESTS
[02:49:01] HESITATION LIKE A CAT'S PAW. WE SHOULD SAY AN INDEFINITE
[02:49:05] POSTPONEMENT. THAT IS MY PROPOSED AMENDMENT TO THE
[02:49:09] AMENDMENT. NUMBER ONE, WHERE PAUSE APPEARS SUBSTITUTE
[02:49:14] INDEFINITE POSTPONEMENT ON THE NEW CRUISE TERMINAL PERIOD. NOW
[02:49:19] THE ISSUES AS TO WHY WE'RE DOING THAT OR WANT TO HAVE TO
[02:49:24] DO NOT JUST WITH THE DOWNTURN IN COVID. THAT IS CERTAINLY A
[02:49:30] VERY COMPELLING FACTOR AND THE FACT THAT CRUISE
[02:49:34] SEASON WAS CANCELED THIS YEAR AND WE DON'T KNOW THE FUTURE
[02:49:38] OF CRUISE NEXT YEAR. THAT POSES AN UNCERTAINTY AND POTENTIAL
[02:49:41] DELAY.
[02:49:44] I THINK THAT WE ACTUALLY GO BEYOND THAT WITH SOME OF THE
[02:49:48] COMMISSION CONCERNS WHICH HAS TO DO WITH
[02:49:52] REVISED NUMBERS THAT PUSH THE CAPITAL INVESTMENT UP BY ALMOST
[02:49:57] 25% WHILE WE'RE STILL AT ZERO DESIGN. IN OTHER WORDS, THE A

[02:50:02] HUNDRED MILLION HAS ALREADY ESCALATED I BELIEVE IF I
[02:50:06] RECALL CORRECTLY RECENT FIGURES AT A HUNDRED AND
[02:50:11] TWENTY-FIVE OR THIRTY MILLION NOW.
[02:50:15] ALSO PROJECTIONS TO THE RETURN ON INVESTMENT I CAN SAY
[02:50:20] WE'RE REALLY NOT VERY CONFIDENCE BUILDING FOR THAT
[02:50:24] LEVEL OF INVESTMENT. SO THAT'S WHY I SUPPORT THE LANGUAGE THAT
[02:50:28] COMMISSIONER BOWMAN AT LEAST AND I ALSO FEEL THAT YOU KNOW
[02:50:32] THAT STAFF HAS AN OPPORTUNITY TO WEIGH IN HERE BECAUSE THEY
[02:50:35] DIDN'T GET THAT BEFORE AND THAT'S HOW WE WORK HERE. AND
[02:50:40] THIS CAME AS A RECOMMENDATION FROM STAFF AND WE ASK FOR THEIR
[02:50:44] RECOMMENDATION WHETHER IT'S STEPHANIE JONES STEBBINS OR
[02:50:49] DIRECTOR METRUCK. BUT WE REALLY NEED TO HAVE THE CONFIDENCE
[02:50:53] THAT THIS PROPOSED PROJECT OR PROPOSAL IS ON FIRM
[02:50:59] FINANCIAL GROUND THAT IS SUPPORTABLE WITH OUR BEST
[02:51:03] UP-TO-DATE ANALYSIS. COVID AND THE CRUISE CESSATION HAS ERODED
[02:51:11] THAT CONFIDENCE AT LEAST FOR NOW. SO LET'S GO BACK AND
[02:51:14] RE-EVALUATE AS WE HAVE MORE INFORMATION AND A BETTER
[02:51:19] UNDERSTANDING OF THE DEMAND. THE INVESTMENT AND THE COST OF OUR
[02:51:25] PORT INVESTMENT WHICH HAS I SAID ESCALATED AT 0 DESIGN AND
[02:51:30] HOW THAT RETURN ON INVESTMENT IS JUSTIFIED. SO THAT'S WHY I
[02:51:34] PROPOSED AN INDEFINITE AND MAKE THIS CLEAR, LET'S CUT THE
[02:51:37] WISHY-WASHY LANGUAGE OUT OF THIS ,AND MAKE IT A DEFINITIVE
[02:51:41] STATEMENT THAT WE CANNOT COMMIT TO RESTARTING THE
[02:51:46] CRUISE TERMINAL AT T46 UNTIL WE HAVE THAT BETTER LEVEL OF
[02:51:53] INFORMATION ANALYSIS AND CLARITY ABOUT THE FINANCIAL
[02:51:57] ASPECTS OF THIS. THE OTHER COMPLICATION IS WITH T46
[02:52:02] AND THE FUTURE OF T46 AS IT RELATES TO THE SEAPORT, WHICH
[02:52:06] CANNOT BE DISREGARDED HERE AND THE COST THAT THE EXPENDITURE
[02:52:10] THAT WE'RE MAKING TO HOLD THAT THAT PLACEHOLDER FOR 22 OR 25
[02:52:15] ACRES. SO I WOULD ADD ALSO THAT THE INDEFINITE
[02:52:20] POSTPONEMENT INCLUDES DESIGN
[02:52:25] AND CAPITAL INVESTMENT BECAUSE DESIGN CAN PROCEED, AND OFTEN
[02:52:28] DOES, IN ADVANCE OF A MAJOR CAPITAL COMMITMENT. SO I WOULD
[02:52:34] ADD THAT DIRECTOR'S INDEFINITE POSTPONEMENT
[02:52:40] ON DESIGN AND CAPITAL INVESTMENT AND THE REST OF IT
[02:52:44] MORE OR LESS I'M ACCEPTING. BUT WE REMOVE THE WORD PAUSE.
[02:52:49] THE INDEFINITE POSTPONEMENT SHALL CONTINUE AT LEAST UNTIL
[02:52:55] AND REMOVE "AT LEAST UNTIL" SUCH TIME. STRIKE THE WORDS "AT LEAST
[02:53:00] UNTIL" SUCH TIME STAFF CAN PROVIDE THE COMMISSION WITH A
[02:53:04] REASSESSMENT OR AN UPDATED ASSESSMENT ON THE IMPACT OF
[02:53:09] COVID ON THE CRUISE INDUSTRY AND IN ADDITION PRIOR TO
[02:53:14] AUTHORIZATION
[02:53:17] TO MOVE FORWARD, TO RESTART THIS PROJECT, WE SHALL BE PROVIDED
[02:53:23] WITH THIS RE-EVALUATION OF THAT PORTION OF TERMINAL 46 THAT HAS
[02:53:28] BEEN LEASED BACK FROM THE SEAPORT. I THINK THERE'S
[02:53:32] POTENTIAL CONFUSION THAT WE'RE TALKING ABOUT THE WHOLE
[02:53:34] TERMINAL THERE. SO THOSE ARE THE ISSUES THAT I SEE WITH THIS.
[02:53:39] AND THE REASON WHY THIS KIND OF THING THAT HAS FAIRLY FAR
[02:53:43] REACHING IMPLICATIONS REALLY NEEDS TO BE WORKED WELL
[02:53:46] IN ADVANCE OF THE FEW DAYS PRIOR TO A BUDGET VOTE.
[02:53:52] COMMISSIONER STEINBREUCK, I NEED TO GET SOME CLARIFICATION
[02:53:55] ON THIS AMENDMENT. AGAIN. WE ARE LOOKING AT TWO DIFFERENT
[02:53:59] SETS OF LANGUAGE. THE ORIGINAL SET OF LANGUAGE WHICH I BELIEVE
[02:54:03] COMMISSIONER BOWMAN MOVED. THERE IS AN AMENDMENT TO IT AS
[02:54:08] MR. PRITCHARD NOTED FOR THE SECOND SENTENCE. I NEED TO GET
[02:54:12] SOME CLARITY ON WHETHER OR NOT THAT HAS BEEN ACCEPTED BY
[02:54:15] COMMISSIONER BOWMAN. I WOULD ACTUALLY ACCEPT COMMISSIONER
[02:54:21] STEINBREUCK'S LANGUAGE AS HE JUST OUTLINED. OKAY. THANK
[02:54:26] YOU. ITS ENTIRETY TO YOUR ORIGINAL AMENDMENT? YEP. THANK
[02:54:30] YOU. THANK YOU. I APPRECIATE THE CLARIFICATION.
[02:54:36] MR. STEINBREUCK, COMMISSIONER STEINBREUCK, WE NEED TO MAKE
[02:54:39] SURE THAT ALL OF THE OTHER COMMISSIONERS UNDERSTAND WHAT
[02:54:42] WE'RE AMENDING.

[02:54:45] AARON CAN YOU HELP HERE WITH THE REPHRASING THAT I HAVE
[02:54:50] RECOMMENDED? YEAH, I BELIEVE THAT COMMISSIONER BOWMAN
[02:54:53] ACCEPTED AMENDMENT NUMBER 5 REVISED.
[02:54:57] LAUREN CAN YOU FORWARD? I ACCEPTED COMMISSIONER STEINBREUCK'S
[02:55:02] AMENDMENT TO MY AMENDMENT. I THINK PETER YOU'RE JUST GOING
[02:55:08] TO HAVE TO RUN THROUGH IT ONE MORE TIME SO THE STAFF CAN GET
[02:55:11] IT DOWN LINE BY LINE. SO COMMISSIONER STEINBREUCK, I CAN
[02:55:15] TELL YOU THAT I HAVE STRIKE PAUSE, INSERT INDEFINITE
[02:55:19] POSTPONEMENT,
[02:55:22] AND CAPITAL INVESTMENT. THAT'S CORRECT.
[02:55:28] AND THEN I HAD I LOST YOU AT THE ASSESSMENT .AND STRIKE THE
[02:55:33] WORD NEW, AND PROPOSED TERMINAL 46 CRUISE TERMINAL.
[02:55:41] THE POSTPONEMENT AND THEN STRIKE IN THE NEXT SENTENCE
[02:55:44] THAT DEEP POSTPONEMENT SHALL CONTINUE. SO STRIKE THE
[02:55:49] WORD PAUSE REPLACE WITH POSTPONEMENT. SHALL CONTINUE,
[02:55:55] STRIKE AT LEAST AND SIMPLY SAY UNTIL
[02:56:00] STAFF CAN PROVIDE THE COMMISSION WITH AN ASSESSMENT
[02:56:04] OF THE IMPACT OF COVID-19 PANDEMIC ON THE CRUISE INDUSTRY
[02:56:11] AND A RE-EVALUATION. AND I WANT TO BE SURE THAT WE HAVE THE
[02:56:15] WORDS THAT
[02:56:19] WERE RECOMMENDED BY STAFF ON THIS AS WELL. I THINK THEY'RE
[02:56:22] FAIRLY CLOSE. I THINK IT'S ALL THEY'RE ALMOST THE SAME. BUT
[02:56:26] BASICALLY WE'RE LOOKING FOR
[02:56:30] UPDATED ANALYSIS OF COST OF CONSTRUCTION, RETURN ON THE VENT
[02:56:36] INVESTMENT AND DEMAND.
[02:56:40] I WANT TO BE SURE THAT WE'RE REFERRING TO THAT PORTION OF
[02:56:44] TERMINAL 46 AND NOT ANY OTHER PORTION WITH REGARD TO SEAPORT
[02:56:48] PROPERTIES.
[02:56:52] IS IT 22 ACRES? I CAN'T REMEMBER BUT THE LEASE BACK
[02:56:57] PORTION.
[02:57:00] AND WE COULD TAKE A QUICK RECESS IF IF THIS WOULD
[02:57:05] BE AN APPROPRIATE TIME AND HAVE
[02:57:09] OUR POLICY DIRECTOR PRITCHARD RICHARD RE DRAFT THAT. EVERYONE
[02:57:14] COULD TAKE A QUICK BREAK AND A BREATHER.
[02:57:18] CAN I ASK FOR MY HAND UP? YEAH, PLEASE. SO IN TERMS OF THE TEXT
[02:57:23] OF THE AMENDMENT, I MEAN, DON'T BELIEVE THAT THE QUESTION
[02:57:27] REALLY IS TO EVALUATE THE IMPACT OF COVID-19. I THINK
[02:57:33] QUESTION IS A REASSESSMENT OF THE THE ADVISABILITY OF
[02:57:40] INVESTING IN CRUISE AT 46 IN GENERAL. THE MARKET CAN HAVE
[02:57:46] REASONS, IT'S NOT JUST ABOUT COVID-19. NO, BUT THE NEXUS
[02:57:49] THERE IS THAT THE CRUISE SEASON WAS TERMINATED
[02:57:53] THIS YEAR AND THAT'S THE IMPACT PART OF COVID-19 IS THAT IT HAS
[02:57:57] HAD A SIGNIFICANT IMPACT ON THE CRUISE INDUSTRY. THERE'S NO
[02:58:01] DENYING THAT. AND THE SERVICE OKAY, BUT THERE ARE OTHER
[02:58:08] THINGS LIKE THE CANADIANS SHUTTING DOWN VICTORIA, THE
[02:58:14] FOLKS IN SOUTHEAST ALASKA ASKING FOR A CAP ON THE NUMBER
[02:58:18] OF CRUISES, THE POLLUTION VIOLATIONS, THERE COULD BE ANY
[02:58:22] NUMBER OF THINGS THAT WILL AFFECT THE GROWTH OF CRUISE IN
[02:58:26] ADDITION TO WHATEVER WILLIE'S THAT THE COVID PANDEMIC HAS SO
[02:58:31] I THINK CERTAINLY COVID IS THE DRAMATIC IMPLICATION BUT IN
[02:58:36] TERMS OF CREATING A THIRD TERMINAL, DOES THE MARKET RETURN
[02:58:40] NEEDING A THIRD TERMINAL IS NOT JUST A QUESTION OF COVID.
[02:58:46] NO, I DON'T THINK ANYONE DISAGREES BUT COVID HAS HAD A
[02:58:50] MAJOR IMPACT. MAY I SUGGEST THAT EITHER WE DO ONE OF TWO
[02:58:54] THINGS :THAT WE RECESS FOR A QUICK REDRAFT OF THE FRIENDLY
[02:58:59] AMENDMENTS I'VE PROPOSED OR WE REFER TO THE WATERFRONT AND
[02:59:03] INDUSTRIAL LANDS COMMITTEE FOR ANOTHER FUTURE DATE.
[02:59:09] WOULD YOU LIKE ME TO RUN THROUGH THE ROLE COMMISSIONER
[02:59:12] TO SEE WHAT THE MEMBERS WOULD LIKE TO DO? LET'S JUST GET
[02:59:15] DIRECTION HERE. I'M LOOKING FOR DIRECTION FROM COLLEAGUES.
[02:59:18] THANK YOU BEGINNING WITH COMMISSIONER BOWMAN.
[02:59:20] COMMISSIONER BOWMAN, WHAT WOULD YOU LIKE TO DO? I THINK A
[02:59:24] QUICK BREAK. I THINK THAT COMMISSIONER STEINBREUCK

[02:59:25] YOU'VE DONE A GREAT JOB OF SUMMARIZING THOSE POINTS WE
[02:59:28] PROBABLY JUST NEED A MINUTE OR TWO TO LET THE STAFF CATCH UP
[02:59:32] AND RE-TYPE THAT AND SHOW IT TO THE REST OF US. AND THEN I
[02:59:37] THINK WE'RE DONE. THANK YOU. COMMISSIONER BOWMAN.
[02:59:39] COMMISSIONER CALKINS YOUR FEELINGS ON THIS MATTER. SO I
[02:59:44] WANTED TO MENTION ONE OTHER CHANGE THAT COMMISSIONER
[02:59:50] STEINBREUCK HAD SUGGESTED WHICH IS AN INDEFINITE POSTPONEMENT
[02:59:54] ON CAPITAL INVESTMENT AND DESIGN. HE VERY SPECIFICALLY SAID
[02:59:58] WHICH THEN RAISES THE QUESTION FOR ME IS THIS IN FACT
[03:00:03] AN AFFIRMATION ANY LONGER OR US TAKING IT A STEP FURTHER IN
[03:00:08] WHICH CASE AGAIN, I THINK BASED ON THE COMPLEXITY OF THE
[03:00:13] CONVERSATION TODAY, THIS MERITS MUCH MORE THOUGHT AND I WOULD
[03:00:19] LIKE TO HAVE MORE TIME TO CONSIDER ALL OF THE
[03:00:21] IMPLICATIONS AND I WHOLEHEARTEDLY AGREE WITH
[03:00:24] COMMISSIONER FELLEMAN,. I THINK IT IS. SOME OF THESE
[03:00:27] QUESTIONS WERE BROUGHT TO THE FOREFRONT BECAUSE OF COVID-19,
[03:00:31] BUT THEY MAY HAVE INDELIBLY CHANGED THE CRUISE INDUSTRY AND
[03:00:36] IT MAY CAUSE US TO RECONSIDER THE SCALE OF THE
[03:00:42] PROJECT, THE LOCATION. THERE'S A WHOLE HOST OF
[03:00:45] THINGS THAT OUGHT TO BE CONSIDERED AND I THINK
[03:00:48] REFERRING IT TO THE WATERFRONT INDUSTRIAL LANDS COMMITTEE IS
[03:00:51] AN EXCELLENT IDEA AND I WOULD FULLY SUPPORT THAT.
[03:00:56] THANK YOU COMMISSIONER CALKINS. COMMISSIONER CHO. I THINK A BREATHER IS A GOOD IDEA.
[03:01:03] THANK YOU. COMMISSIONER CHO. COMMISSIONER FELLEMAN.
[03:01:10] WELL, I THINK GIVEN THE SIGNIFICANCE OF CRUISE TO THE
[03:01:14] REVENUE OF THE SEAPORT THAT IT WOULD BEHOOVE US TO
[03:01:19] PROVIDE A LITTLE BIT MORE,
[03:01:22] DO A COUPLE MORE ROUNDS OF EDITS BEFORE WE SOLIDIFY THIS.
[03:01:25] AND I LIKE I THINK IT'S BEEN MENTIONED THAT IT DOESN'T HAVE
[03:01:28] IMMEDIATE IMPACT ON THE PORT'S BUDGET, BUT I CERTAINLY THINK
[03:01:32] STAFF HAS HEARD PRETTY CLEARLY THAT WE'RE ON HOLD ON ALL
[03:01:38] COMPONENTS HERE UNTIL. IF A COUPLE WEEKS GO BY, SHOULDN'T
[03:01:41] MATTER THAT MUCH. SO I WOULD AGREE, THE WATERFRONT
[03:01:46] INDUSTRIAL LANDS COMMITTEE WOULD BE A GREAT PLACE TO HASH
[03:01:49] OUT THE NEXT VERSION. IF I MAY OFFER A SUGGESTION IF THE
[03:01:53] COVID-19 PANDEMIC REFERENCE IS GIVING PEOPLE HEARTBURN. CAN WE
[03:01:56] JUST CHANGE IT SO THAT IT SAYS WITH AN ASSESSMENT ON THE
[03:01:58] CRUISE INDUSTRY AND TAKE OUT THE COVID PANDEMIC REFERENCE?
[03:02:05] THAT WOULD BE MY PREFERENCE.
[03:02:09] COMMISSIONER BOWMAN?
[03:02:11] ABSOLUTELY. I THINK THAT'S A GREAT SUGGESTION. OKAY, AND
[03:02:16] THEN COMMISSIONER STEINBREUCK. I THINK WE SHOULD HEAR FROM
[03:02:18] EXECUTIVE DIRECTOR METRUCK OR STAFF TO REALLY KNOW WHAT THE
[03:02:22] IMPACTS OF THIS ARE ON THE QUESTION BEFORE US TODAY, WHICH
[03:02:26] IS ADOPTION OF THIS BUDGET. COULD WE GET
[03:02:29] YOU GUYS TO WRITE IT UP FIRST SO THAT WE ARE SPEAKING
[03:02:32] OFF THE SAME PAGE? I HAVE NO PROBLEM WITH POSTPONING
[03:02:37] THIS AND REFERRING IT TO COMMITTEE TO GET THE LANGUAGE
[03:02:42] PERFECT AND TO THE POINT THAT PEOPLE CAN SUPPORT IT. AND I
[03:02:48] ALWAYS WANT TO HEAR FROM STAFF AND DON'T LIKE TO SPRING THINGS
[03:02:54] ON OUR LEADERSHIP TEAM AND WHO HAVE INVESTED A TREMENDOUS
[03:02:58] AMOUNT OF EFFORT HERE, BUT WE SOMETIMES HAVE TO LEAD
[03:03:03] SAME AS WELL. SO AND THEY'RE JUST SO MANY ISSUES HERE THAT
[03:03:06] ARE GIVING US A LOT OF CHALLENGE AND HEARTBURN.
[03:03:12] COMMISSIONER STEINBREUCK, IF I MAY. A COUPLE OF THINGS. WE CAN
[03:03:16] GO TO RECESS, WHICH I'M HEARING THAT WE WOULD LIKE TO DO TO
[03:03:20] KIND OF REDRAFT THIS LANGUAGE A LITTLE BIT AND THEN COME BACK
[03:03:23] AND SEE IF WE CAN GET THE AMENDMENT THROUGH.
[03:03:27] CLERK HART, I HEARD INTEREST IN POSTPONING THIS AND
[03:03:31] REFERRING IT TO COMMITTEE. SO UNLESS THERE'S A MOTION TO
[03:03:34] POSTPONE THEN THEN WE'LL RECESS AND REWORK THE LANGUAGE. IF
[03:03:42] SOMEBODY WANTS TO MOVE TO POSTPONE THIS, NOW WOULD BE A GOOD TIME
[03:03:45] TO DO THAT SO THAT WE MOVE ON TO OTHER ITEMS. IF NOT, THEN WE

[03:03:48] NEED TO TAKE A RECESS. COMMISSIONER, IF I COULD JUST
[03:03:52] CLARIFY. WHAT I'M TRYING TO GET ACROSS IS THAT THIS AMENDMENT
[03:03:55] HAS BEEN MADE TO THE BUDGET RESOLUTION THAT IS BEFORE US
[03:03:59] TODAY. SO WE CAN'T JUST POSTPONE THIS AMENDMENT BECAUSE
[03:04:03] IT IS CARRYING WITH THE BUDGET RESOLUTION. SO IF WE TRY TO
[03:04:08] SEPARATE THIS OUT AND SEND THIS MATTER TO COMMITTEE WE REALLY
[03:04:11] SHOULD WITHDRAW THIS AMENDMENT. AS A MATTER OF PROCEDURE,
[03:04:16] WITHDRAWAL WOULD BE THE REASONABLE APPROACH THEN.
[03:04:20] WE SHOULD TURN TO THE SPONSOR OF THE AMENDMENT AND THEN FOR
[03:04:23] HOW THEY FEEL ABOUT THAT. GOOD IDEA.
[03:04:28] COMMISSIONER BOWMAN? THANK YOU. WELL ONE OF OUR. LET ME JUST START BY
[03:04:33] SAYING THAT ONE OF OUR SPEAKERS EARLIER TODAY THAT TESTIFIED
[03:04:40] AND I APOLOGIZE THAT I CAN'T REMEMBER HER NAME, I BELIEVE
[03:04:42] IT WAS LAUREN, COMMENTED THAT BUDGETS ARE AN ALLOCATION OF
[03:04:47] RESOURCES AND THOSE BUDGETS ARE A REFLECTION OF AN
[03:04:51] ORGANIZATION'S VALUES. AND I FIRMLY BELIEVE THAT I WILL
[03:04:55] WITHDRAW THIS AMENDMENT BUT I APPRECIATE THE ROBUST
[03:04:59] CONVERSATION THAT IT IS INITIATED AND WOULD URGE MY
[03:05:03] COLLEAGUES TO WORK WITH ME. I DON'T QUESTION
[03:05:07] THAT ANYBODY WOULD BUT TO BRING THIS FORWARD AGAIN AS A RESOLUTION
[03:05:11] OR MOTION QUICKLY. BECAUSE I DO THINK THAT BOTH
[03:05:16] THE STAFF DESERVES AND THE COMMUNITY NEEDS TO HEAR WHERE
[03:05:21] THE PORT COMMISSION STANDS ON THIS PROJECT. AND MY OVERARCHING
[03:05:25] CONCERN IS THAT I DON'T WANT TO HAVE CONFLICT WITH STAFF, QUITE
[03:05:30] FRANKLY, ABOUT WHETHER THEY'RE EXPENDING FUNDS IN 2021 ON THIS
[03:05:36] PROJECT AND THEN HAVE AN ISSUE MOVING FORWARD. SO THE INTENT
[03:05:40] OF MY AMENDMENT WAS TO PROVIDE THAT CLARITY SO THAT
[03:05:44] WE'RE ALL ON THE SAME PAGE ABOUT THIS PROJECT BECAUSE I
[03:05:47] DON'T BELIEVE THAT THE COMMISSION AND THE STAFF
[03:05:50] NECESSARILY ARE. THAT WAS THE INTENT OF THE AMENDMENT. BUT
[03:05:54] AGAIN, I THINK WE'VE HAD ROBUST CONVERSATIONS AND I HOPE THAT
[03:05:58] EVERYBODY HAS HEARD THE CONCERNS FROM THE COMMISSION
[03:06:01] AND I'M HAPPY TO REWORK THIS IN ANOTHER FORM, WHETHER IT'S TO
[03:06:06] THE MARITIME AND WATERFRONT COMMITTEE, WHICH I SERVE ON
[03:06:08] WITH COMMISSIONER STEINBREUCK, BUT I JUST DON'T WANT THIS TO
[03:06:11] GET DELAYED TOO MUCH FURTHER BECAUSE I DO THINK THAT THE
[03:06:13] STAFF VERY MUCH DESERVES TO HAVE CLEAR DIRECTION MOVING
[03:06:18] FORWARD. I'M IN COMPLETE AGREEMENT WITH COMMISSIONER
[03:06:22] BOWMAN ON THAT PRECEDING STATEMENT. THERE'S TOO MUCH AT
[03:06:26] ISSUE HERE. AND I THINK IT'S ALSO VERY IMPORTANT. WE DON'T
[03:06:29] SIGNAL THAT WE'RE ANTI-CRUISE OR ANTI TOURISM. THEY'RE VERY
[03:06:34] IMPORTANT LINES OF BUSINESS HERE TO TO US, TO THE REGIONAL
[03:06:39] ECONOMY, AND STATEWIDE ECONOMY, AND THAT SHOULD BE THE
[03:06:42] INFERENCE HERE. BUT WE NEED TO DO A RESET ON THIS AND WE
[03:06:47] NEED TIME TO DO IT. SO I WOULD SUPPORT COMMISSIONER BOWMAN'S
[03:06:52] WITHDRAWAL AS THE SECONDER. I WOULD LIKE IT TO BE AT A
[03:06:56] SUBJECT THAT WE CONTINUE TO DEVELOP A POLICY HERE ON AND
[03:07:02] DIRECTION FOR STAFF SOON. COMMISSIONER STEINBREUCK, THIS
[03:07:06] CLERK HART AGAIN. IF I COULD. IF THIS AMENDMENT IS GOING TO BE
[03:07:11] WITHDRAWN AT THIS TIME, I COULD RECOMMEND THAT AT THE END
[03:07:15] OF THIS AGENDA THERE IS A SECTION FOR REFERRAL TO
[03:07:18] COMMITTEE AND PERHAPS IF COMMISSIONER BOWMAN WANTED TO
[03:07:21] REFER THIS MATTER AT THAT TIME, THAT WOULD BE APPROPRIATE.
[03:07:24] OKAY.
[03:07:25] ANYONE DISAGREE WITH DIRECTION AT THIS POINT? WELL, IT'S
[03:07:29] ALREADY WITHDRAWN SO WE'RE DONE WITH IT. [LAUGHTER]
[03:07:33] SO
[03:07:34] WE CAN PROCEED? LET'S TAKE A 10-MINUTE RECESS
[03:07:41] WHICH WOULD PUT US BACK HERE AT APPROXIMATELY 3:19. THANK YOU
[03:07:47] COMMISSIONER STEINBREUCK. WE ARE IN RECESS. THANK YOU ALL.
[03:07:54] COMMISSIONER STEINBREUCK, WE ARE AT AMENDMENT NUMBER 6 WHEN
[03:07:59] YOU RECONVENE THIS, SIR. THAT'S FANTASTIC. I HAD TO GET A
[03:08:04] LITTLE BREAK THERE FROM THE VOLLEYBALL GAME OF THE FIRST SESSION [LAUGHTER]

[03:08:08] THAT'S WHAT THAT'S WHAT MAKES IT FUN, SIR.
[03:08:13] REALLY GUYS? I FEEL LIKE WE'RE HAVING FUN. [LAUGHTER]
[03:08:19] LET'S MOVE ON TO AMENDMENT NUMBER SIX. DO WE HAVE A
[03:08:22] QUORUM RETURN? DO WE NEED?
[03:08:25] WE CAN CERTAINLY CALL THE ROLL. BEFORE WE DO THAT
[03:08:28] COMMISSIONER, I WOULD LIKE TO NOTE THAT WE ARE ABOUT A HALF
[03:08:30] AN HOUR BEHIND NOW ON OUR TIME ESTIMATE FOR THIS MEETING.
[03:08:33] I'LL GO AHEAD AND JUMP INTO THE ROLE STARTING WITH
[03:08:37] COMMISSIONER BOWMAN.
[03:08:39] I'M PRESENT AND WOULD MOVE AMENDMENT NUMBER 6. OKAY. THANK
[03:08:45] YOU. HOLD ON A SECOND FOR THAT. OKAY. COMMISSIONER CAULKINS FOR
[03:08:49] THE ROLE. I SEE YOU. COMMISSIONER CHO. PRESENT. THANK YOU.
[03:08:54] COMMISSIONER FELLEMAN.
[03:08:56] ALL HERE, THANK YOU AND COMMISSIONER STEINBREUCK. IT'S
[03:09:00] BACK TO YOU. HERE. SO WE HAVE A QUORUM OF RETURN OF
[03:09:06] COMMISSIONERS. THIS IS A FAIRLY ADMINISTRATIVE ACTION THAT'S
[03:09:09] COMING UP HERE AND I WOULD CALL FOR A MOTION AT THIS TIME. ONE
[03:09:14] QUICK MOMENT, THE TEXT OF THE AMENDMENT SHOULD
[03:09:16] READ ADD 415,000 TO THE END OF DISTRIBUTABLE REVENUE NOT
[03:09:22] A HUNDRED FORTY-FIVE THAT WAS AN ADMINISTRATIVE MISTAKE THAT
[03:09:26] CAME DOWN. 415 NOT 145. THANK YOU. OKAY.
[03:09:32] AND THEN I BELIEVE COMMISSIONER BOWMAN WAS TRYING TO MOVE THAT.
[03:09:35] DO YOU WANT TO MAKE THAT MOTION? I WILL MOVE THAT. THANK YOU. IS THERE A SECOND?
[03:09:39] SECOND. IT'S BEEN MOVED AND SECONDED. COMMISSIONERS, IF
[03:09:45] YOU HAVE QUESTIONS OR COMMENTS WE'LL GO THROUGH THE ROLL ONCE
[03:09:48] MORE BEFORE TAKING A VOTE.
[03:09:51] THANK YOU, BEGINNING WITH COMMISSIONER BOWMAN. AYE.
[03:09:57] DO YOU HAVE ANY QUESTIONS OR COMMENTS ON THIS AMENDMENT?
[03:10:00] OH, SORRY ABOUT THAT. NO. SINCE IT'S EVEN LESS CASH, I'M ALL
[03:10:04] GOOD WITH IT. [LAUGHTER]
[03:10:07] THANK YOU. COMMISSIONER CALKINS.
[03:10:11] AYE.
[03:10:13] DO YOU HAVE ANY QUESTIONS WITH RESPECT TO THIS AMENDMENT? I'M
[03:10:16] SORRY ABOUT THAT. NO QUESTIONS. THANK YOU. COMMISSIONER CHO.
[03:10:20] TO THE AMENDMENT NUMBER 6, ANY QUESTIONS? NO QUESTIONS.
[03:10:23] THANK YOU. THANK YOU COMMISSIONER FELLEMAN. NO
[03:10:27] QUESTIONS. THANK YOU COMMISSIONER STEINBREUCK, DID
[03:10:29] YOU HAVE ANY QUESTIONS SIR? NO QUESTIONS. THANK YOU. LET'S CALL THE ROLL.
[03:10:35] AND THAT IS BEGINNING WITH COMMISSIONER BOWMAN. AYE. THANK
[03:10:39] YOU. COMMISSIONER CALKINS.
[03:10:42] AYE. THANK YOU. COMMISSIONER CHO. AYE. THANK YOU.
[03:10:46] COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER STEINBREUCK.
[03:10:49] YES. THANK YOU. THERE ARE FIVE YESES AND ZERO NOES FOR
[03:10:54] ADOPTION OF AMENDMENT NUMBER 6. MOTION PASSES. THE AMENDMENT IS
[03:10:57] ADOPTED. COMMISSIONERS, IS THERE ANY MORE DEBATE ON THE MAIN
[03:11:02] MOTION AS AMENDED TO THE ADOPTION OF RESOLUTION 3779?
[03:11:09] CLERK, PLEASE CALL THE ROLL ON ANY FINAL COMMENTS
[03:11:13] OR QUESTIONS REGARDING THE MAIN MOTION AS AMENDED. THANK YOU.
[03:11:17] BEGINNING WITH COMMISSIONER BOWMAN. NO COMMENTS. THANK YOU.
[03:11:21] COMMISSIONER CALKINS. NONE FOR ME. THANK YOU. COMMISSIONER CHO.
[03:11:25] NONE FOR ME EITHER. THANK YOU. THANK YOU. COMMISSIONER
[03:11:29] FELLEMAN.
[03:11:33] COMMISSIONER FELLEMAN, SIR, YOU'RE MUTED.
[03:11:43] MY BAD, NONE FOR ME. THANK YOU. COMMISSIONER STEINBREUCK, ON THE
[03:11:47] MAIN MOTION AS AMENDED.
[03:11:52] YEAH, JUST TO SAY THANKS TO OUR INCREDIBLE LEADERSHIP TEAM AND
[03:11:56] STAFF FOR THE HARD WORK THAT THIS REPRESENTS AND FOR THE
[03:12:01] ATTENTION THAT HAS BEEN BROUGHT TO CONSIDERATION OF THIS
[03:12:05] RESOLUTION AND THE TENSION FROM COMMISSIONERS AND THE
[03:12:12] GOOD WORKING RELATIONSHIP WE'VE HAD. I WANT TO JUST
[03:12:15] EXPRESS MY THANKS TO EVERYONE FOR THAT.
[03:12:21] OKAY, WE CAN NOW TAKE THE ROLE ON THE MAIN MOTION AS AMENDED,
[03:12:27] ADOPTION OF RESOLUTION 3779. THANK YOU. BEGINNING WITH

[03:12:33] COMMISSIONER BOWMAN. AYE. THANK YOU. COMMISSIONER CALKINS. AYE. THANK
[03:12:39] YOU. COMMISSIONER CHO. AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE. THANK YOU
[03:12:45] COMMISSIONER STEINBREUCK. YES. THERE ARE FIVE YESES AND ZERO
[03:12:50] NOES. THE MAIN MOTION AS AMENDED PASSES.
[03:12:57] ON TO THE NEXT ITEM, CLERK.
[03:13:00] THANK YOU. THIS IS ITEM 10C, ADOPTION OF RESOLUTION NUMBER
[03:13:04] 3780, A RESOLUTION OF THE PORT COMMISSION OF THE PORT OF
[03:13:08] SEATTLE SPECIFYING THE DOLLAR AND PERCENTAGE CHANGE IN THE
[03:13:11] REGULAR PROPERTY LEVY FROM THE PREVIOUS YEAR PER RCW 8455120
[03:13:18] PROVIDING FOR 3% INCREASE OF THE LEVY FROM 76 MILLION THREE
[03:13:22] HUNDRED EIGHTY FOUR THOUSAND EIGHT HUNDRED DOLLARS TO
[03:13:24] SEVENTY EIGHT MILLION SIX HUNDRED SEVENTY SIX THOUSAND
[03:13:27] THREE HUNDRED FORTY FOUR DOLLARS. OKAY. EXECUTIVE
[03:13:33] DIRECTOR METRUCK? COMMISSIONERS, I'M REQUESTING
[03:13:36] YOUR APPROVAL FOR THE PORT OF SEATTLE'S TAX
[03:13:40] LEVY FOR 2021. AS WE'VE DISCUSSED PREVIOUSLY, I'M
[03:13:44] RECOMMENDING THAT WE CONTINUE OUR EARLIER DIRECTION TO THE
[03:13:47] LEVY BY INCREASING 3% A YEAR AS PART OF OUR STRATEGIC PLAN FOR
[03:13:51] TRANSFORMATIONAL IMPROVEMENTS IN OUR CRITICAL MARITIME AND
[03:13:54] WATERFRONT FACILITIES. AS WE BRING THE 2021 BUDGET TO YOU,
[03:13:58] WE'VE HAD TO MAKE SOME ADJUSTMENTS DUE TO THE
[03:14:00] FINANCIAL IMPACTS OF COVID ON OUR OPERATIONS. SO WHILE WE
[03:14:03] WE HAD A LENGTHY DISCUSSION ON OUR
[03:14:06] CRUISE TERMINAL AT 46, IN THE GATEWAY BUILDING AT FISHERMAN'S
[03:14:11] TERMINAL, WE CONTINUE TO MOVE FORWARD WITH SIGNIFICANT
[03:14:14] ELEMENTS OF THE DIVISION AND THE PROGRAM FOR THE
[03:14:17] CAPITAL IMPROVEMENT PROGRAM.
[03:14:21] WE'RE CONTINUING ON WITH PROJECTS INCLUDING THE T-91
[03:14:24] BERTH SIX AND EIGHT REDEVELOPMENT, THE T-91 UPLANDS
[03:14:27] DEVELOPMENT PHASE ONE, T-91 NORTHWEST FENDER PROGRAM, THE
[03:14:34] PIER 66 SHORE POWER PROGRAM, FISHERMAN'S TERMINAL MARITIME
[03:14:38] INNOVATION CENTER, THE T-117 RESTORATION OF PUBLIC ACCESS IS
[03:14:42] UNDER CONSTRUCTION, REPLACEMENT OF THE NORTH PIER
[03:14:46] STRUCTURE AT T46, WHICH IS CURRENTLY BEING ASSESSED AT
[03:14:51] THIS TIME. ALSO PIER 66 INTERIOR MODERNIZATION IS
[03:14:55] SUBSTANTIALLY COMPLETE AND THE FACILITIES BACK IN USE. THE
[03:14:58] LEVY IS ALSO AN IMPORTANT RESOURCE TO SUPPORT OUR INVESTMENTS IN
[03:15:01] REGIONAL TRANSPORTATION IMPROVEMENTS, ENVIRONMENTAL
[03:15:04] PROTECTION, AND PROGRAMS HAVE BENEFIT COMMUNITIES NEAR PORT
[03:15:06] FACILITIES AND THROUGHOUT THE COUNTY. THIS INCREASE PUTS OUR
[03:15:10] CAPITAL PROGRAM ON A FIRM FINANCIAL FOOTING AS WE MOVE
[03:15:13] FORWARD INTO CHALLENGING AND UNCERTAIN TIMES. WE CERTAINLY
[03:15:16] RECOGNIZE THE IMPACT OF ANY TAX INCREASE ON PROPERTY OWNERS IN
[03:15:20] THE CURRENT SITUATION AND WE WILL WORK HARD TO PUT THOSE DOLLARS TO
[03:15:23] PRODUCTIVE USE IN SUPPORT OF OUR REGIONAL ECONOMIC RECOVERY.
[03:15:28] FOR THE HOME OWNER OF A HOME IN KING COUNTY
[03:15:31] OF THE MEDIAN VALUE, THE INCREASE WILL BE A DOLLAR FIFTY
[03:15:35] EIGHT NEXT YEAR. FROM SEVENTY ONE DOLLARS
[03:15:39] AND 67 CENTS TO SEVENTY THREE DOLLARS AND TWENTY FOUR CENTS.
[03:15:45] PRESENTER TODAY IS DAN THOMAS, CHIEF FINANCIAL OFFICER WHO
[03:15:48] WILL HAVE A SHORT PRESENTATION AND THEN WE WILL BE
[03:15:51] ABLE TO ANSWER ANY QUESTIONS. DAN? YEAH. THANKS STEVE.
[03:15:54] ACTUALLY, WE'VE I THINK SPENT A LOT OF TIME TALKING ABOUT THIS,
[03:15:57] SO I DIDN'T HAVE ANY FORMAL PRESENTATION PLANNED BUT WOULD BE
[03:16:01] HAPPY TO ANSWER ANY QUESTIONS.
[03:16:05] OKAY. WELL, LET'S TURN TO COMMISSIONERS THEN IN THAT
[03:16:09] CASE AND OPEN UP FOR QUESTIONS AND COMMENTS.
[03:16:14] BEGINNING WITH COMMISSIONER BOWMAN, QUESTIONS AND COMMENTS?
[03:16:18] UM, NO QUESTIONS OR COMMENTS. THANK YOU. COMMISSIONER CALKINS.
[03:16:27] YES, I DO HAVE A QUESTION, DAN. THIS IS SOMETHING I WAS TRYING
[03:16:31] TO GET AT THE LAST CONVERSATION WE HAD ABOUT THE LEVY AND I'M
[03:16:37] HOPING YOU CAN CLARIFY FOR ME IF I'M UNDERSTANDING IT
[03:16:39] CORRECTLY. SO

[03:16:42] LET'S SAY KING COUNTY HAD A HUNDRED HOMES
[03:16:47] OR PROPERTIES THAT WERE TO BE ASSESSED FOR THE PROPERTY TAX
[03:16:50] LEVY. AND THE PORT SAID WE NEED A THOUSAND DOLLARS FOR
[03:16:56] FISCAL YEAR 2021. THE COUNTY WOULD THEN ASSESS ON THOSE
[03:17:01] HUNDRED PROPERTIES \$10 A PIECE, CORRECT?
[03:17:06] THAT'S CORRECT. THEY TAKE THE DOLLAR AMOUNT OF THE LEVY AND
[03:17:09] THEY SPREAD THAT ACROSS ALL THE ASSESSED VALUE OF THE COUNTY.
[03:17:13] OKAY, AND SO WOULDN'T NECESSARILY BE EVEN, IT WOULD BE
[03:17:17] BASED ON OF THOSE HUNDRED EACH WAS WORTH. THEY WOULD SUM
[03:17:21] THAT UP AND THEY'D FIGURE OUT WHAT PERCENTAGE OF THAT WOULD
[03:17:23] BE REQUIRED TO MEET THE REQUESTED THOUSAND DOLLAR
[03:17:27] AMOUNT THAT THE PORT HAD REQUESTED. CORRECT? THAT'S
[03:17:30] CORRECT.
[03:17:31] SO, LET'S SAY LAST YEAR THE NUMBER WAS
[03:17:37] 78 MILLION?
[03:17:39] IS OUR TOTAL LEVY AMOUNT?
[03:17:48] I THINK THAT'S CORRECT. 76.IT'S GOING FROM 76 TO 78.
[03:17:49] WHAT HAPPENS IF
[03:17:56] THE NUMBER OF HOMES MOVES FOR OUR PROPERTIES TO BE
[03:18:01] ASSESSED MOVES FROM A HUNDRED TO A HUNDRED AND TEN.
[03:18:06] WELL, IT'S REALLY BASED ON. IT'S NOT SO MUCH THE NUMBER. IT'S
[03:18:09] BASED ON THE ASSESSED VALUE. SO THE COUNTY BASICALLY LOOKS AT
[03:18:13] ALL THE ASSESSED VALUE TO DETERMINE A RATE
[03:18:18] BASED ON THE ASSESSED VALUE. AND THEN FOR EACH INDIVIDUAL
[03:18:21] HOME THAT RATE IS APPLIED TO THEIR PROPERTY VALUE.
[03:18:26] I GUESS WHAT I'M GETTING AT IS. IF WE CONTINUE TO INCREASE THE
[03:18:29] TOTAL NUMBER OF UNITS THAT ARE BEING ASSESSED THEN IT'S NOT
[03:18:35] SIMPLY THE MEDIAN CORRECT? IS THAT 80 MILLION DOLLAR ASK
[03:18:40] OR 78 MILLION DOLLAR ASK IS BEING SPREAD OVER MORE
[03:18:44] PROPERTIES WHOSE VALUE HAS INCREASED OVER TIME. SO
[03:18:49] THAT DOES CHANGE. IT MAY VERY WELL BE FOR INSTANCE THAT
[03:18:53] IN A YEAR WHERE THERE ARE A NEVER GET NUMBER OF NEW HOMES
[03:18:56] AND BUILDINGS CONSTRUCTED, THAT EVEN THOUGH THE MEDIAN MAY GO
[03:19:00] UP THE ACTUAL IMPACT FOR A HOMEOWNER MIGHT BE THE SAME
[03:19:04] DOLLAR VALUE AS THE PRIOR YEAR. THAT'S RIGHT.
[03:19:08] IT'S REALLY HARD TO PREDICT WHAT THE IMPACT ON IT
[03:19:11] SPECIFIC HOMEOWNER WOULD BE.
[03:19:14] SO I MEAN IF THEY'RE ASSESSED VALUE INCREASES BUT NOT AS MUCH
[03:19:18] AS THE OVERALL INCREASE IN THE COUNTY, THEY WOULD SEE LESS.
[03:19:22] RIGHT. IF THERE'S SIGNIFICANT INCREASE IN THE TOTAL NUMBER OF
[03:19:24] UNITS THEN THAT WOULD PROBABLY DECREASE THE AMOUNT PER UNIT. IN
[03:19:29] OTHER WORDS PER HOME. SO SOMETIMES I SORT OF QUESTION
[03:19:33] OUR USE OF THAT MEDIAN BECAUSE IT MAY NOT ACCURATELY REFLECT
[03:19:38] WHAT THE ACTUAL IMPACT IS PER FAMILY IN THE COUNTY. THAT IS
[03:19:41] TRUE. IT'S REALLY JUST AN AVERAGE. IT JUST TRIES TO GIVES
[03:19:45] A GIVE US A GENERAL SENSE OF WHAT THE IMPACT ON A TYPICAL
[03:19:48] HOMEOWNER. BUT IT'S GOING TO BE DIFFERENT FOR EVERY SINGLE
[03:19:51] HOMEOWNER DEPENDING ON THE ASSESSED VALUE CHANGE IN THEIR
[03:19:54] PROPERTY.
[03:19:56] GREAT. THANKS. SO A DOLLAR FIFTY EIGHT PER UNIT. MAY IN
[03:19:59] FACT EVEN BE LESS THAN THAT. BUT I SAY ALL THIS AND SORT OF
[03:20:04] REASON THROUGH ALL THIS BECAUSE I THINK WE ARE ALL REALLY
[03:20:07] CONSCIENTIOUS ABOUT IN A TIME OF ECONOMIC RECESSION, HOW DO
[03:20:11] WE MAKE SURE THAT OUR IMPACT IS IS INSIGNIFICANT ON FOLKS WHO
[03:20:15] ARE TRYING TO MAKE ENDS MEET RIGHT. THANK YOU DAN.
[03:20:19] THANK YOU COMMISSIONER CALKINS. COMMISSIONER CHO.
[03:20:22] YEAH, I JUST WANT TO MAKE SURE FOR THOSE WHO MAY BE JOINING IN
[03:20:27] ON THIS PARTICULAR SUBJECT AND CLARIFY THAT WE ARE NOT ASKING
[03:20:32] FOR AN ADDITIONAL 70 SOME MILLION ON TOP OF WHAT WE HAD
[03:20:36] ALREADY PLANNED FOR. I KNOW THAT EVERYONE IN THIS ROOM IN
[03:20:39] THIS MEETING UNDERSTANDS THAT. BUT I WANT TO MAKE SURE THE
[03:20:41] PUBLIC UNDERSTANDS THAT WE HAD PLANNED TO DO THIS WAY BEFORE
[03:20:46] COVID HAPPENED AND THAT WE ARE ACTUALLY NOT, WE CAN RAISE IT

[03:20:51] ABOVE WHAT WE HAD ORIGINAL PLANNED BUT WE ARE JUST KEEPING
[03:20:55] IT WHERE IT IS. SO REALLY NOTHING HAS CHANGED.
[03:21:00] IS THAT ACCURATE DAN? WELL AGAIN, JUST TO BE CLEAR, WE ARE
[03:21:05] RAISING IT FROM 76 SOME ODD MILLION TO 78. IT'S ACTUALLY
[03:21:09] INCREASING BY 2.3 MILLION DOLLARS FOR THE YEAR.
[03:21:12] THAT'S THREE PERCENT. YEAH, BUT THAT WAS THE PLAN. THAT'S BEEN
[03:21:18] PLANNED FOR SEVERAL YEARS NOW, ANNUAL INCREASES TO HELP
[03:21:20] SUPPORT THE OVERALL RIGHT CAPITAL PLAN. AND THE POINT
[03:21:24] I'M TRYING TO MAKE IS WE'RE NOT INCREASING IT
[03:21:26] BECAUSE OF COVID. THAT'S CORRECT. IT WAS ALREADY, WAS
[03:21:29] ALWAYS PLANNED TO HAVE INCREASED BY 3% AND THIS WAS BEFORE EVEN
[03:21:33] I JOINED THE COMMISSION. RIGHT. WE HAD MADE THAT CHOICE,
[03:21:35] THE COMMISSION MADE THAT CHOICE TWO YEARS AGO. OKAY, SO I JUST
[03:21:39] WANT THE PUBLIC TO BE AWARE. THIS IS NOT A RESPONSE TO
[03:21:42] COVID. THIS IS NOT AN INCREASE BECAUSE OF YOU KNOW, BUDGET
[03:21:45] SHORTFALLS WE EXPECT IN THE FUTURE. WE ARE JUST STICKING TO
[03:21:48] THE PLAN THAT WE'VE HAD ALL ALONG.
[03:21:52] RIGHT THAT'S IT. THANK YOU. COMMISSIONER CHO. MOVING TO
[03:21:56] COMMISSIONER FELLEMAN.
[03:21:58] THANK YOU. I THINK THE OTHER CLARIFICATION WHICH WAS BROUGHT
[03:22:01] UP BY ANOTHER MEMBER OF THE PUBLIC WAS THEY WERE
[03:22:05] SUGGESTING THAT WE'RE RAISING IT
[03:22:09] 76 MILLION DOLLARS. I THOUGHT THAT WAS A SENSE OF IN ADDITION
[03:22:12] TO. SO IT'S A TWO MILLION DOLLAR INCREASE WHICH IS THE THREE
[03:22:16] PERCENT RATE. AND SO ANYWAY, I JUST WANTED TO MAKE SURE THAT
[03:22:19] THAT WAS CLEAR. ANYWAY, THE ONLY THING I WAS.
[03:22:24] THE WHOLE REASON FOR MY LONG-WINDED SPEECH WAS TOO. I
[03:22:29] SEE CLARITY, WHETHER THAT GIVEN THAT THESE FUNDS ARE THE
[03:22:33] PUBLIC'S MONEY THAT WE SEE
[03:22:37] THE THINGS THAT WE'RE DOING FOR OUR NEIGHBORS AS BEING
[03:22:41] FUNDAMENTAL TO PART OF OUR BUSINESS LINE AND NOT JUST NICE
[03:22:47] TO HAVES AND THAT TO ME IS REALLY, WHEN WE COME TO IT, IS
[03:22:51] REALLY A VALUE STATEMENT, BUT IT'S ALSO I THINK THE
[03:22:54] DIFFERENCE OF BEING A BUSINESS VERSUS A PUBLIC ENTITY AND I
[03:22:58] THINK IT'S NOT ONLY THE RIGHT THING TO DO, I THINK IT'S
[03:23:01] ELEVATED SELF-INTEREST TO HAVE A POSITIVE WORKING RELATIONSHIP
[03:23:05] WITH YOUR NEIGHBORS. AND SO I HAVE GREAT FAITH IN THE PUBLIC
[03:23:10] MINDED SPIRIT OF OUR EXECUTIVE AND OUR EXECUTIVE
[03:23:13] LEADERSHIP TEAM, BUT I WAS A LITTLE CONCERNED SOME OF THE
[03:23:17] DISCUSSION WAS I CERTAINLY THINK WE NEED TO KEEP IT, YOU
[03:23:21] KNOW, IN LINE WITH OUR CORE VALUES AND THINGS LIKE THAT AND
[03:23:25] WE SHOULDN'T HAVE A MISSION DRIFT BUT
[03:23:28] OUR BENEFITS ARE FELT REGION-WIDE BUT A LOT OF OUR
[03:23:35] IMPACTS ARE NARROWLY FOCUSED. AND IF WE LOSE TRACK OF THAT
[03:23:39] WE'RE MISSING A BIG OPPORTUNITY. THANK YOU. THANK
[03:23:44] YOU, COMMISSIONER FELLEMAN. COMMISSIONER STEINBREUCK.
[03:23:49] YOU'RE MUTED SIR.
[03:23:55] THANK YOU. SORRY ABOUT THAT.
[03:23:59] I THINK THAT WHAT'S IMPORTANT HERE ALSO IS THAT THIS LEVY
[03:24:05] LIFT HAS NOT BEEN CHANGED,
[03:24:09] UNTIL LAST YEAR, FOR OVER A DECADE.
[03:24:14] AND THE PURCHASING POWER DUE TO INFLATION OVER THAT
[03:24:19] PERIOD OF TIME HAS SIGNIFICANTLY ERODED THE VALUE OF THIS LEVY.
[03:24:25] AND I THINK IT'S ALSO IMPORTANT TO PUT IT IN PERSPECTIVE THAT
[03:24:28] IN THE CONTEXT OF TOTAL KING COUNTY WIDE TAXES, PROPERTY
[03:24:33] TAXES, THIS IS A TINY FRACTION.
[03:24:37] I THINK IT'S SOMEWHERE IN THE RANGE OF TWO PERCENT. I'M NOT
[03:24:39] SURE.
[03:24:42] BUT WE CERTAINLY HAVE NOT BEEN DRIVING UP
[03:24:47] TAXES IN THIS REGION. IN FACT, WE'VE BEEN DOING THE OPPOSITE
[03:24:50] BY SUPPORTING INCOMES AND BUSINESSES AND JOBS.
[03:24:55] AND SO I FEEL COMFORTABLE WITH THIS SLIGHT
[03:25:00] ADJUSTMENT, IF YOU WILL,

[03:25:04] TO THE CURRENT LEVY RATE. AND IT WAS PART OF OUR KIND OF OUR
[03:25:09] FINANCIAL PLAN TO DO THIS SYSTEMATICALLY OVER 5 YEARS.
[03:25:16] AND I THINK WE STICK TO THAT. AND WE HAVE TO HAVE DISCIPLINE
[03:25:21] AS WELL. BUT AT THE SAME TIME IT SHOULD ALSO BE NOTED THAT
[03:25:27] THE IMPORTANT PURPOSES THAT THESE LEVY FUNDS GO TOWARD THAT
[03:25:32] I THINK THERE NEEDS CONTINUES TO NEED MORE PUBLIC AWARENESS
[03:25:37] IN TERMS OF TRANSPORTATION INFRASTRUCTURE,
[03:25:40] WORKFORCE DEVELOPMENT,
[03:25:43] AND
[03:25:45] ENVIRONMENTAL REMEDIATION ARE THE PRIMARY AREAS THAT WE
[03:25:50] SUPPORT. AND WE DO IT THROUGH ALSO A BONDING MECHANISM
[03:25:56] THAT THE LEVY ALLOWS US TO DO BECAUSE OF THE RELIABILITY OF
[03:25:59] IT.
[03:26:01] AND SO. BUT AT THE SAME TIME PORT OPERATIONS OPERATE
[03:26:07] ALMOST FULLY, OVER 95% OF WHAT WE DO IS WITHOUT TAX DOLLARS.
[03:26:14] AND THAT INCLUDES THE AIRPORT AND ALL OF OUR OTHER OPERATIONS.
[03:26:17] WHAT A RETURN WE GET, WHATEVER, RETURN TO TAXPAYERS
[03:26:22] THAT WE DELIVER ON AND CONTINUE TO. SO I HAVE NO PROBLEM
[03:26:27] DEFENDING THIS AND SUPPORTING IT.
[03:26:30] AND JUST TO CONFIRM SOME OF YOUR POINTS,
[03:26:33] COMMISSIONER. YES, THE LEVY WAS HELD FLAT FOR ABOUT 10 YEARS
[03:26:37] FROM 2008 THROUGH 2018 AND OVER THAT PERIOD WE CALCULATE WE
[03:26:42] LOST OVER A HUNDRED MILLION DOLLARS OF PURCHASING POWER DUE
[03:26:44] TO INFLATION. AND THEN TO YOUR OTHER POINT ABOUT THE
[03:26:47] PERCENTAGE, THE PORT'S TAX IS ABOUT 1.2 PERCENT OF TOTAL
[03:26:52] TAXES COLLECTED. 1.2 PERCENT. [CROSSTALK]
[03:27:10] THAT'S ALL I HAVE TO SAY AT THIS POINT, BUT
[03:27:13] I I WANT TO THANK OUR STAFF AND OUR LEADERSHIP ON THIS.
[03:27:23] ALL RIGHT, I BELIEVE, CLERK HART, YOU BACK? I AM. I'M SORRY. MR.
[03:27:29] MEREDITH HERE SPEAKING WITH ME. ARE WE TAKING THE VOTE ON THIS
[03:27:33] AT THIS TIME?
[03:27:35] IF THERE ARE NO MORE QUESTIONS OR COMMENTS. DO WE HAVE A
[03:27:38] MOTION ON THE FLOOR?
[03:27:40] I BELIEVE WE DO. IF WE DON'T ALL MAKE IT. [LAUGHTER]
[03:27:44] OKAY.
[03:27:47] SECOND. THANK YOU
[03:27:51] THE RESOLUTION NUMBER
[03:27:55] 3780. AND I'LL SECOND IT. AND IT HAS BEEN MOVED AND
[03:28:02] SECONDED. THANK YOU. I'LL GO TO THE ROLE NOW FOR THE VOTE.
[03:28:05] COMMISSIONER BOWMAN. AYE. THANK YOU. COMMISSIONER CALKINS.
[03:28:12] AYE. THANK YOU. COMMISSIONER CHO. AYE. THANK YOU.
[03:28:16] COMMISSIONER FELLEMAN. AYE. THANK YOU. COMMISSIONER STEINBREUCK.
[03:28:20] YES. THANK YOU. THERE ARE FIVE YESES AND 0 NOES. EXCUSE ME,
[03:28:26] COMMISSIONER STEINBREUCK, CAN I JUST MAKE A QUICK COMMENT, PLEASE?
[03:28:28] THANK YOU. I'VE STRUGGLED OVER THE LAST COUPLE OF MONTHS TO, AS
[03:28:35] I'VE BEEN VERY CLEAR IN ALL OF OUR PUBLIC MEETINGS ABOUT THE
[03:28:39] INCREASE IN THE LEVY AND I'M SUPPORTING IT TODAY. I DO WANT
[03:28:43] TO ASK THE STAFF UNDER THE DIRECTION OF EXECUTIVE DIRECTOR
[03:28:47] METRUCK, HOWEVER, TO TAKE A HARD LOOK AT OUR BUDGET MOVING
[03:28:51] FORWARD. WHILE I APPRECIATE ALL OF THE, WE'VE GOT GREAT BUYING
[03:28:55] POWER AND WE'RE MAKING GREAT INVESTMENTS IN THE COMMUNITY, I
[03:28:57] DON'T DISAGREE WITH ANY OF THOSE COMMENTS. BUT WE DO HAVE,
[03:29:02] IF YOU LOOK CLOSELY AT THE BUDGET, THE FACT THAT WE ARE
[03:29:06] NOT GETTING THE RETURN ON THE
[03:29:09] INVESTMENT IN ECONOMIC DEVELOPMENT, IN OUR MARITIME
[03:29:12] DIVISIONS THAT I BELIEVE WE SHOULD IN TERMS OF WE'RE
[03:29:18] MAKING INVESTMENTS IN PRIVATE INDUSTRY AND WE'RE NOT GETTING
[03:29:21] QUITE THE RETURNS AND WE'RE HAVING TO USE A TAX LEVY
[03:29:23] DOLLARS TO SUPPORT SOME OF THOSE INVESTMENTS. SO AS I'M
[03:29:28] SUPPORTIVE OF THE LEVY INCREASE TODAY, I WOULD ASK
[03:29:31] THAT AS WE LOOK AT THE BUDGET IN 2022 THAT WE TRULY TAKE A
[03:29:36] HARD LOOK AT THOSE DIVISIONS AND HOW WE'RE GOING TO FUND
[03:29:39] THEM MOVING FORWARD. AND IT MIGHT MEAN THAT WE TAKE A MORE

[03:29:43] SURGICAL APPROACH AS I SAID EARLIER TO SOME OF THE
[03:29:46] COMMUNITY PROGRAMS OR WE TAKE A MORE SURGICAL APPROACH TO SOME
[03:29:50] OF OUR CAPITAL INVESTMENT PLANS. BUT YOU KNOW ANYBODY
[03:29:54] THAT'S READ THROUGH THE DOCUMENT AS WAS PRODUCED A FEW
[03:29:57] WEEKS AGO BY THE STAFF, WHEN YOU GET TO READ IT COVER TO
[03:30:00] COVER, PAGE BY PAGE, AND SEE IT ALL TOGETHER. YOU SEE THAT
[03:30:05] WE HAVE ISSUES IN SOME OF THESE DIVISIONS. THE
[03:30:09] AIRPORT AS WE ALL KNOW IS ESSENTIALLY SELF-SUSTAINING
[03:30:13] WITH THE HELP OF GRANTS FROM THE FEDERAL GOVERNMENT. WE
[03:30:18] DON'T SPEND PROPERTY TAX DOLLARS AT THE AIRPORT.
[03:30:21] HOWEVER, WE DO SPEND IT SIGNIFICANTLY IN OUR OTHER
[03:30:24] DIVISIONS AND AGAIN, I JUST HOPE THAT WE CAN GIVE SOME
[03:30:27] DIRECTION TO STAFF TO TAKE A FRESH LOOK AT SOME OF THOSE
[03:30:30] POLICIES, COMMISSIONER STEINBREUCK, THAT YOU MENTIONED
[03:30:32] EARLIER. THANK YOU.
[03:30:36] WELL SAID.
[03:30:38] ANY OTHER COMMISSIONERS WISH TO SPEAK BEFORE WE MOVE ON TO THE
[03:30:41] NEXT ITEM?
[03:30:43] OKAY, NOT HEARING ANY, LET'S CLERK, PLEASE READ INTO THE
[03:30:48] RECORD THE NEXT ITEM AGENDA ITEM. THANK YOU COMMISSIONER
[03:30:52] STEINBREUCK. THAT IS ITEM 10D, AUTHORIZATION FOR THE EXECUTIVE
[03:30:56] DIRECTOR TO ADVERTISE AND AWARD A MAJOR WORKS
[03:30:58] CONSTRUCTION CONTRACT FOR THE PARKING REVENUE INFRASTRUCTURE
[03:31:01] PROJECT AT SEATTLE-TACOMA INTERNATIONAL AIRPORT. THE
[03:31:04] AMOUNT OF THIS REQUEST IS 11 MILLION, SIX HUNDRED FIFTY-FOUR
[03:31:07] THOUSAND DOLLARS FOR A TOTAL ESTIMATED PROJECT COST OF 22
[03:31:11] MILLION EIGHT HUNDRED NINETY EIGHT THOUSAND DOLLARS.
[03:31:15] DIRECTOR METRUCK. COMMISSIONERS, THIS PROJECT WILL PROVIDE FOR
[03:31:18] THE DESIGN AND INSTALLATION OF NEW INFRASTRUCTURE THAT WILL
[03:31:21] MODERNIZE OUR PARKING GARAGE, ENHANCE CUSTOMER SERVICE, CUT
[03:31:25] DOWN ON THE TIME IT TAKES TO FIND A PARKING SPOT, AND ADD
[03:31:28] ELECTRIC VEHICLE CHARGING STATIONS. MANY OF OUR PEER
[03:31:31] AIRPORTS HAVE THIS TECHNOLOGY AND WE'RE EXCITED TO HAVE THIS
[03:31:34] OPPORTUNITY TO BRING IT TO OUR CUSTOMERS AT SEA. THE
[03:31:38] PRESENTERS ARE DAWN HUNTER, DIRECTOR AVIATION COMMERCIAL
[03:31:41] MANAGEMENT AND SCOTT BERGSTROM, PROJECT MANAGER, OKAY. LET'S HEAR FROM
[03:31:46] THE PRESENTERS. YEAH, THANK YOU EXECUTIVE DIRECTOR METRUCK,
[03:31:51] PRESIDENT STEINBREUCK, AND COMMISSIONERS. GOOD AFTERNOON
[03:31:55] EVERYONE. MY NAME IS SCOTT BERGSTROM. I'M A PROJECT
[03:31:59] MANAGER ON THE AVIATION PROJECT MANAGEMENT GROUP AND PRESENTING
[03:32:03] WITH ME TODAY IS DAWN HUNTER. DAWN IS THE DIRECTOR OF
[03:32:06] AVIATION COMMERCIAL MANAGEMENT. WE PRESENTED THIS PARKING
[03:32:11] REVENUE INFRASTRUCTURE PROJECT TO YOU BACK IN 2018, JUST OVER
[03:32:15] TWO YEARS AGO,
[03:32:17] WHERE WE RECEIVE YOUR APPROVAL OF OUR OVERALL BUDGET AND
[03:32:21] AUTHORIZATION FOR THE DESIGN PHASE FUNDING. WE'RE HERE TODAY
[03:32:26] TO REQUEST AUTHORIZATION FOR CONSTRUCTION FUNDING. AND NOW
[03:32:31] I'LL TURN IT OVER TO DAWN TO BEGIN OUR PRESENTATION. THANK YOU SCOTT. THANK YOU FOR PARTNERING WITH
[03:32:37] PROJECT. I'M EXCITED TO PRESENT THIS PROJECT TODAY. THE PARKING
[03:32:41] REVENUE INFRASTRUCTURE PROJECT IS PART OF THE OVERALL AVIATION
[03:32:46] VISION THAT PROVIDES THE BEST CUSTOMER SERVICE EXPERIENCE AND
[03:32:49] REALIZES SEA'S GOAL TO PROVIDE A SEAMLESS TRAVEL EXPERIENCE
[03:32:53] GETTING PASSENGERS FROM THE CLOCK TOWER TO THE GATE IN 45
[03:32:57] MINUTES. THE PROJECT WILL SIGNIFICANTLY REDUCE THE TIME
[03:33:00] REQUIRED TO FIND VACANT PARKING STALLS AS WELL AS LESSEN THE
[03:33:04] ENVIRONMENTAL IMPACTS FROM VEHICLES DRIVING AROUND OUR
[03:33:07] GARAGE SEARCHING FOR A SPOT. THIS PROJECT WILL ALSO IMPROVE
[03:33:11] OUR NON-AERONAUTICAL REVENUE FOR THE THE AIRPORT, MAXIMIZING
[03:33:15] OUR AVAILABLE GARAGE CAPACITY, AND FULLY LEVERAGING OUR
[03:33:19] DEMAND-BASED, VARIABLE RATE, ONLINE PRE-BOOKING SYSTEM.
[03:33:26] CAN YOU CHANGE THE SLIDE PLEASE?
[03:33:32] THANK YOU. IN 2019, THE GARAGE PRODUCED MORE THAN SEVEN EIGHT
[03:33:37] MILLION DOLLARS IN REVENUE. STAFF DEVELOPED A BUSINESS

[03:33:40] STRATEGY TO SAFEGUARD THE LARGEST SOURCE OF NON
[03:33:43] AERONAUTICAL REVENUE FOR THE AIRPORT, TO IMPROVE CUSTOMER
[03:33:46] SERVICE, AND ATTRACT NEW CUSTOMERS TO THE GARAGE. THIS
[03:33:50] WAS ACCOMPLISHED BY THE LAUNCH OF THE ONLINE PARKING PRE-BOOK
[03:33:54] SYSTEM, WHICH IS WORKING VERY WELL. WHEN THE
[03:33:57] PRE-BOOKED SYSTEM IS INTEGRATED WITH THIS
[03:33:59] PROJECT'S AUTOMATED SYSTEM, THE CUSTOMER WILL NOT ONLY BE
[03:34:03] ABLE TO PRE-BOOK THEIR PARKING IN ADVANCE, BUT BE ABLE TO FIND
[03:34:06] AN OPEN STALL QUICKLY UPON ENTERING THE GARAGE. CAN YOU GO
[03:34:10] TO THE NEXT SLIDE PLEASE?
[03:34:16] 2019 SAW A YEAR OF GREAT GROWTH AND WE HAD SOME ISSUES
[03:34:21] WITH ALL OF THAT GROWTH. AS YOU CAN SEE, THIS SYSTEM WILL ALLOW
[03:34:25] US TO ADDRESS THESE 2019 ISSUES WHEN TRAFFIC RETURNS. AS WE KNOW
[03:34:31] AVIATION IS RESILIENT AND WE EVENTUALLY WILL RETURN TO THOSE
[03:34:36] NUMBERS. NEXT SLIDE, PLEASE.
[03:34:42] SO WHAT IS THE SOLUTION?
[03:34:44] AS
[03:34:47] SEA STRIVES TO BE
[03:34:50] THE MOST ACCESSIBLE AIRPORT IN THE
[03:34:53] COUNTRY, THIS PROJECT WILL PROVIDE FOR THE DESIGN
[03:34:55] INSTALLATION OF CAMERA-BASED AUTOMATED SYSTEMS THROUGHOUT
[03:34:59] THE GARAGE.
[03:35:02] WE'LL BE INSTALLING
[03:35:05] APGS THROUGHOUT A PARKING GARAGE, A LITTLE OVER 12,000
[03:35:08] STALLS.
[03:35:10] WE'LL BE INSTALLING 94
[03:35:15] ELECTRIC CHARGING STATIONS FROM THE 48 THAT WE HAVE RIGHT NOW.
[03:35:20] WE'LL ALSO UPGRADE THE ELECTRICAL CAPACITY, PROVIDE LEVEL 2
[03:35:24] CHARGING CAPABILITIES, AND SUPPORT FUTURE PROJECT
[03:35:27] EXPANSION IN THAT AREA. NEXT SLIDE, PLEASE.
[03:35:34] THIS PROJECT WILL INSTALL AUTOMATED PARKING GUIDANCE
[03:35:37] SYSTEMS THROUGH OUR GARAGE, ABOUT 12,000 STALLS. THE
[03:35:42] SYSTEM IS TYPICALLY A SERIES OF CAMERAS AND LIGHTS, AS YOU SEE,
[03:35:45] THAT GO DOWN EACH ROW OF PARKING STALLS INDICATING
[03:35:48] VACANCY AND UNOCCUPIED SPACES. WE CAN GO TO
[03:35:52] THE NEXT SLIDE, PLEASE.
[03:35:56] THE BENEFITS. THE AUTOMATED PARKING GUIDANCE SYSTEMS HAVE A
[03:35:59] NUMBER OF BENEFITS. FIRST OF ALL, TO IMPROVE OVERALL CUSTOMER
[03:36:04] EXPERIENCE IN THE GARAGE, REDUCE ENVIRONMENTAL IMPACTS, REDUCE
[03:36:09] THE TIME REQUIRED TO FIND A STALL. THE STUDY SHOWED ABOUT WE
[03:36:13] REDUCED TIME ABOUT 50% AND WE ALSO REDUCED CO2 EMISSIONS BY 17
[03:36:18] TO 20 METRIC TONS PER YEAR. WE PROVIDE SOME OPERATIONAL
[03:36:23] EFFICIENCIES AND INCREASE OPERATIONAL INCREMENTAL REVENUE
[03:36:29] TO THE AIRPORT. SO THERE'S SOME DEFINITE BENEFITS TO THE SYSTEM.
[03:36:33] AND NEXT SLIDE, PLEASE.
[03:36:38] THE ELECTRICAL AND NETWORK
[03:36:41] REQUIREMENTS OF THE GUIDANCE SYSTEM ALSO PROVIDES AN
[03:36:44] OPPORTUNITY TO INCREASE ELECTRICAL CHARGING CAPACITY
[03:36:47] IN THE GARAGE AND EXPAND THE NUMBER OF CHARGING STATIONS
[03:36:52] IN THE GARAGE IS SOMETHING THAT WE DESPERATELY NEED. AND SO I'M
[03:36:55] GOING TO TURN IT OVER NOW TO MY PARTNER SCOTT AND HE WILL
[03:36:59] FINISH UP.
[03:37:01] GREAT. THANKS, DAWN. NEXT SLIDE, PLEASE.
[03:37:05] SO IT'S JUST AN OVERVIEW OF THE PROJECT BUDGET. WE RECEIVED
[03:37:09] YOUR APPROVAL FOR THE ORIGINAL BUDGET OF 22.9 MILLION BACK
[03:37:14] IN OCTOBER OF 2018. AND AT THAT TIME, YOU AUTHORIZED THE DESIGN
[03:37:20] PHASE BUDGET OF 11.2 MILLION. AND WE'RE HERE TODAY REQUESTING
[03:37:25] YOUR AUTHORIZATION FOR THE CONSTRUCTION BUDGET OF ELEVEN
[03:37:28] POINT SEVEN MILLION, WHICH IS WHAT WE IDENTIFIED BACK IN
[03:37:32] 2018.
[03:37:33] SO TODAY'S AUTHORIZATION WILL BRING THE TOTAL PROJECT AUTHORIZATION
[03:37:38] TO OUR ORIGINAL BUDGET AMOUNT OF THE 22.9 MILLION.
[03:37:42] NEXT SLIDE, PLEASE.

[03:37:47] SO JUST OUR REMAINING SCHEDULE. THE DESIGN HAS BEEN
[03:37:51] COMPLETED AS OF LAST FRIDAY. WE'RE HERE TODAY FOR THE
[03:37:55] CONSTRUCTION FUNDING AUTHORIZATION INDICATED THERE,
[03:37:58] THE 11.7 AGAIN. AND BASED ON YOUR AUTHORIZATION TODAY, WE
[03:38:04] WILL ADVERTISE NEXT MONTH AND WE EXPECT TO GIVE OUR LOW
[03:38:07] BIDDER A NOTICE TO PROCEED BY THE SECOND QUARTER OF NEXT YEAR
[03:38:13] WITH A
[03:38:15] CONSTRUCTION SUBSTANTIAL COMPLETION IN THE FOURTH
[03:38:18] QUARTER OF 2022. AND WHAT I WOULD ADD TO THAT LAST ITEM ON
[03:38:23] OUR PROJECT COMPLETION IS IN AN EFFORT TO IMPROVE
[03:38:28] OUR SCHEDULE, WE ARE PHASING THE CONSTRUCTION TO BEGIN
[03:38:33] TURNING OVER A COMPLETED FLOORS OVER TO OPERATIONS AS EARLY AS
[03:38:37] THE FIRST QUARTER OF 2022. SO NEXT SLIDE.
[03:38:45] AND THAT CONCLUDES OUR PRESENTATION AND WE WELCOME ANY
[03:38:48] QUESTIONS YOU MAY HAVE. THANK YOU
[03:38:51] GOOD. PRETTY CLEAR AND DIRECT. I THINK THIS IS SOMETHING COMMISSION BOWMAN HAS BEEN SEAKING FOR A LONG
TIME.
[03:39:09] LET'S GO THROUGH THE ROLL CALL ON COMMISSIONER COMMENTS AND QUESTIONS. BEGINNING WITH COMISSIONER
BOWMAN.
[03:39:13] THANK YOU FOR THE PRESENTATION AND AS
[03:39:15] COMMISSIONER STEINBREUCK SAID I'M VERY VERY VERY EXCITED
[03:39:17] WE'RE FINALLY MOVING FORWARD WITH THIS. JUST A QUICK
[03:39:20] QUESTION, IS THERE I ALSO REALLY SUPPORT THE IDEA OF
[03:39:25] ADDING MORE ELECTRIC CHARGING STATIONS. DAWN OR ANYBODY ELSE,
[03:39:30] IS THERE A REASON WHY OR COULD YOU TELL ME IF YOU NEED MORE
[03:39:33] RESOURCES TO BE ABLE TO PROVIDE BETTER SIGNAGE NOW SO
[03:39:38] PEOPLE CAN FIND THE CHARGING STATIONS THAT WE CURRENTLY
[03:39:41] HAVE?
[03:39:43] SO IF THERE'S ANYTHING THAT YOU NEED SO THAT WE CAN MAKE THOSE
[03:39:45] MORE APPARENT TO CUSTOMERS, I THINK THAT WOULD BE GREAT. DO
[03:39:49] WE NEED TO INCREASE THIS AUTHORIZATION SO YOU COULD DO
[03:39:52] THAT SOONER?
[03:39:54] COMMISSIONER BOWMAN, I BELIEVE THAT THERE'S A SEPARATE EFFORT
[03:39:56] UNDERWAY TO ADDRESS THE SIGNAGE IN THE GARAGE WITH OUR
[03:40:00] FACILITIES AND INFRASTRUCTURE GROUP, THE SIGNAGE SHOP. SO I
[03:40:05] KNOW THAT THAT EFFORT IS UNDERWAY AS A SEPARATE EFFORT
[03:40:08] FROM THIS ONE. I CAN EXPAND ON THAT. WHAT IS INCLUDED IN THIS
[03:40:14] PROJECT, THERE'S A TREMENDOUS AMOUNT OF WAYFINDING IN THIS
[03:40:20] OBVIOUSLY BECAUSE WE WANT TO GET PEOPLE TO A PARKING STALL
[03:40:24] AS QUICKLY AS POSSIBLE AND EFFICIENTLY. AND REALLY
[03:40:29] BEGINNING WITH THE FIRST SIGN THAT THEY SEE WHICH IS A
[03:40:32] MONUMENT SIGN JUST ON THE OUTSIDE ON THE SOUTH ENTRY AND
[03:40:35] ALSO ON THE NORTH ENTRY IS A LISTING OF THE AMOUNT OF STALLS
[03:40:40] PER FLOOR. BUT ALSO, IF THAT LISTING BY FLOOR, YOU'LL HAVE A
[03:40:47] SYMBOL THAT WILL IDENTIFY THE FLOORS THAT HAVE ADA PARKING AND
[03:40:52] THE FLOORS THAT HAVE EV CHARGING. ONE OF THE THINGS,
[03:40:57] TOO, THAT WE'VE DONE IS IS KIND OF BRING THE CHARGING IN A
[03:41:01] SOMEWHAT CENTRALIZED LOCATION. FOURTH FLOOR CERTAINLY
[03:41:06] AND THEN 7TH FLOOR FOR THE OVERALL
[03:41:09] GENERAL PARKING.
[03:41:12] I THINK IF THEY'RE LOOKING FOR IT,
[03:41:14] THEY'LL BE ABLE TO FIND IT. ALSO ON THE INDIVIDUAL FLOORS WHERE
[03:41:18] YOU'RE DRIVING DOWN THE AISLE, IF YOU'RE LOOKING FOR AN EV
[03:41:22] STALL, THE SIGNS ON THE AISLEWAYS WILL LEAD YOU DOWN AN AISLE THAT HAS
[03:41:28] EV PARKING AS WELL AS ADA.
[03:41:32] GREAT SCOTT, THANK YOU. AND SO THAT'S GOING TO HAPPEN WHEN?
[03:41:36] THAT IS PART OF THIS PROJECT. WHAT DAWN WAS REFERRING TO
[03:41:40] WAS A AN OVERALL WAYFINDING PROJECT THAT IS REALLY PORT
[03:41:44] WIDE, OR AIRPORT WIDE. WHAT I JUST DESCRIBED IS CONTAINED
[03:41:49] WITHIN THIS PROJECT. RIGHT, SO, I'M SORRY, MAYBE I'M NOT CLEAR
[03:41:54] ABOUT MY MY QUESTION AND I APOLOGIZE. MY QUESTION IS
[03:41:58] SPECIFICALLY ABOUT WITHIN THE PARKING GARAGE CURRENTLY, DO
[03:42:01] YOU NEED ADDITIONAL RESOURCES TO BE ABLE TO MORE QUICKLY

[03:42:06] PROVIDE SIGNAGE FOR CUSTOMERS NOW? I UNDERSTAND.
[03:42:11] IT'S PART OF THIS PROJECT, BUT COULD WE ADVANCE THAT SO IT'S
[03:42:14] AT THE FRONT END? WE CURRENTLY
[03:42:17] HAVE CUSTOMERS THAT COME IN TO THE AIRPORT GARAGE AND THEY'RE
[03:42:20] LOOKING FOR THEIR EV CHARGING STATIONS AND IT'S NOT EASY TO
[03:42:24] FIND THEM CURRENTLY. SO EVEN IF IT'S JUST, I DON'T WANT TO GIVE
[03:42:28] SUGGESTIONS ABOUT WHAT TO DO. I COULD BUT I WON'T BUT. I'M
[03:42:31] WONDERING IF WE COULD ADVANCE THAT EFFORT SOONER RATHER THAN
[03:42:34] LATER? SO COMMISSIONER BOWMAN WILL TAKE THAT BACK AS AN
[03:42:38] ACTION ITEM. I'LL TALK INTERNALLY TO THE TEAM BECAUSE
[03:42:40] I'M NOT EXACTLY SURE WHERE THEY ARE WITH THAT. I KNOW THERE
[03:42:47] WERE SOME EFFORTS UNDERWAY. SO CAN I TAKE THAT BACK AND AS AN
[03:42:50] ACTION ITEM TO PROVIDE YOU WITH SOME INFORMATION? YEAH, THAT
[03:42:53] WOULD BE GREAT. AND I ASKED ABOUT THIS A FEW WEEKS AGO. SO
[03:42:56] YEAH, I'D REALLY. THAT WOULD BE SO GREAT DAWN. THANK YOU SO MUCH
[03:42:59] FOR A RESPONSE JEFFREY BROWN
[03:43:03] IS HERE TO RESPOND TO THAT. THANK YOU, JEFFREY. THANKS DAWN.
[03:43:06] COMMISSIONER BOWMAN, I HEARD YOUR REQUEST. THERE'S A
[03:43:09] COUPLE REASONS I THINK IT WOULDN'T MAKE SENSE TO DO THAT
[03:43:12] RIGHT NOW. FIRST, IF WE DO THAT NOW THIS PROJECT IS GOING TO
[03:43:18] COME UP WITH MOST OF THOSE SIGNS. SO YOU BETTER THROW AWAY
[03:43:21] AND AND MOST LIKELY, PROBABLY CONSTRUCTING PHASE, WILL BLOCK
[03:43:25] ACCESS TO THOSE CURRENT STALLS. ADDITIONALLY, FUNDING
[03:43:29] INTO THIS PROJECT WILL NOT HELP US, IF THERE'S A NEED IT WILL BE
[03:43:32] BEST TO DO THAT USING OTHER RESOURCES THAT LIKE PORT
[03:43:36] CRUISE OR MAINTENANCE STAFF BECAUSE IT WOULD HAVE BEEN
[03:43:38] OPERATING EXPENSE NOT THE CAPITAL EXPENSE.
[03:43:42] BUT WE WILL WORK WITH DAWN, LOOK INTO THIS AND SEE WHAT IS
[03:43:45] THE NEED IS AND IF IT'S NECESSARY, WE WILL GET BACK TO
[03:43:48] YOU TO INDICATE IF WE SHOULD DO THAT NOW. BUT I DON'T
[03:43:52] THINK HONESTLY MY RECOMMENDATION IS NOT TO DO IT
[03:43:54] RIGHT NOW.
[03:43:56] AND JEFFREY MY ONLY POINT, I WON'T BELABOR IT ANYMORE, BUT I
[03:44:00] DON'T WANT TO PUSH ANYTHING ON TO THIS PROJECT. I THINK
[03:44:04] HONESTLY JUST A LOW-TECH SOLUTION WHERE IF YOU COME UP ON A FLOOR THAT
[03:44:08] HAS EV STATIONS, THERE'S A SANDWICH BOARD SIGN THAT SAYS
[03:44:12] EV STATION LEFT OR RIGHT, YOU KNOW, REALLY SIMPLE. BUT THEY'RE
[03:44:16] NOT EASY TO FIND AT ALL RIGHT NOW. SO NOT ASKING FOR HUGE
[03:44:22] EXPENDITURE OF FUNDS OR STUDY. I THINK JUST, YOU KNOW, NORMAL
[03:44:25] WAYFINDING WOULD BE AWESOME. YEAH, BUT THIS ANSWER YOUR
[03:44:29] FIRST QUESTION, ADDING ANY COST TO THIS BUDGET WON'T HELP
[03:44:32] US. I THINK WE PREFER USE ANOTHER MECHANISM TO GET THAT
[03:44:35] DONE.
[03:44:37] OKAY, THANK YOU.
[03:44:40] THANK YOU, COMMISSIONER BOWMAN. MOVING TO COMMISSIONER CALKINS.
[03:44:43] THANK YOU, JEFFREY.
[03:44:49] MY ONLY COMMENT IS SAY HOW PLEASED I AM TO SEE HOW
[03:44:51] INTEGRATED THE ENVIRONMENTAL PERFORMANCE GOALS ARE IN THIS
[03:44:56] PROJECT. REALLY TAKING SUBSTANTIAL STEPS IN ADDRESSING
[03:45:01] THE
[03:45:03] EMISSIONS. SOME OF THE IKPI'S THAT WE PUT IN PLACE FOR OTHER
[03:45:07] MEANS OF PEOPLE COMING TO AND FROM THE AIRPORT. AND AS
[03:45:11] SOMEBODY WHO SERVED ON THE ENERGY AND SUSTAINABILITY
[03:45:13] COMMITTEE AND THE AVIATION COMMITTEE, I'VE SEEN THAT
[03:45:18] MORE OFTEN THAN NOT WHEN ONE OF US COMES TO STAFF WITH AN IDEA
[03:45:22] ABOUT SOME WAY WE MIGHT BE ABLE TO ADVANCE ENVIRONMENTAL GOALS,
[03:45:25] IT'S ALREADY BEEN CONTEMPLATED AND THEY'RE READY TO PRESENT US
[03:45:28] WITH GREAT OPTIONS IN SEEKING THAT AND SO I THINK
[03:45:32] SOME A PROJECT LIKE THIS DEMONSTRATES THAT. SO I HOPE
[03:45:35] THAT AS THE PROJECT UNFOLDS AND WE CONTINUE TO THINK ABOUT
[03:45:38] CREATIVE WAYS TO GET PEOPLE TO AND FROM THE AIRPORT THAT THOSE
[03:45:41] ENVIRONMENTAL PRIORITIES CONTINUE TO BE AT THE FRONT OF
[03:45:44] MIND.

[03:45:46] ABSOLUTELY, AND JUST I WANT TO MAKE SURE I THINK LESLIE
[03:45:49] STANTON AND MIKE TASKER FROM OUR FACILITIES AND
[03:45:52] INFRASTRUCTURE GROUP FOR REALLY BRINGING ME UP TO SPEED ON THIS
[03:45:55] PROJECT AND ALL THE ADDITIONAL IDEAS THEY HAVE BROUGHT FORTH
[03:45:59] TO ME FOR ENVIRONMENTAL SUSTAINABILITY REGARDING THE
[03:46:01] GARAGE. SO I APPRECIATE THAT.
[03:46:04] THANK YOU, COMMISSIONER CALKINS. COMMISSIONER CHO.
[03:46:08] OH, I DON'T HAVE TOO MUCH TO ADD I JUST WANT TO SAY HOW EXCITED
[03:46:10] I AM ABOUT THIS. ESPECIALLY THE LIGHT SYSTEM. I FEEL LIKE A LOT
[03:46:14] OF PEOPLE BURN A LOT OF GAS DRIVING AROUND THE PARKING LOT.
[03:46:18] AND SO I REALLY APPRECIATE THAT AND I LOVE THAT WE'RE ADDING
[03:46:21] MORE EV INFRASTRUCTURE. SO THANK YOU SO
[03:46:23] MUCH FOR ALL YOUR WORK, DAWN AND JEFF AND ALL OTHERS WHO ARE
[03:46:26] INVOLVED.
[03:46:29] THANK YOU, COMMISSIONER CHO. COMMISSIONER FELLEMAN.
[03:46:33] WELL, I'D LIKE TO ADD TO THE CHORUS OF THANKING YOU SO MUCH
[03:46:37] AND I THINK IT HELPS OUR TRUSTWORTHINESS THAT WHEN YOU
[03:46:41] LOOK, THOSE NUMBERS REALLY ARE TRUE. THOSE REALLY THERE
[03:46:43] REALLY AREN'T PARKING PLACES THERE. IT'S LIKE IF THE SIGNAGE
[03:46:46] UP THERE RIGHT NOW, IT'S SORT OF LIKE SHOULD I BELIEVE IT? I
[03:46:50] DON'T KNOW. SO I THINK IT'S A GREAT THING AND IT SHOWS US WE
[03:46:53] ARE STILL CAN STAND BEHIND OUR WORD. AND TO RYAN'S, COMMISSIONER
[03:46:57] CALKIN'S POINT, UM, I THINK OFTEN TIMES THE STAFF ARE DOING
[03:47:01] THE GOOD THING, DEALING WITH ENVIRONMENTAL THINGS THAT LIKE
[03:47:04] THAT BUT THIS IS LIKE, WE ENCOURAGE YOU TO TOUT THEM, TO
[03:47:08] SHOW HOW THEY'RE BEING BUILT INTO THE THINKING AND CERTAINLY
[03:47:11] HAVING SOMEBODY WITH LESLIE TO WORK WITH IS GREAT TALENT.
[03:47:15] BUT OFTEN TIMES THESE PROJECTS END UP DOING THAT, BUT WE DON'T
[03:47:19] LET THE PUBLIC KNOW. SO THANK YOU FOR PROVIDING THAT
[03:47:22] ACCOUNTING AND IT ONLY FURTHERS OUR MUTUAL BENEFITS.
[03:47:26] SO I APPRECIATE IT VERY MUCH. THANK YOU COMMISSIONER FELLEMAN.
[03:47:32] COMMISSIONER STEINBREUCK.
[03:47:34] YES, I'D LIKE TO KNOW IF THERE'S A PEOPLE WITH
[03:47:37] DISABILITIES ADA COMPONENT TO THIS AND IF IT'S BEEN INFORMED
[03:47:42] BY THE OPEN DOORS CONSULTANT RECOMMENDATIONS AND RESPONSIVE
[03:47:47] TO THEM? SCOTT, I'LL LET YOU ANSWER THAT ONE.
[03:47:53] THE PROJECT IS NOT
[03:47:56] ADDRESSING ANY OF THE CURRENT ADA STANDARDS THROUGHOUT THE
[03:48:01] GARAGE.
[03:48:03] HOWEVER IN THE EV PARKING, WE ARE PROVIDING SOME SPECIFIC
[03:48:10] ADA EV STALLS BOTH ON FOURTH FLOOR AND SEVENTH FLOOR.
[03:48:17] AND HOW ABOUT THE WAY FINDING AND SIGNAGE ASSOCIATED? YEAH
[03:48:21] AND SO EARLY I WAS DESCRIBING WHEN YOU FIRST START, WHEN YOU
[03:48:25] FIRST COME IN, IT WILL IDENTIFY WHAT FLOORS HAVE ADA PARKING.
[03:48:31] AND THEN ALSO AFTER YOU GET UP ONTO A FLOOR, THE AISLE WAYS
[03:48:37] THAT DO HAVE ADA WILL BE IDENTIFIED AS SUCH WITH A
[03:48:40] SYMBOL ON THE SIGN. YEAH, SO IT WILL BE MUCH EASIER
[03:48:44] FOR PEOPLE TO FIND AN ADA STALL. OKAY, AND I WANTED TO BE
[03:48:50] ASSURED THAT THE SIGNAGE ITSELF WOULD BE DESIGNED
[03:48:55] IN A MANNER THAT ADDRESSES, YOU KNOW PEOPLE WITH DISABILITIES
[03:48:59] FOR ALL THE KNOWN REASONS.
[03:49:04] THAT'S ALL.
[03:49:08] OKAY.
[03:49:10] WITH THAT, UNLESS THERE ARE NO MORE COMMISSIONER QUESTIONS OR
[03:49:13] COMMENTS, I WILL ENTERTAIN A MOTION AND A SECOND. SO MOVED.
[03:49:19] IS THERE A SECOND?
[03:49:23] I WILL SECOND IT. IT'S BEEN MOVED AND SECONDED, ALL THOSE IN
[03:49:26] FAVOR PLEASE SAY AYE. EXCUSE ME, I'LL ASK THE CLERK TO CALL
[03:49:31] THE ROLL. THANK YOU. OLD HABITS ARE HARD TO BREAK AREN'T THEY. [LAUGHTER]
[03:49:36] BEGINNING WITH COMMISSIONER BOWMAN. AYE. THANK
[03:49:42] YOU. COMMISSIONER CALKINS. AYE. THANK YOU. COMMISSIONER CHO.
[03:49:45] AYE. THANK YOU. COMMISSIONER FELLEMAN. AYE.
[03:49:49] THANK YOU. COMMISSIONER STEINBREUCK. YES. THANK YOU.

[03:49:54] THERE ARE FIVE YESES AND ZERO NOES. AND THE MOTION IS
[03:49:58] APPROVED. ON TO THE NEXT ITEM. CLERK HART?
[03:50:03] THANK YOU. THIS IS ITEM 10E, AUTHORIZATION FOR THE EXECUTIVE
[03:50:07] DIRECTOR TO EXECUTE A PROFESSIONAL SERVICES CONTRACT
[03:50:10] FOR DESIGN TO UTILIZE PORT CONSTRUCTION SERVICES AND OTHER
[03:50:14] RELATED PORT CREWS FOR PRELIMINARY WORK AND COMPLETE
[03:50:17] THE DESIGN FOR THE AIRPORT FOOD AND INTRODUCTORY KIOSK PROJECT
[03:50:21] AT SEATTLE-TACOMA INTERNATIONAL AIRPORT FOR AN ESTIMATED COST
[03:50:25] OF \$1,150,000. THE TOTAL ESTIMATED PROJECT COSTS TO THE
[03:50:29] PORT IS \$5,500,000. DIRECTOR METRUCK. COMMISSIONERS, STAFF HAS TAKEN
[03:50:37] YOUR FEEDBACK INTO CONSIDERATION AND ARE BRINGING
[03:50:39] THIS REVISED CONCEPT TO SUPPORT OUR AIRPORT DINING AND RETAIL
[03:50:43] INTRODUCTORY KIOSK PROGRAM. THESE CONCEPTS ARE INTENDED TO
[03:50:47] REACH FUTURE CONCESSION NEEDS AND DEMAND THAT WILL NOT BE IN USE
[03:50:51] UNTIL A THIRD QUARTER OF 2023. THIS ITEM ALSO SUPPORTS THE
[03:50:55] COMMISSION'S GOAL TO INCREASE SMALL, LOCAL, DISADVANTAGED
[03:50:58] BUSINESS PARTICIPATION IN THE AIRPORT DINING AND RETAIL
[03:51:01] PROGRAM TO FORTY PERCENT OF GROSS SALES. THE PRESENTERS ARE
[03:51:04] DWWN HUNTER, DIRECTOR AVIATION COMMERCIAL MANAGEMENT AND JJ
[03:51:07] JORDAN, CAPITAL PROJECT MANAGER. AND DAWN BEFORE YOU KICK OFF
[03:51:11] INTO THIS, WOULD YOU MIND JUST GIVING A MINUTE OR TWO I THINK
[03:51:14] TO TAKE ADVANTAGE THAT YOU'RE GOING TO BE HERE JUST TO TALK
[03:51:17] ABOUT ADR AND THE IMPACT ON ADR BEFORE YOU MOVE INTO THE
[03:51:21] KIOSK PRESENTATION? SURE.
[03:51:25] SO THE CURRENT STATE OF ADR, WE WERE JUST RECOVERING FROM OR
[03:51:32] TRYING TO RECOVER FROM THE IMPACTS OF THE COMPLETE
[03:51:36] SHUTDOWN THAT APRIL MAY AND JUNE JUST REALLY DEVASTATED THE
[03:51:41] PROGRAM. AND SO WE ARE FINALLY SEEING A SLOW RECOVERY.
[03:51:45] EVERYONE WAS REALLY EXCITED ABOUT SEEING 30,000 COMING FOR
[03:51:50] THE HOLIDAY SEASON. WE WERE OPENING NEW SPACES, PEOPLE WERE
[03:51:54] BRINGING BACK EMPLOYEES AND REALLY KIND OF EXCITED. AND
[03:51:59] THEN THE RESTRICTIONS CAME. AND SO RETAIL, WE'RE REDUCED TO 25
[03:52:04] PERCENT CAPACITY. SO STAFF LITERALLY HAD TO GO OUT WITH
[03:52:08] EACH ONE OF OUR RETAIL TENANTS, LOOK AT THEIR CERTIFICATE OF
[03:52:12] OCCUPANCY, HOW MANY PEOPLE CAN BE IN A SPACE, AND REDUCE THOSE.
[03:52:15] THAT WORK HAPPEN YESTERDAY, AND THEN THEY ALSO WORKED WITH OUR
[03:52:19] FOOD AND BEVERAGE PEOPLE. NO ALCOHOL SERVICE WILL BE
[03:52:23] ALLOWED UNTIL DECEMBER 14TH. AND HOPEFULLY THAT IS THE LAST
[03:52:27] DAY BECAUSE THE AIRPORT, NO INDOOR DINING AND BAR SERVICE
[03:52:31] IS ALLOWED. SO THE ENTIRE AIRPORT IS CONSIDERED TO BE
[03:52:35] QUOTE UNQUOTE
[03:52:38] INDOORS. AND JUST TO LET YOU KNOW, IN 2019
[03:52:44] ALCOHOL SALES ACCOUNTED FOR ABOUT 40 TO 60 PERCENT OF SALES.
[03:52:48] 2019, ABOUT 30 TO 45 PERCENT OF SALES. SO
[03:52:52] JUST SHOWS YOU WHAT KIND OF IMPACT IT'S GOING TO HAVE
[03:52:54] TO REVENUE. AND AND A LOT OF TIMES WHEN PEOPLE PURCHASE
[03:52:57] ALCOHOL, THAT'S INCREMENTAL FOOD SALES. SO THAT'S GOING TO BE
[03:53:00] IMPACTED AS WELL. WE'RE AT GRAB-AND-GO ONLY. SOME OF OUR
[03:53:04] UNITS DO NOT HAVE GRAB-AND-GO AND SO
[03:53:09] THEY WILL NOT BE ABLE TO REMAIN OPEN AND SOME OF THEM WILL HAVE
[03:53:12] TO SHUTTER UNTIL DECEMBER 14TH.
[03:53:15] WHAT WAS HELPFUL AND I WANT TO SAY THANK YOU TO ERIC FITCH, HE
[03:53:19] WAS ABLE TO SUCCESSFULLY LOBBY
[03:53:22] OLYMPIA. THEY WANTED TO FORCE A CLOSE LIKE THE CENTRAL TERMINAL
[03:53:26] FOOD SEATING AREA, NORTH SATELLITE, SOUTH SATELLITE, AND
[03:53:30] JUST HAVE ALL THOSE SHUTTERED. AND HE WAS ABLE TO SUCCESSFULLY
[03:53:33] NEGOTIATE THAT WE HAVE AN EXEMPTION FOR THAT. AND SO
[03:53:36] THAT'S HELPFUL BECAUSE IT DIDN'T MAKE SENSE TO PUSH
[03:53:39] EVERYONE INTO A WHOLE ROOM TO EAT BECAUSE THAT JUST DEFEATED
[03:53:42] THE PURPOSE OF THE SOCIAL DISTANCING. SO THAT'S
[03:53:45] KIND OF WHERE WE ARE RIGHT NOW. WE HAVEN'T SEEN REALLY THE FULL
[03:53:48] IMPACT BECAUSE FOR FOOD AND BEVERAGE THAT DOESN'T TAKE INTO
[03:53:50] EFFECT UNTIL TOMORROW. SO WE'LL HAVE SOME BETTER INFORMATION

[03:53:54] FOR YOU PROBABLY BY THE END OF THE WEEK AS THE IMPACTS. AND
[03:53:57] IT'S AN IMPACTING ABOUT A HUNDRED AND THIRTY FIVE
[03:53:59] EMPLOYEES. THAT'S THE OTHER
[03:54:02] HEARTBREAKER IN THIS, IS THAT WE WERE STARTING TO OPEN SPACES
[03:54:05] AND BRING PEOPLE BACK AND BEFORE SOME PEOPLE COULD EVEN
[03:54:09] COME BACK TO THE AIRPORT TO WORK, THEY WERE ALREADY BEING
[03:54:12] TOLD THAT WE'RE GOING TO SHUTTER AND THEY COULD NOT WORK. SO
[03:54:14] WE HAVE ABOUT A HUNDRED AND THIRTY-FIVE IMPACTED EMPLOYEES.
[03:54:19] SO THAT'S KIND OF THE STATE OF THE UNION OF ADR RIGHT NOW.
[03:54:23] THANK YOU. DAWN. COMMISSIONER STEINBREUCK, CAN I ASK A QUICK
[03:54:26] QUESTION? YES, PLEASE. I'M JUST MISUNDERSTOOD SOMETHING. DAWN,
[03:54:29] I'M SORRY. I THINK I MISUNDERSTOOD WHAT YOU JUST
[03:54:32] SAID. YOU DIDN'T JUST SAY THAT THE GOVERNOR'S ORDER CONSIDERS
[03:54:35] ALL AIRPORT DINING TO
[03:54:39] BE INDOORS? YES.
[03:54:44] BUT. OKAY, WELL THAT'S A CHANGE THAT I WAS UNAWARE OF, OR
[03:54:49] A VARIATION. SO, THE GOVERNOR'S ORDERS BACK IN
[03:54:54] MID MARCH EARLY APRIL CAME DOWN, THEY WERE
[03:54:58] STILL ABLE TO DO QUOTE-UNQUOTE TAKE OUT, CORRECT? SO LIKE A
[03:55:02] MCDONALD'S? YES, BUT MCDONALD'S WILL REMAIN OPEN AND THE
[03:55:07] PALINOS AND CONCEPTS LIKE THAT WILL REMAIN OPEN WHERE
[03:55:10] THEY CAN TAKE IT AND LEAVE. THE PROBLEM IS THE ALCOHOL. THAT'S
[03:55:14] WHERE THE INDOOR QUOTE UNQUOTE CLASSIFICATION HURTS US BECAUSE
[03:55:18] IF WE COULD HAVE ANY PORTION LIKE A LITTLE PATIO, SAY, THEY
[03:55:21] CAN CONSIDER AN OUTDOOR THEN PEOPLE COULD TAKE YOU KNOW, THE
[03:55:24] ALCOHOL WITH THEM AND CONSUME. AND SO IT'S NOT REALLY THE FOOD
[03:55:29] ASPECT OF IT UNLESS YOU HAVE A FULL SERVICE RESTAURANT THAT
[03:55:31] DOESN'T HAVE THE GRAB-AND-GO CAPACITY. IT'S THE ALCOHOL
[03:55:34] PORTION THAT KIND OF HURTS US. BECAUSE ON THE STREET YOU CAN
[03:55:38] THEY CAN SELL ALCOHOL TO GO, OR YOU CAN HAVE ALCOHOL
[03:55:41] CONSUMED AND OUTDOOR AREA. WE DON'T HAVE ANY OF THOSE.
[03:55:45] I MEAN, I DON'T SEE ANYBODY WANTING TO LEAVE THE
[03:55:47] AIRPORT JUST TO HAVE THEIR BEER. SO THAT'S KIND OF WHERE
[03:55:51] WE'RE STRUGGLING TO GET BY WITH THAT ONE. GOT IT. SO IT'S JUST
[03:55:58] ON THE ALCOHOL AFFECTING ALCOHOL SALES, NOT AFFECTING THE
[03:56:01] PALINOS AND THE MCDONALD'S OF THE AIRPORT. RIGHT.
[03:56:04] YEAH, OKAY. I JUST WANTED CLARIFICATION. THANK
[03:56:07] YOU.
[03:56:09] THANKS, DAWN. AND
[03:56:11] PLEASE PROCEED.
[03:56:15] YEAH, NO PROBLEM. STAFF WILL HAVE, THE STAFF IS
[03:56:18] PREPARING KALIA MOORE WHO IS OUR INTERIM. SHE'S PREPARING A FULL
[03:56:22] REPORT OF THE ITEM, STEVE, THAT I TOLD YOU WE'RE TRACKING. SO WE
[03:56:24] MAKE SURE THAT YOU'LL GET THAT.
[03:56:27] OKAY.
[03:56:29] THANK YOU SO MUCH. WE'RE BACK AT THIS AGAIN. YOU GET ME
[03:56:32] TWICE.
[03:56:33] SO IF WE CAN GO TO THE NEXT SLIDE, PLEASE.
[03:56:41] SO
[03:56:43] THE AIRPORT DINING RETAIL PROGRAM CURRENTLY HAS A
[03:56:49] SMALL BUSINESS KIOSK PROGRAM. AND BEFORE I GET STARTED, I'M
[03:56:52] SORRY. MY CO-PRESENTER TODAY IS JJ JORDAN,
[03:56:57] WITH PMG AND HE'S A PROJECT MANAGER THAT WORKS SPECIFICALLY
[03:57:01] WITH OUR AIRPORT DINING AND RETAIL TENANTS. AND SO HE'S
[03:57:04] VERY VALUABLE MEMBER OF THE ADR TEAM.
[03:57:08] JJ, ARE YOU HERE?
[03:57:12] YEP, I'M HERE. THANKS DAWN.
[03:57:14] NO PROBLEM. SO
[03:57:17] THE ATR PROGRAM CURRENTLY HAS A SMALL BUSINESS KIOSK
[03:57:20] PROGRAM ON THE RETAIL SIDE AND THE PROGRAM IS TWOFOLD:
[03:57:25] THERE'S INTRODUCTORY AND INTERMEDIATE. THE INTRODUCTORY
[03:57:29] PART OF THE KIOSK PROGRAM, IT TEACHES BASIC AIRPORT SKILLS
[03:57:33] SUCH AS HOW TO GET A BADGE, HOW TO DELIVER, HOW TO TAKE OUT

[03:57:36] TRASH, HOW TO HIRE AN EMPLOYEES, HOW TO SUBMIT A SALES REPORT TO
[03:57:40] THE PORT, AND JUST REALLY HOW TO HAVE THAT LEVEL OF
[03:57:44] INTERACTION AND STAFF IS ABLE TO MENTOR.
[03:57:47] AND THEN THERE'S AT THE INTERMEDIATE WHICH SOME OF OUR
[03:57:51] INTRODUCTORY TENANTS HAVE
[03:57:54] MOVED INTO. AND THEN THAT BUILDS ON THE SKILLS THAT WE TAUGHT
[03:57:57] THEM AND IT ADDS TO THAT. THEY'LL LEARN DIFFERENT
[03:58:02] SKILLS: HOW TO GO THROUGH OUR DESIGN REVIEW PROCESS IN THE
[03:58:06] INTERMEDIATE, HOW TO GET CAPITAL FUNDING TO FUND SOME OF
[03:58:10] THAT. AND SO IT REALLY IS A DYNAMIC PROGRAM THAT WE'VE SEEN
[03:58:14] GROWN OUT OF THIS. OUT OF THE 11 PEOPLE WHO HAVE GONE THROUGH
[03:58:19] THE RETAIL PORTION OF THE KIOSK PROGRAM, FIVE OF THEM HAVE GONE
[03:58:23] ON TO THE INTERMEDIATE AND THEY'RE ABSOLUTELY STUNNING
[03:58:26] UNITS. AND THEN TWO OF THEM HAVE ACTUALLY BEEN ABLE TO BE IN A
[03:58:30] LEASE GROUP AND HAVE BEEN SUCCESSFUL AND HAVE IN MIND
[03:58:34] STORE WITH AN EIGHT-YEAR CONTRACT. SO IF YOU CAN GO TO
[03:58:37] THE NEXT SLIDE, PLEASE.
[03:58:41] SO WHAT WE SAW IN OUR PROCESS FROM THESE GROUPS 2 THROUGH 5
[03:58:46] IS THAT WE HAD A LOT OF MICRO BUSINESSES THAT JUST WEREN'T
[03:58:50] ABLE TO COMPETE IN THE PROCESS. IN ADDITION, WORKING WITH DAVE
[03:58:55] MCFADDEN'S GROUP, WE'VE DONE A LOT OF COMMUNITY OUTREACH TO
[03:58:58] OUR PORT GENS, WE'VE HAD A SMALL BUSINESS VENDOR FORUMS,
[03:59:03] AND DAVE MCFADDEN HAS A LOT OF COMMUNITY TIES IN HIS
[03:59:06] GROUP AND HE'S BEEN TAKING US AROUND SO THAT WE CAN REALLY
[03:59:09] SEE WHAT THESE INCUBATOR PROGRAMS REALLY LOOK LIKE. SOME
[03:59:13] OF THEM EVEN CAME TODAY TO TESTIFY BECAUSE THEY WERE
[03:59:15] EXCITED ABOUT THE PROSPECT OF SOMETHING LIKE THIS AND EVEN
[03:59:19] POSSIBLY PARTICIPATING. SO WHAT WE WOULD WANT TO DO, IT WOULD BE
[03:59:22] AN INTRODUCTORY FOOD AND BEVERAGE KIOSK. WE WANT TO HAVE
[03:59:27] THIS REALLY ROBUST DESIGN COMPETITION WHERE WE CAN GET THE
[03:59:31] BEST AESTHETIC FOR THE AIRPORT AND IT WILL FALL IN LINE WITH
[03:59:35] OUR ARCHITECTURAL VISION FOR THE AIRPORT. ALSO IT WOULD BE
[03:59:39] PLEASING TO THE LOCATIONS THAT ARE NEXT TO IT THAT ARE BEING
[03:59:43] BUILT OUT. THE DESIGN COMPETITION WILL INCORPORATE
[03:59:46] INNOVATIONS THAT WILL HELP US BE ABLE TO ROTATE OUT TENANTS
[03:59:51] SUCH, AS YOU KNOW, ELECTRIC MENU BOARDS AND DIFFERENT OTHER
[03:59:54] INNOVATIONS. THE IDEA JUST LIKE OUR INTRODUCTORY RETAIL KIOSK,
[04:00:00] THE PORT WILL CONSTRUCTED IT, THE PORT WILL MAINTAIN IT AND WE
[04:00:04] WOULD ROTATE TENANTS OUT OF IT. AND THAT'S WHAT WE DO WITH OUR
[04:00:07] RETAIL KIOSK. AND JUST A NOTE THAT OUR
[04:00:11] RETAIL KIOSK PAID FOR THEMSELVES WITHIN THE FIRST TWO
[04:00:14] YEARS OF GOING THROUGH THAT. THEY AVERAGE IN 2018 AND
[04:00:21] 2019 ABOUT NINE POINT FIVE MILLION DOLLARS IN SALES. AND
[04:00:25] WE'RE RIGHT AROUND 2.5 MILLION RIGHT NOW FOR THE RETAIL. FOOD
[04:00:29] AND BEVERAGE MARGINS ARE HIGHER AND SO WE DEFINITELY
[04:00:32] SEE THIS PAYING FOR ITSELF WITHIN THE FIRST COUPLE OF
[04:00:36] YEARS. AND THEN INFRASTRUCTURE WOULD BE UTILIZED BY ROTATING
[04:00:39] TENANTS. NEXT SLIDE, PLEASE.
[04:00:45] WE WOULD INCORPORATE THIS INTO OUR FOOD AND BEVERAGE KIOSK
[04:00:49] PROGRAM. MY STAFF AND I ARE COMMITTED TO MAKING SURE THAT
[04:00:53] OUR PROGRAM IS DIVERSE AS POSSIBLE.
[04:00:57] HAVING NEW OPPORTUNITIES FOR NEW PEOPLE TO COME IN AND BE
[04:01:00] ABLE TO EXPERIENCE THE AIRPORT ENVIRONMENT.
[04:01:04] AND BY US PUTTING IN THIS INFRASTRUCTURE, REDUCES THE
[04:01:07] BARRIER OF COST
[04:01:10] TO PUTTING IN A TRADITIONAL SPACE.
[04:01:13] IT'LL PROVIDE US MORE DIVERSE, LOCAL OPTIONS. AS WE
[04:01:18] LOOKED AT A PROGRAM, THERE'S NOT A WHOLE LOT OF DIVERSITY IN
[04:01:22] THERE. IT CREATES NEW STREAMS FOR NON-AERONAUTICAL REVENUE
[04:01:25] AND AS WE SAID, YOU KNOW ,RIGHT NOW AS I TALKED ABOUT THE STATE
[04:01:29] OF ADR WHERE WE ARE RIGHT NOW, WHEN THIS ITEM IS ONLINE, WE
[04:01:36] DON'T EXPECT TO BE IN THIS PLACE. IF WE'RE HERE Q1 2024, THEN
[04:01:40] WE HAVE A WHOLE OTHER SET OF PROBLEMS THAN JUST PUTTING THIS

[04:01:44] KIOSKS ONLINE. AND WE CREATE OPPORTUNITIES FOR SMALL
[04:01:47] MINORITY BUSINESSES FOR MENTORING AND ADVANCEMENT. ONE
[04:01:50] OF THE THINGS THAT WARM MY HEART WITH THIS IS WHEN I WENT
[04:01:52] TO SOME OF THE OTHER BUSINESSES AND SAID, HEY WE WANT TO DO
[04:01:55] THIS, WOULD YOU MENTOR THEM? THEY WERE LIKE, ABSOLUTELY
[04:01:58] BECAUSE I KNOW HOW BENEFICIAL IT WOULD HAVE BEEN FOR ME TO
[04:02:02] HAVE A MENTOR. AND WHAT WOULD THEY MENTOR THEM IN? YOU KNOW, HOW TO
[04:02:06] PUT TOGETHER YOUR MENU, HOW TO DO PRICING. THESE ARE
[04:02:08] INVALUABLE SKILLS THAT YOU WOULD NOT LEARN WITHOUT THAT
[04:02:12] MENTORING PROCESS.
[04:02:14] CAN I GO TO THE NEXT SLIDE PLEASE?
[04:02:18] SO THE LOCATIONS ARE ON CONCOURSE B WHERE WE CURRENTLY
[04:02:21] HAVE OUR SHARED KITCHEN THAT WAS USED FOR THE CENTRAL
[04:02:23] TERMINAL KIOSKS.
[04:02:25] AND NEXT SLIDE, PLEASE.
[04:02:28] AND THEN THE SECOND LOCATION USED TO BE THE FORMER ANTHONY'S
[04:02:31] GRAB AND GO. SO IT'S GOING TO BE RIGHT NEXT TO WHERE
[04:02:35] SALTY'S IS BEING BUILT IN THE CENTRAL TERMINAL AREA. NEXT
[04:02:39] SLIDE, PLEASE.
[04:02:42] I AM GOING TO TURN IT OVER TO MY FABULOUS COLLEAGUE JJ JORDAN
[04:02:47] WITH OUR PROJECT MANAGEMENT GROUP. GOOD AFTERNOON
[04:02:51] COMMISSIONERS. GOOD AFTERNOON EXECUTIVE DIRECTOR METRUCK. AND
[04:02:55] THANK YOU DAWN. SO THIS IS OUR CONE OF CERTAINTY SHOWING THAT
[04:03:00] WE'RE IN THE PLANNING PHASE OF THIS PROJECT CURRENTLY MEANING
[04:03:03] THAT THE THE BUDGET AND SCHEDULE ARE STILL, THEY HAVE A
[04:03:08] HIGH DEGREE OF UNCERTAINTY. GO AHEAD AND MOVE TO THE NEXT
[04:03:11] SLIDE.
[04:03:15] AND AS WE STARTED WITH, WE'RE HERE TODAY SEEKING DESIGN
[04:03:18] AUTHORIZATION FOR 1.15 MILLION DOLLARS. WE PLAN ON RETURNING IN
[04:03:23] Q3 OF 2022 TO REQUEST THE REMAINING AMOUNT FOR CONSTRUCTION
[04:03:29] AUTHORIZATION.
[04:03:31] AND THE ASSET AND USE STATE, CONSTRUCTION COMPLETION DATE,
[04:03:34] WE'RE LOOKING AT QUARTER THREE OF 2023 AND AS A DAWN AND THE
[04:03:39] EXECUTIVE DIRECTOR HAVE ALREADY MENTIONED, WE BELIEVE THAT
[04:03:42] WE'LL SEE A RETURN OF PASSENGER TRAVEL BY THAT DATE.
[04:03:46] NEXT SLIDE, PLEASE.
[04:03:50] SO THE PROJECT RISKS HAVEN'T CHANGED SINCE WE PRESENTED THIS
[04:03:54] PROJECT LAST. REALLY, THE DESIGN AND CONSTRUCTION LOGISTICS
[04:03:59] REMAIN MOSTLY THE SAME. THE ONLY THING THAT'S CHANGED ABOUT
[04:04:01] THEIR PROCUREMENT OF THIS PROJECT IS THAT WE HAVE REMOVED
[04:04:04] THE HONORARIUM.
[04:04:07] SO IN TERMS OF RISKS, OUR TO TOP RISKS ARE STILL THAT WE'RE
[04:04:11] UNABLE TO ASSESS THE AMOUNT OF AVAILABLE CONDITIONED AIR IN THE
[04:04:15] CENTRAL TERMINAL. THERE ARE STILL ONGOING PROJECTS IN THE
[04:04:18] CENTRAL TERMINAL PREVENTING US FROM DOING THAT. AND THEN
[04:04:22] SECONDLY, WE JUST REALLY WANT TO MAKE SURE THAT WE NAIL THIS
[04:04:24] FACADE. WE WANT TO MAKE SURE THAT IT LOOKS GOOD, THAT WE HAVE
[04:04:28] THE BEST IDEAS PRESENTED TO US, AND THAT IT REALLY IS A FACADE
[04:04:32] THAT IS WELCOMING TO PEOPLE AND WORKS WELL FOR ROTATING
[04:04:36] TENANTS AND ROTATING MENUS AND SOME OF THOSE CHALLENGES THAT
[04:04:38] WE'RE FACED WITH THIS TYPE OF INCUBATOR.
[04:04:42] NEXT SLIDE, PLEASE.
[04:04:44] AND JJ BEFORE WE GET TO THE QUESTION PHASE, I JUST WANTED TO
[04:04:48] WRAP THIS UP BY SAYING, YOU KNOW, I HAVE, AND WE TALKED ABOUT
[04:04:52] THIS EARLIER IN THE COMMISSION MEETING, THIS YEAR I HAD
[04:04:54] THE DISTINCT HONOR AND PLEASURE OF BEING PART OF THE EVALUATING
[04:04:58] PANEL FOR THE SOUTH KING COUNTY FUND WITH ALLISON BEASON FROM
[04:05:02] OEDI, ANDY GREGORY FROM ENVIRONMENTAL ENGAGEMENT AND
[04:05:05] CARA ASSAD FROM CPO. AMAZING PEOPLE TO WORK WITH, HARD
[04:05:10] WORKERS AND WE SPENT THREE WEEKS REALLY LOOKING AT ALL
[04:05:13] THESE PROPOSALS AND TRYING TO MAKE THE BEST DECISION FOR THE
[04:05:16] PORT. BUT WHAT WORKING ON THE SOUTH KING COUNTY FUND REALLY
[04:05:22] SPOKE TO ME WAS HOW MUCH, HOW IMPORTANT TO PORT OF SEATTLE

[04:05:28] AND THE ROLE THAT THE PORT OF SEATTLE PLAYS IN SOUTH KING
[04:05:30] COUNTY AND THE ECONOMIC
[04:05:34] ENGINE THAT IT IS FOR SOUTH KING COUNTY.
[04:05:37] AND IT CHANGED MY PERSPECTIVE ON THIS PROJECT. BECAUSE I
[04:05:41] DIDN'T LOOK AT IT AS THIS IS SOMETHING TO ADD TO ADR. AND I
[04:05:44] LOOKED AT THIS MORE AS SOMETHING TO HELP SOUTH KING
[04:05:47] COUNTY. THERE ARE SO MANY IMMIGRANT POPULATIONS THAT HAVE
[04:05:51] BEEN IMPACTED IN SOUTH KING COUNTY AND
[04:05:55] JUST MEETING THE SPICE MARKET. AND I WANT TO THANK CARA
[04:05:59] MARTIN FROM THE PROJECT PROGRAM MANAGER FROM SPICE
[04:06:02] MARKET THIS MORNING FOR SPEAKING. AMAZING PROJECTS THAT
[04:06:05] ARE
[04:06:06] REALLY WORKING WITH FOOD AND BEVERAGE PEOPLE TRYING TO GET
[04:06:09] THEM, YOU KNOW UP AND RUNNING AND TEACH THEM SKILLS AND WE
[04:06:13] SAW A LOT OF SYNERGIES THERE. ADAMA, WHO IS OVER AT
[04:06:18] GELATA CAFE. WE COULDN'T REALLY HEAR IT TODAY, BUT WE
[04:06:21] MET HER IN OUR SMALL BUSINESS EVENT FORUM. SHE'S ACTUALLY
[04:06:24] CATERED FOR US A COUPLE TIMES, EVEN CATERING THE CHARLES BLOOD
[04:06:28] DIVERSITY AWARD WHEN I WON LAST YEAR. AMAZING FOOD, AND THEN WE
[04:06:33] MEET PEOPLE LIKE VERON WHO WAS A WINNER OF OUR FIRST ANNUAL
[04:06:36] TASTE OF THE REGION EVENT. WE HAVE THIS AMAZING CHOPPED EVENT
[04:06:40] WHERE KATHY, CASEY, AND LANCE AND OTHER NOTABLE PEOPLE JUDGE THE
[04:06:43] EVENT AND YOU KNOW, VERON EXPRESSED TO ME HE WAS AN IMMIGRANT
[04:06:46] FROM LAOS, RAISED IN RAINIER BEACH, AND YOU KNOW, POSSIBLY
[04:06:50] HAVING AN OPPORTUNITY TO BE A PART OF SOMETHING LIKE THIS
[04:06:54] WOULD BE ABSOLUTELY LIFE-CHANGING. AND I SEE THIS
[04:06:57] MORE OF A LIFE-CHANGING OPPORTUNITY FOR OUR COMMUNITIES
[04:07:00] THAT SURROUND SOUTH KING COUNTY AND I WOULD REALLY APPRECIATE
[04:07:04] IF WE'RE ABLE TO GET THE AUTHORIZATION TO START THE
[04:07:08] DESIGN ON THIS. AND WHAT THAT, JJ AND I ARE OPEN TO ANY
[04:07:11] QUESTIONS. LET'S MOVE TO COMMISSIONER QUESTIONS AND LET'S
[04:07:15] TRY TO KEEP MOVING ALONG AS WE DO HAVE ONE MORE IMPORTANT ITEM
[04:07:18] BUSINESS BEFORE WE ADJOURN TODAY. CLERK HART, WILL YOU
[04:07:22] PLEASE CALL THE ROLL ON COMMISSIONERS? THANK YOU
[04:07:25] COMMISSIONER STEINBREUCK. COMMISSIONER BOWMAN. I'LL
[04:07:28] BE REALLY BRIEF BECAUSE I HAD A GOOD PRESENTATION ON THIS FROM
[04:07:30] THE STAFF ABOUT A WEEK AGO. I JUST WANT TO CLARIFY, DAWN
[04:07:34] WHERE ARE THE CURRENT ADR TENANTS OR I SHOULD SAY DINING
[04:07:39] TENANTS? HOW DO THEY FEEL ABOUT THIS? YOU KNOW, WE'D HEARD SOME
[04:07:42] CONSTERNATION IN PREVIOUS MEETINGS. SO LANCE AND
[04:07:47] I STARTED CALLING TENANTS AND ASKING THEM ABOUT THIS BECAUSE
[04:07:51] WE HEARD THAT. AND YOU KNOW, IT'S THE MIX. THERE ARE A
[04:07:54] FEW TENANTS WHO SAY ABSOLUTELY NOT, THEY DON'T WANT THE
[04:07:58] ADDITIONAL COMPETITION, BUT THEN THEY WERE ALSO TENANTS WHO
[04:08:01] TOLD US THAT THEY WELCOMED IT, THEY DIDN'T SEE THIS AS COMPETITION
[04:08:04] AND THEY WELCOME THE FACT THAT THEY COULD MENTOR A MICRO
[04:08:07] BUSINESS SO THAT THEY WOULD BE ABLE TO GROW IN THE SAME MANNER
[04:08:11] THAT THEY WERE GIVEN AN OPPORTUNITY AT THE AIRPORT.
[04:08:15] AND WE'RE NOT TALKING ABOUT PEOPLE WHO CAN, YOU KNOW
[04:08:19] BE ON THE SAME LEVEL WITH OUR TENANTS. THESE ARE REALLY MICRO
[04:08:22] BUSINESSES THAT REALLY NEED HELP TO BE MENTORED. SO
[04:08:26] IT'S A MIX. WE HAVE SOME PEOPLE WHO SAID I DON'T THINK IT'S
[04:08:29] PRUDENT AT ALL AND NOT AT THIS TIME. AND I KEEP REINSTATING
[04:08:34] THAT IT'S NOT UNTIL 2024 WHEN WE'D POPULATING THIS. AND
[04:08:38] THEN WE HAD A LARGE GROUP OF TENANTS WHO WERE HAPPY THAT
[04:08:41] THEY WOULD HAVE THE OPPORTUNITY TO MENTOR OTHER PEOPLE.
[04:08:44] AND THEN THE SECOND PART OF THE QUESTION, IF I MIGHT, JUST FOR
[04:08:47] CLARIFICATION. WHEN I GOT THE BRIEFING FROM THE STAFF, I
[04:08:51] THINK I UNDERSTOOD YOUR STAFF AND JEFFREY TO SAY THAT, OR IT
[04:08:55] WAS LANCE, TO SAY THAT IF WE GET TO 2023 EARLY 2024 AND
[04:09:01] CONDITIONS HAVEN'T IMPROVED IN TERMS FOR OUR DINING TENANTS IN
[04:09:06] PARTICULAR THAT WE DON'T HAVE TO NECESSARILY OPEN THESE AT
[04:09:10] THAT TIME. ABSOLUTELY. ABSOLUTELY WE CAN CONTROL

[04:09:13] WHEN THIS OPENS. AND SO IF WE SEE THAT IT'S FINISHED AT THE
[04:09:17] Q3 2023, 2024 AND WE'RE NOT BACK AT NUMBERS OR WE'VE GONE IN
[04:09:22] ANOTHER PANDEMIC OR WHATEVER HAPPENS, WE DON'T HAVE TO OPEN
[04:09:25] IT AT ALL. WE CAN LEAVE THAT BARRICADE RIGHT ON UP UNTIL
[04:09:27] WE'RE READY FOR IT. SO WHAT WE WANT TO DO IS TAKE
[04:09:30] ADVANTAGE OF THE FAVORABLE CONDITIONS THAT THE PANDEMIC
[04:09:33] HAS CREATED WITH DESIGN AND CONSTRUCTION. BUT IF WE GET TO
[04:09:37] A POINT WHERE WE DON'T WANT TO OPEN THIS, WE CONTROL THAT.
[04:09:42] THANK YOU. YOU'RE WELCOME. THANK YOU COMMISSIONER BOWMAN.
[04:09:46] MOVING TO COMMISSIONER CALKINS.
[04:09:49] THANK YOU DAWN AND JJ FOR THE PRESENTATION TODAY. THANK YOU
[04:09:52] FOR TAKING THE COMMENTS FROM THE LAST TIME YOU PRESENTED AND
[04:09:57] INCORPORATING THOSE SUGGESTIONS INTO THE PROPOSAL. I'M A BIG
[04:10:03] PROPONENT OF THIS. I THINK IT'S A GREAT IDEA.
[04:10:06] AS WE HEARD IN PUBLIC TESTIMONY TODAY FROM A COUPLE OF FOLKS
[04:10:09] WHO'VE EXPERIENCED BOTH SIMILAR INCUBATOR FOR PROGRAMS THAT
[04:10:13] ARE RUNNING IN TUKWILA SUCH AS SPICE BRIDGE, THESE ARE WAYS
[04:10:17] FOR PEOPLE TO OVERCOME SOME OF THE HIGH BARRIERS THERE ARE TWO
[04:10:21] ENTRY INTO AN ADR PROGRAM AT A MAJOR INTERNATIONAL
[04:10:24] AIRPORT AND SO I THINK IT'S A GREAT WAY TO
[04:10:27] DO THE WORK THAT WE WANT TO DO IN DIVERSIFYING ACCESS TO SMALL
[04:10:32] BUSINESSES. AND I SPEAK WITH SOME EXPERIENCE IN THIS
[04:10:36] IN THAT ONE OF THE CURRENT PROPRIETORS THAT SPICE BRIDGE
[04:10:40] IS ALSO SOMEBODY WHO I'VE WORKED WITH THROUGH MY OTHER
[04:10:43] JOB AT VENTURES, MONICA WHO RUNS THE ARGENTINEAN FOOD STALL
[04:10:47] IS SOMEBODY I'VE WORKED WITH AS A CONSULTANT, SO IT'S FUN FOR ME
[04:10:50] TO SEE US OPEN A SIMILAR OPPORTUNITY AT THE AIRPORT
[04:10:55] FOR SMALL AND MICRO ENTERPRISE. SO THANK YOU SO MUCH. THANK YOU
[04:10:59] FOR YOUR SUPPORT.
[04:11:01] THANK YOU COMMISSIONER CALKINS. COMMISSIONER CHO. YEAH, I JUST
[04:11:04] WANT TO ECHO THE SENTIMENT. I THINK THIS IS A TERRIFIC
[04:11:06] PROGRAM THAT, YOU KNOW, WHEN WE TALK ABOUT ACCESS FOR MINORITY
[04:11:10] BUSINESS OWNERS, SMALL BUSINESS OWNERS, THIS IS EXACTLY THE
[04:11:12] TYPE OF PROGRAM THAT WE NEED IN ORDER TO CREATE AN ON-RAMP TO
[04:11:16] THE BIGGER SPACES AND YOU KNOW, DAWN, YOU AND I HAVE HAD
[04:11:20] CONVERSATIONS ABOUT OTHER PROGRAMS WE HAVE NOW THAT MAYBE
[04:11:23] AREN'T FULFILLING THAT GOAL. AND SO I THINK THIS IS A VERY
[04:11:27] GOOD SOLUTION. WITH THAT SAID, I ALSO WANT TO BE COGNIZANT AND
[04:11:31] ACKNOWLEDGE THE CONCERNS THAT CURRENT TENANTS HAVE WITH
[04:11:34] REGARDS TO MARKET SHARE AND WHETHER OR NOT THIS IS JUST
[04:11:38] GOING TO EAT UP SALES FOR OTHER
[04:11:42] TENANTS, YOU KNOW. BUT I WOULD ALSO WANT TO REMIND OUR CURRENT
[04:11:47] TENANTS THAT PRE COVID, THINGS WERE PRETTY GOOD AND YOU KNOW
[04:11:51] WHILE I UNDERSTAND THE CONCERNS WE HAVE RIGHT NOW GIVEN THE
[04:11:54] PANDEMIC AND SLOW DOWN THE AIRPORT, HOPEFULLY BY 2023 WE
[04:11:59] WILL HAVE A RECOVERY AND HOPEFULLY WE WILL HAVE A MORE
[04:12:02] TRAFFIC. WITH IAF OPENING AND WITH NORTH SATELLITE AND WORK
[04:12:07] GOING ON ALL OVER THE AIRPORT, MY HOPE IS THAT WE, YOU KNOW,
[04:12:11] CONTINUE TO GROW. AND SO LIKE YOU SAID, I HOPE YOU KNOW WE
[04:12:16] MOVE FORWARD WITH THIS WITH IT IN MIND THAT MAYBE
[04:12:19] IN 2023 THINGS NOT MIGHT NOT BE WHAT WE EXPECT AND WE'LL ADJUST
[04:12:23] ACCORDINGLY, BUT I JUST WANT OUR CURRENT TIMES TO RECOGNIZE
[04:12:26] THAT THEIR CONCERNS ARE NOT BEING DISMISSED. SO, THANK YOU.
[04:12:31] ABSOLUTELY. THANK YOU COMMISSIONER CHO.
[04:12:34] COMMISSIONER FELLEMAN.
[04:12:37] THANK YOU, DAWN, FOR ONCE AGAIN PURSUING THESE PROGRAMS IN THE
[04:12:42] MOST CAPABLE AND EQUITABLE FASHION. I DO GREATLY
[04:12:46] APPRECIATE YOUR COMMENTS ABOUT NOT JUST PROVIDING
[04:12:51] OPPORTUNITIES FOR SMALL BUSINESSES, BUT TO TAP INTO THE
[04:12:55] SOUTH KING COUNTY COMMUNITY WHERE I WAS SUGGESTING THAT WE
[04:12:58] REALLY HAVE THIS SPECIAL OBLIGATION TO. AND ITS PROGRAMS
[04:13:01] LIKE YOURS THAT REALLY DELIVER THE GOODS AND I'M, YOU KNOW,
[04:13:05] LIKE I SAID WITH RON, YOU KNOW, TALK IS CHEAP. WE'RE DOING

[04:13:09] THE REAL THING. I REALLY APPRECIATE THE FACT THAT YOU CAN CARRY
[04:13:13] THROUGH ON THAT. AND TO THE POINT THAT COMMISSIONER CHO WAS
[04:13:17] MAKING THE THING THAT I THINK WE HAVE TO, YOU KNOW, START THIS
[04:13:20] CONVERSATION WITH A LITTLE BIT TO ADDRESS SOME OF THOSE
[04:13:22] OTHER TENANTS' CONCERNS IS THE DATE, RIGHT?
[04:13:26] WE HAVE THIS LONG RUN UP TIME. AND WE ALWAYS KNOW NOTHING
[04:13:29] HAPPENS QUICK AT THE PORT, RIGHT. [LAUGHTER] SO EVEN
[04:13:33] WHEN WE SET THAT DATE, WHO KNOWS SO I JUST THINK THAT WHILE I AM
[04:13:38] PERHAPS MORE PESSIMISTIC THAN SOME IN THE NEAR TERM, I'M BULLISH
[04:13:42] ON THE FUTURE AND I KNOW WE'RE GOING TO GET THERE. AND SO GIVEN
[04:13:46] THAT LAG, IT'S SOMETHING I THINK WE REALLY JUST NEED TO
[04:13:48] REINFORCE, REAFFIRM TO OUR TENANTS AND THANK YOU IN THE
[04:13:52] MEANTIME FOR A REALLY PAVING THE PATH FOR THIS DIVERSE
[04:13:56] COMMUNITY. THANK YOU SO MUCH. COMMISSIONER STEINBREUCK ,AFTER
[04:14:01] YOU MAKE YOUR COMMENTS I SEE JEFFREY BROWN WOULD LIKE TO
[04:14:03] MAKE A COMMENT AS WELL. COMMENDATIONS TO DAWN AND THE
[04:14:08] TEAM ON THIS. JJ AND AIRPORT TEAM. I THINK THIS IS MUCH IMPROVED
[04:14:15] WITH THE REFINEMENTS AND THE ATTENTION THAT HAS GOT INTO THIS
[04:14:19] AND I'M PARTICULARLY PLEASED, DAWN, YOU EXPRESSED INSPIRATION FROM
[04:14:24] THE SOUTH KING COUNTY COMMUNITY FUND AND THE RECOGNITION ABOUT
[04:14:28] THOSE DIVERSE AND UNDERSERVED COMMUNITIES AND HOW THIS CAN
[04:14:32] SUPPORT SOME OF THOSE BROADER GOALS. THAT'S REALLY REALLY
[04:14:36] GREAT TO HEAR. I ALSO JUST WANT TO MENTION, AS HAS
[04:14:41] BEEN, THE MANY BENEFITS THAT I SEE IN THIS EFFORT FROM MORE
[04:14:46] DINING OPTIONS FOR TRAVELERS IN MORE
[04:14:52] PLACES. LOCATION DOES MATTER WHEN YOU'RE IN A HURRY. I HOPE
[04:14:56] IT WILL RESULT IN MORE DIVERSITY OF PRICE POINT SO
[04:15:00] THAT PEOPLE HAVE DINING OPTIONS THAT INCLUDE HEALTHY CHOICES
[04:15:04] THAT ARE MORE AFFORDABLE BECAUSE AS WE KNOW,
[04:15:08] AIRPORT TRAVEL IS VERY EXPENSIVE. SERVICES AND
[04:15:11] AMENITIES ARE COSTLY AT AIRPORTS. THAT'S ALMOST A
[04:15:13] UNIVERSAL AND NOT EVERYBODY HAS THE POCKETBOOK TO SPEND AND A
[04:15:18] FAMILY OF FIVE OR MORE TRAVELING THROUGH, YOU KNOW, IT
[04:15:21] CAN GET PRETTY EXPENSIVE. SO THAT AVAILABILITY ACCESS, THE
[04:15:26] SMALL BUSINESS STARTUP INCUBATOR, DIVERSITY AND
[04:15:31] EQUITY GOALS, THE GRAB AND GO, ALL THESE THINGS ARE REALLY I
[04:15:35] THINK SUPPORTED BY THIS PROGRAM AND I LOOK FORWARD TO SEEING IT
[04:15:40] IMPLEMENTED AND I LIKE THE DESIGN CHALLENGE ALSO. I WAS
[04:15:46] NOT IN
[04:15:47] INSPIRED BY THE PREVIOUS PROPOSAL WITH THE KIND OF FAUX
[04:15:51] FOOD TRUCK THING. AND I THINK WE CAN OPEN THAT UP AND GET
[04:15:55] SOME BETTER KIND OF KOOKY CRAZY WHATEVER, YOU KNOW, INTERESTING
[04:16:01] FUNKY DIFFERENT KIND OF KIOSK SETUPS BY OPENING IT UP AND
[04:16:06] SUPPORTING MORE DESIGN CREATIVITY. SO ALL GOOD. THANK
[04:16:11] YOU. YOU GOT MY SUPPORT. THANK YOU. APPRECIATE IT. AND THEN
[04:16:17] COMMISSIONER STEINBREUCK, MR. BROWN HAD A COMMENT. MR. BROWN?
[04:16:21] OKAY, SO GOOD AFTERNOON. THANKS FOR YOUR SUPPORT
[04:16:23] COMMISSIONERS. JUST WANTED TO PROVIDE A RESPONSE TO THE
[04:16:27] COMMENT FROM COMMISSIONER CHO AND COMMISSIONER BOWMAN ON THE
[04:16:30] EXISTING BUSINESS. IF YOU THINK ABOUT IT, IF IN 2023 THE DEMAND
[04:16:35] IS NOT BACK IN TERMS OF PASSENGERS, NOT ONLY WILL WE BE
[04:16:39] AFFECTING THE EXISTING TENANTS AND CONCESSIONERS, WE WILL BE
[04:16:43] SETTING UP THE MARKET BUSINESS FOR FAILURE. WE CAN'T DO THAT.
[04:16:47] SO IF THE DEMAND DOESN'T COME BACK, THEN WE WILL MAKE THE RIGHT DECISION,
[04:16:50] THE RIGHT THING TO DO FOR BOTH SIDES.
[04:16:54] THANK YOU. THANK YOU JEFFREY, AND I JUST WANTED TO SAY ONE
[04:16:57] LAST THING, YOU KNOW, I WOULD NEVER DO ANYTHING THAT WOULD
[04:17:00] PUT OUR AIRPORT DINING RETAIL TENANTS AT PERIL. AS YOU GUYS
[04:17:05] KNOW, I'M VERY PASSIONATE ABOUT THE PROGRAM AND SO IF I SAW
[04:17:08] THIS IN ANYWAY TO BE SOMETHING HARMFUL FOR THEM, I WOULD NOT
[04:17:11] EVEN BE SITTING HERE IN FRONT OF YOU TODAY.
[04:17:19] OKAY. WELL WITH THAT, MAYBE WE CAN MOVE THE MOTION TO APPROVE?
[04:17:24] IS THERE A MOTION? OR DID WE ALREADY DO A MOTION?

[04:17:28] IT IS NOT ON THE FLOOR YET. SO, WE NEED A MOTION TO APPROVE. I
[04:17:31] WOULD INVITE COMMISSIONER BOWMAN
[04:17:33] TO DO SO? OR ANYONE? SURE SO MOVED. IT'S BEEN MOVED. YEAH,
[04:17:39] HAPPY TO SECOND. SECONDED. LET'S CALL THE ROLL ON THE VOTE.
[04:17:44] BEGINNING WITH COMMISSIONER BOWMAN. AYE. COMMISSIONER CALKINS. AYE. COMMISSIONER
[04:17:49] CHO. AYE. COMMISSIONER FELLEMAN. AYE. COMMISSIONER STEINBREUCK. YES. ITEM 10E
[04:18:00] HAS FIVE YESES AND 0 NOES.
[04:18:04] GREAT. THANK YOU SO MUCH. PROGRESS. THANK YOU. WE ARE
[04:18:09] NEARING THE END OF THE AGENDA. DO COMMISSIONERS HAVE THE
[04:18:13] ENERGY STILL TO TAKE THIS NEXT VERY IMPORTANT PRESENTATION,
[04:18:18] WHICH IS THE EARLY FINDINGS OF THE POLICING TASK FORCE AND THE
[04:18:22] WORK OF THE CONSULTANT? I WOULD SUPPORT CONTINUING IF YOU HAVE
[04:18:27] THE ENERGY, BUT IF OTHERS HAVE TIME CONSTRAINTS,
[04:18:32] MENTAL FATIGUE, WE COULD CONSIDER
[04:18:37] POSTPONING IT. AND WE PROBABLY KEPT SOME PEOPLE WAITING, A FAIR
[04:18:41] NUMBER OF PEOPLE. SO JUST BEAR THAT IN MIND AS WELL.
[04:18:45] LET'S CONTINUE COMMISSIONER STEINBREUCK. THUMBS UP. I'M
[04:18:49] ALL FOR IT. HECK YEAH, SO LET'S MOVE ON TO THE NEXT ITEM,
[04:18:56] WHICH I WILL ASK THE CLERK TO INTRODUCE. EXECUTIVE DIRECTOR
[04:19:00] METRUCK WILL FOLLOW. THANK YOU COMMISSIONER STEINBREUCK. THIS
[04:19:03] IS ITEM 11A, THE PORT POLICING ASSESSMENT PROGRESS REPORT.
[04:19:08] THANK YOU COMMISSIONERS. THE STAFF WILL REPORT ON INITIAL
[04:19:12] PROGRESS AND NEXT STEPS FOR THE TASK FORCE ON PORT POLICING AND
[04:19:15] CIVIL RIGHTS. PRESENTING TODAY ARE BOOKDA GAYSAR,
[04:19:19] SENIOR DIRECTOR OFFICE OF EQUITY DIVERSITY INCLUSION, TASK
[04:19:22] FORCE CO-CHAIRS, WHICH ARE DALMAS WHITAKER, PRESIDENT OF THE
[04:19:25] BLACKS IN GOVERNMENT AND SENIOR MANAGER OF FISHING AND
[04:19:28] COMMERCIAL VESSELS AS WELL AND AND I'LL LET THEM INTRODUCE THE
[04:19:32] REST OF THE PRESENTERS. SO I'LL TURN IT OVER TO BOOKDA, I
[04:19:37] BELIEVE. YES, THANK YOU. GOOD AFTERNOON COMMISSIONERS,
[04:19:41] PRESIDENT STEINBREUCK, AND EXECUTIVE DIRECTOR METRUCK. MY
[04:19:45] NAME IS BOODKA GHEISAR, I'M THE SENIOR DIRECTOR OF
[04:19:48] OFFICE OF EQUITY DIVERSITY AND INCLUSION. THANK YOU FOR THE
[04:19:53] OPPORTUNITY TO BE HERE WITH YOU TODAY AS STEVE MENTIONED, I'M
[04:19:57] HERE WITH DELMAS WHITAKER, WHO IS MY PARTNER AND CO-CHAIR OF
[04:20:03] THE TASK FORCE IN THE POLICING ASSESSMENT. WE ALSO HAVE
[04:20:07] SAM PELCOT WHO IS AVAILABLE TODAY AND IS JOINED THE TASK
[04:20:13] FORCE AS AN EXTERNAL COMMUNITY STAKEHOLDER AND VOLUNTEER
[04:20:18] WORKING ON THE TASK FORCE, AND OUR TWO CONSULTANTS FROM 21 CP.
[04:20:24] DELMAS AND I WILL BE MOVING THROUGH A PRESENTATION, SAM
[04:20:28] WILL MAKE SOME COMMENTS AND THEN WE'LL PAUSE AND RESPOND TO
[04:20:32] ANY QUESTIONS THAT YOU MIGHT HAVE WITH THE HELP OF
[04:20:35] OUR CONSULTANTS.
[04:20:39] IF YOU COULD PLEASE MOVE TO THE NEXT SLIDE.
[04:20:51] BEFORE I START A REVIEW OF THE THE MOTION, I WANTED TO
[04:20:56] THANK OUR THREE STAFF MEMBERS MIRON BURNETT, VERONICA
[04:21:01] VALDEZ, AND ERIC SHINFIELD WHO HAVE REALLY WORKED REALLY VERY
[04:21:06] HARD ALONG WITH DELMAS, MYSELF, AND OUR CONSULTANTS TO MOVE THE
[04:21:11] PROCESS FORWARD. WE'VE ALSO BEEN VERY LUCKY THAT
[04:21:14] COMMISSIONER STEINBREUCK AND CALKINS ARE BOTH MEMBERS OF THE
[04:21:17] TASK FORCE. SO THANK YOU COMMISSION STEINBREUCK FOR YOUR
[04:21:21] LEADERSHIP ON THIS MOTION AND FOR YOUR PARTICIPATION IN THE
[04:21:25] WORK. NOW NEXT SLIDE, PLEASE.
[04:21:30] JUST AN OVERVIEW OF THE MOTION AS A REMINDER FOR ALL OF US IS
[04:21:34] THAT THE MOTION DID THREE THINGS: NUMBER ONE WAS
[04:21:38] IMMEDIATELY SUPPORTING OUR EXECUTIVE DIRECTOR TO BAN
[04:21:44] CHOKEHOLDES AND ENSURING OFFICERS TO RECEIVE REGULAR DESCALATION
[04:21:49] TRAINING, BYSTANDER INTERVENTION, AND ANTI-DISCRIMINATION
[04:21:53] TRAINING. THESE PRACTICES WERE IMMEDIATELY TAKEN EFFECT, AND
[04:21:58] THEN DIRECTING A COMPREHENSIVE. ASSESSMENT OF PORT POLICE
[04:22:02] DEPARTMENT TO ENSURE THAT WE LOOK AT BEST PRACTICES AROUND
[04:22:06] THE COUNTRY AND LOOK AT THE HIGHEST NATIONAL STANDARDS
[04:22:10] POSSIBLE FOR US TO INCORPORATE INTO OUR WORK, AND ALL OF THIS

[04:22:13] POSSIBLE BY FORMING A NEW TASK FORCE THAT OVERSEES AND
[04:22:18] SUPPORTS THE PROCESS. NEXT SLIDE, PLEASE.
[04:22:23] THE AREAS IN THE MOTION FOR THE ASSESSMENT ARE, AS YOU SEE HERE,
[04:22:29] THEY WERE DIVERSITY IN RECRUITMENT AND HIRING, TRAINING
[04:22:32] AND DEVELOPMENT, EQUITY, USE OF FORCE, OVERSIGHT AND
[04:22:37] ACCOUNTABILITY, POLICE UNION PARTICIPATION, BUDGET, ROLES AND
[04:22:42] EQUIPMENT, MUTUAL AID AND ADVOCACY. I WANT TO PAUSE HERE
[04:22:47] TO SAY THAT WHEN WE STARTED WORKING WE WERE REALLY CLEAR
[04:22:53] THAT ACTUALLY EQUITY WILL NOT BE ONE AREA OF ASSESSMENT BUT
[04:22:58] THAT WE'RE WORKING AT INFUSING RACIAL EQUITY IN ALL AREAS OF
[04:23:04] THE ASSESSMENT SO THAT AS POLICIES AND SYSTEMS AND
[04:23:09] PROGRAMS ARE LOOKED AT IN ALL OF THESE AREAS, WE LOOK FOR
[04:23:13] BEST RACIAL EQUITY PRACTICES AND AN ANALYSIS THAT REALLY
[04:23:17] CENTERS EQUITY IN THE ENTIRE WORK. NEXT SLIDE, PLEASE.
[04:23:24] THE KEY DATES ARE THIS PRESENTATION TODAY IS JUST
[04:23:29] THREE MONTHS INTO THE WORK. YOU'LL SEE THAT WE HAVE SOME
[04:23:32] PRELIMINARY FINDINGS AND IMPRESSIONS TO SHARE WITH YOU.
[04:23:37] AND WE HAVE BEEN MEETING WITH THE TASK FORCE AND INFORMING
[04:23:42] OUR TWO COMMISSIONERS OF THE WORK SO FAR ON A BI-WEEKLY
[04:23:47] BASIS. WE WILL DELIVER FINAL RECOMMENDATIONS TO THE
[04:23:51] COMMISSION JULY 31ST OF 2021. AND THE TASK FORCE WILL COLLECT AND
[04:23:57] REVIEW EXISTING RESEARCH, DATA, AND BEST PRACTICES FROM AROUND
[04:24:02] THE COUNTRY AS WELL AS WORK WITH KING COUNTY, CITY OF
[04:24:06] SEATTLE, AND OTHER LOCAL PARTNERS. AND THE TASK FORCE
[04:24:10] WILL ALSO ESTABLISH KEY METRICS FOR EVALUATION OF THE SUCCESS
[04:24:15] OF THIS PROCESS FOR FUTURE WORK. NEXT SLIDE, PLEASE.
[04:24:20] AS I SHARED, THE LEADERSHIP THAT THE TASK FORCE IS DELMAS AND
[04:24:26] MYSELF AND COMMISSIONER STEINBREUCK AND CALKINS WHO
[04:24:30] HAVE MET WITH THE TASK FORCE TWO TIMES ALREADY IN THE LAST
[04:24:33] THREE MONTHS. NEXT SLIDE, PLEASE.
[04:24:41] THE TASK FORCE MEMBERS YOU'LL SEE THE INCREDIBLE EXPERTISE
[04:24:45] THAT WE'VE BEEN ABLE TO BRING TOGETHER. THE 16 MEMBERS OF THE
[04:24:49] TASK FORCE ARE MADE UP OF REPRESENTATIVES OF OUR POLICE
[04:24:54] UNION, COMMISSION OFFICE, HUMAN RESOURCES DEPARTMENT, GOVERNMENT
[04:25:02] RELATIONS, CENTRAL PROCUREMENT OFFICE, AND ALSO FROM OUR POLICE
[04:25:09] DEPARTMENT, AND STRATEGIC INITIATIVES BUT ALSO YOU'LL
[04:25:12] SEE HERE THE INCREDIBLE EXPERTISE THAT WE'VE BEEN ABLE
[04:25:16] TO BRING TOGETHER BY COMMUNITY STAKEHOLDERS AND EXPERTS THAT
[04:25:20] DO THIS WORK FOR MANY OTHER POLICE DEPARTMENTS. SO WE HAVE
[04:25:25] JESSICA SULLIVAN, WHO IS A RETIRED CAPTAIN OF KING COUNTY
[04:25:28] SHERIFF'S OFFICE. WE HAVE SAM PAILCA, WILL BE SPEAKING
[04:25:32] TODAY AND IS ASSOCIATE GENERAL COUNSEL WITH MICROSOFT. WE HAVE
[04:25:37] ANNE LEVINSON WHO'S A RETIRED JUDGE AND POLICE ACCOUNTABILITY
[04:25:41] OVERSIGHT AUDITOR, DEBORAH JACOBS, DIRECTOR OF OFFICE OF
[04:25:46] LAW ENFORCEMENT OVERSIGHT FOR KING COUNTY. JOHN HAYES, A
[04:25:50] CAPTAIN WITH SEATTLE POLICE DEPARTMENT, MANISHA HARRELL WITH
[04:25:54] EQUAL RIGHTS WASHINGTON, AND THE REST OF US WHO ARE PORT
[04:25:58] EMPLOYEES PARTICIPATING IN THIS WORK. NEXT SLIDE, PLEASE.
[04:26:07] THANK YOU.
[04:26:09] THE WAY THAT WE'VE DESIGNED THIS WORK IS THAT THE 16
[04:26:12] MEMBERS OF THE TASK FORCE ARE CO-CHAIRS OF SUBCOMMITTEES. EACH
[04:26:17] SUBCOMMITTEE THEN HAS MORE PORT EMPLOYEES AND COMMUNITY
[04:26:21] STAKEHOLDERS AND EXPERTS WHO ARE LOOKING IN THE AREAS OF THE
[04:26:26] WORK. NEXT SLIDE, PLEASE.
[04:26:30] ONE OF THE FIRST STEPS THAT WE TOOK WAS TO RELEASE THE
[04:26:37] RFP AND THROUGH A RIGOROUS PROCESS WE WERE ABLE
[04:26:40] TO HIRE 21 CP WHO ARE NATIONALLY KNOWN AS EXPERTS WHO
[04:26:47] SUPPORT THIS WORK WITH MANY OTHER POLICE DEPARTMENTS AROUND
[04:26:51] THE COUNTRY. THE ROLE IS TO CONDUCT ANALYSIS OF OUR POLICE
[04:26:55] DEPARTMENT POLICIES, PRACTICES, AND PROGRAMS AND TO FACILITATE
[04:26:59] SUBCOMMITTEE MEETINGS, TO PREPARE REPORTS, TO BRING TOGETHER
[04:27:05] ISSUES FOR SUBCOMMITTEES TO BE ABLE TO DO
[04:27:07] A DEEP DIVE, AND TO RESULT IN RECOMMENDATIONS BY JULY OF NEXT

[04:27:12] YEAR. NEXT SLIDE, PLEASE.
[04:27:16] SO THIS SLIDE IS JUST MEANT TO GIVE YOU A SENSE
[04:27:22] OF HOW VERY COMPLEX, HOW INTENSIVE THIS WORK IS GOING TO
[04:27:27] BE IN THE NEXT YEAR. WE HAVE DIVIDED THE AREAS OF FOR
[04:27:34] THE ASSESSMENT INTO SEVEN SUBCOMMITTEES. THREE
[04:27:38] SUBCOMMITTEES HAD STARTED RIGHT AWAY IN SEPTEMBER. THOSE
[04:27:42] SUBCOMMITTEES ARE USE OF FORCE, OVERSIGHT AND ACCOUNTABILITY,
[04:27:46] AND MUTUAL AID. THOSE THREE SUBCOMMITTEES HAVE BEEN
[04:27:50] MEETING EVERY TWO WEEKS AND HAVE ALREADY BROUGHT TOGETHER
[04:27:53] SOME PRELIMINARY FINDINGS THAT WE WILL BE PRESENTING IN
[04:27:59] JUST A FEW MINUTES. AND THEN THE DIVERSITY AND HIRING, TRAINING
[04:28:04] AND DEVELOPMENT ARE SUBCOMMITTEES THAT WILL START
[04:28:08] IN DECEMBER. SO THEY'RE REALLY STAGGERED JUST FOR OUR CAPACITY,
[04:28:12] TO BE ABLE TO GET ALL OF THIS WORK DONE. BUDGET, ROLLS AND
[04:28:16] EQUIPMENT WILL START AGAIN IN FEBRUARY OR MARCH AND ADVOCACY
[04:28:21] TO LOOK AT POLICY ISSUES. ALL OF THIS TO PULL A LOT OF
[04:28:25] RECOMMENDATIONS TOGETHER AND TO COMPILE THE
[04:28:29] FINAL RECOMMENDATION THAT WE WILL PRESENT TO YOU IN JULY. I
[04:28:34] WILL NOW TURN THIS OVER TO DELMAS WHO'S GOING TO REVIEW
[04:28:38] SOME OF OUR PRELIMINARY FINDINGS FROM THE THREE
[04:28:41] SUBCOMMITTEES. DELMAS? ALL RIGHT, GOOD AFTERNOON COMMISSIONERS,
[04:28:46] EXECUTIVE DIRECTOR METRUCK, PORT STAFF. I'LL TAKE THIS
[04:28:51] OPPORTUNITY TO TELL YOU A LITTLE BIT ABOUT THE WORK AS
[04:28:56] BOOKDHA POINTED OUT, THE FINDINGS OR OBSERVATIONS BY OUR
[04:29:01] CONSULTANT OVER THE THREE FOCUS GROUPS THAT WE KIND OF HAVE IN
[04:29:05] PLACE RIGHT NOW BEING THE USE OF FORCE, OUR OVERSIGHT
[04:29:09] ACCOUNTABILITY, EQUITY AND CIVIL RIGHTS, AND ALSO MUTUAL AID. SO
[04:29:15] NEXT SLIDE, PLEASE.
[04:29:17] AND ONE MORE.
[04:29:20] FIRST OFF, WE'LL START OFF WITH USE OF FORCE.
[04:29:24] AND KIND OF JUST TO GIVE YOU JUST AN OVERVIEW OF SOME OF THE
[04:29:28] FACTS AND INFORMATION THAT FOLKS HAVE BEEN ABLE TO, THAT OUR
[04:29:32] CONSULTANT HAS BEEN ABLE TO PUT TOGETHER IN THIS SHORT PERIOD
[04:29:36] OF TIME. THERE'S ONE WE'VE IDENTIFIED THAT WE HAVE
[04:29:38] APPROXIMATELY 30 USES OF FORCE ANNUALLY. MOST OF THOSE
[04:29:42] ENGAGEMENTS HAVE TO DO WITH
[04:29:45] OUR WEAPON LISTS FORCE TECHNIQUES, TAKEDOWNS, PUNCHES,
[04:29:50] AND SO FORTH. FROM 2017 TO 2019 WE HAD ABOUT SEVEN TASER
[04:29:55] DEPLOYMENTS. NO FORTY MILLIMETER
[04:29:59] LESS LETHAL FORCE LAUNCHES, ONE BATON AND 1 OC SPRAY
[04:30:05] ENGAGEMENT. WE DID HAVE ONE OFFICER THAT WAS INVOLVED IN A
[04:30:10] SHOOTING
[04:30:12] AS A THEY WERE WORKING WITH THE VALLEY SWAT IN AUBURN.
[04:30:17] BUT A MAJORITY, ACTUALLY ABOUT SIX TO ELEVEN
[04:30:23] OF THE USE OF FORCE INCIDENTS INVOLVE THE POINTING OF A
[04:30:28] FIREARM AND THE APPLICATION OF LEG RESTRAINTS. SO THAT
[04:30:34] MADE UP A PRETTY SIGNIFICANT SIZE OF THE USE OF FORCE AND
[04:30:38] EVENTS ANNUALLY.
[04:30:44] THE VASCULAR NECK RESTRAINTS, SOMETHING THAT WAS INTRODUCED
[04:30:47] TO OUR DEPARTMENT IN 2018 AND WE'VE HAD
[04:30:52] ABOUT TWO APPLICATIONS OCCURED IN 2018, SEVEN IN 2019, AND FOUR OF
[04:30:58] WHICH RESULTED IN A LOSS OF CONSCIOUSNESS BY THE SUSPECT.
[04:31:04] BUT AS WE KNOW, AS WE STARTED THIS PROCESS IS THAT
[04:31:10] PARTICULAR TECHNIQUE HAS BEEN PROHIBITED FOR OUR
[04:31:13] DEPARTMENT. SO WE SHOULDN'T SEE ANY MORE OF THOSE AT THIS
[04:31:18] TIME.
[04:31:20] THE WE'VE ALSO COMPILED A USE FORCE OF INCIDENCE BY RACE OF
[04:31:24] THE SUSPECT AND THAT IS IDENTIFIED HERE IN THIS
[04:31:28] GRAPH.
[04:31:31] NEXT SLIDE.
[04:31:35] OKAY, THE INITIAL IMPRESSIONS THAT WE HAVE FROM THE
[04:31:41] PERSPECTIVE OF OUR CONSULTANT, AND BEFORE I START HERE, I WANT TO
[04:31:44] MAKE SURE THAT IT'S UNDERSTOOD THAT SOME OF THESE THINGS HAVE

[04:31:48] ALREADY BEEN ADDRESSED. WE'RE KIND OF WORKING IN UNISON WITH
[04:31:52] THE WORK THAT OUR DEPARTMENT'S DOING AND WE DO
[04:31:56] ANTICIPATE WE'LL HAVE THIS AS WE CONTINUE THROUGH THIS PROCESS.
[04:32:01] THERE WAS IDENTIFIED A NEED FOR SOME CLARITY
[04:32:05] THAT MANDATES THE DE-ESCALATION AND MAKING SURE THAT OUR
[04:32:09] POLICIES ARE CLEAR ABOUT THE ACCOUNTABILITY OF THOSE WHO DO
[04:32:14] NOT ESCALATE
[04:32:16] WHEN THEY SHOULD AND THOSE THAT MAY
[04:32:20] ACTUALLY ELEVATE THE SITUATION AS A RESULT OF NOT
[04:32:25] UTILIZING THOSE DESCALATION TECHNIQUES. WE WANT TO MAKE
[04:32:29] SURE THAT OUR POLICIES MORE CLEARLY COMMIT TO THE
[04:32:34] VALUES OF UPHOLDING THE SANCTITY OF HUMAN LIFE AND THE
[04:32:38] CONNECTION WITH OUR USE OF FORCE POLICY. ALSO
[04:32:43] OTHER RECOMMENDATIONS INSIDE OF OUR USE OF FORCE POLICIES IS
[04:32:46] TO MAKE SURE THAT WE HAVE REASONABLE, NECESSARY, AND
[04:32:48] PROPORTIONATE FORCE IDENTIFIED. AND ALSO MAKING SURE THAT WE
[04:32:53] REQUIRED THAT WARNINGS WHEN FEASIBLE BEFORE USING
[04:32:59] LETHAL FORCE.
[04:33:03] NEXT SLIDE.
[04:33:07] SO FOR OUR OVERSIGHT ACCOUNTABILITY EQUITY AND CIVIL
[04:33:11] RIGHTS SUBCOMMITTEE, WE NOTICED THAT WE HAD ABOUT THIRTY ONE
[04:33:19] INQUIRIES AND COMPLAINTS PER YEAR. THAT WAS IDENTIFIED
[04:33:23] BETWEEN 2015 AND 2019. TWO-THIRDS OF THOSE 31
[04:33:31] OF THOSE INQUIRIES WHICH ARE ALLEGATIONS. IF WERE TRUE, THEY
[04:33:37] WERE CONSIDERED BUT THEY WOULD NOT BE A VIOLATION OF POLICY.
[04:33:41] SO AGAIN SOMETHING THAT WE'RE GOING TO CONTINUE THAT DEEP
[04:33:44] DIVE INTO.
[04:33:46] BOOKDHA ALSO TALKED ABOUT, THIS PARTICULAR GROUP IS RESPONSIBLE
[04:33:50] FOR HELPING US DEVELOP THE FRAMEWORK FOR OUR RACIAL EQUITY
[04:33:54] WORK. BUT AGAIN, ALL OF THE GROUPS ARE RESPONSIBLE OR
[04:34:00] MAKING SURE THAT WE'RE LOOKING AT EQUITY. SO THIS IS A
[04:34:05] HOLISTIC APPROACH. THIS GROUP JUST HAS A
[04:34:08] FRAMEWORK.
[04:34:11] NEXT SLIDE PLEASE.
[04:34:15] OKAY, THE COMPLAINT CLASSIFICATION SCHEME WAS
[04:34:21] IDENTIFIED AS KIND OF UNNECESSARILY TECHNICAL AND SO
[04:34:27] SOME WORK NEEDS TO BE DONE THERE AND IT WAS
[04:34:32] IN A CASE WHERE WE WANTED TO MAKE SURE
[04:34:36] THAT IT MET SOME OF OUR QUALITY CONTROL GOALS. AND SO WE NEEDED
[04:34:41] SOME WORK THERE. OUR TIMELINES SHOULD BE SET SO THAT WE CAN
[04:34:46] MAKE SURE THAT WE'RE CLEAR HOW WE'RE STEPPING THROUGH THE
[04:34:49] INVESTIGATION PROCESS. ALSO AS FAR AS OUR STANDARD OF CONDUCT,
[04:34:56] MAKING SURE THAT THOSE ALIGNED WITH THE PORT'S CODE OF
[04:35:01] CONDUCT. THERE WAS SOME CONCERN ABOUT THE CONTEXT OF THOSE. AND
[04:35:07] AS FAR AS MAKING SURE THAT WE HAVE A CLEAR PROTOCOL FOR
[04:35:10] HANDLING CONFLICTS OF INTERESTS AND ISSUES WHERE WE HAVE
[04:35:16] MISCONDUCT COMPLAINT PROCESSING. SO AGAIN, THESE ARE
[04:35:21] ALL PRELIMINARY AND WE'RE LOOKING AT THOSE IN A MORE
[04:35:25] DEEPER CONTEXT TO MAKE SURE THAT WE'RE CLEAR HOW WHAT THE
[04:35:30] EXISTING POLICIES AND PROCEDURES SAY. NEXT SLIDE.
[04:35:38] FOR MUTUAL AID, SO WE ALL HAVE A GENERAL
[04:35:43] UNDERSTANDING OF WHAT IT IS. MUTUALLY AID GENERALLY REFERS TO
[04:35:46] AGREEMENTS UNDER THE STATE LAW. THE WASHINGTON MUTUAL AID
[04:35:52] POLICE POWERS ACT AND THE INNER LOCAL COOPERATIVE ACT,
[04:35:58] BROADLY AND IN COOPERATION WITH OTHER LAW ENFORCEMENT AGENCIES.
[04:36:03] THE PORT OF SEATTLE POLICE ARE INVOLVED WITH A SEVERAL
[04:36:06] DIFFERENT MUTUAL AID AGREEMENTS WITH OUR SOUTH KING COUNTY
[04:36:11] PARTNERS. SPECIFICALLY OUR INTER LOCAL COOPERATIVE AGREEMENT
[04:36:15] WITH THE VALLEY SPECIAL RESPONSE TEAM, THE VALLEY
[04:36:20] INDEPENDENT INVESTIGATION TEAM, AND THE VALLEY CIVIL DISTURBANCE
[04:36:23] UNIT, AND THEIR PURPOSES RANGE FROM YOU KNOW, HIGH-RISK
[04:36:29] INCIDENTS SUCH AS HOSTAGES AND HIGH-RISK FELONY ARRESTS. NOW
[04:36:36] WE ALSO HAVE A LOT OF RESPONSIBILITIES WHERE WE

[04:36:39] HAVE RELATIONSHIPS, AD HOC RELATIONSHIPS WITH
[04:36:43] NEIGHBORING JURISDICTIONS. SO A LOT TO TAKE A LOOK AT AS WE
[04:36:49] CONTINUE DOWN THIS PATH OF REVIEWING MUTUALLY AID. NEXT SLIDE.
[04:37:01] OKAY, AND ALSO AS FAR AS THE RECOMMENDATIONS WE KIND OF
[04:37:07] FELT THAT WE NEEDED A LITTLE BIT MORE CLARITY WITH
[04:37:11] REGARDS TO THE TERM OF MUTUAL AID AS IT'S USED IN OUR
[04:37:16] POLICIES AND ENFORCEMENT PRACTICES. JUST AGAIN, MAKE SURE
[04:37:19] WE'RE ALL ON THE SAME PAGE AND ALSO THAT WHEN
[04:37:27] DEALING WITH THINGS INSIDE THE PORT OR IN
[04:37:31] OTHER JURISDICTIONS MAKING SURE THAT INCIDENT DOCUMENTATION
[04:37:37] SUCH AS OUR AFTER-ACTION REPORTS AND OTHER
[04:37:42] DOCUMENTATIONS REALLY PROVIDE US WITH THE FULL PICTURE AND
[04:37:45] ASSESSMENT OF THOSE EVENTS.
[04:37:49] ALSO MAKING SURE THAT OUR MUTUAL AID AGREEMENTS CLEARLY
[04:37:52] INDICATE THE BOUNDS OF OUR PORT OF SEATTLE POLICE AND THEN
[04:37:58] WITHIN OUR POLICIES. AND LASTLY IS THAT
[04:38:05] THAT WE WANT TO MAKE SURE THAT OUR AGREEMENTS OR THE REQUESTS
[04:38:09] THAT ARE PROVIDED FOR US,
[04:38:12] YOU KNOW, THAT THEY ADDRESS LIMITATIONS ON LESS-LETHAL
[04:38:16] TOOLS AND HOW WE USE TACTICS IN THOSE RESPECTIVE
[04:38:20] JURISDICTIONS AND WHETHER THEY BE ON OUR PROPERTY OR WORKING
[04:38:25] WITH OTHERS. SO
[04:38:27] WITH THAT, THAT CONCLUDES MY PORTION OF THE PRESENTATION.
[04:38:30] I'LL TURN IT BACK TO BOOKDHA. THANK YOU DELMAS. WE'RE NOW GOING TO
[04:38:36] INVITE SAM PAILCA WHO IS A MEMBER OF THE TASK FORCE AND
[04:38:40] CO-CHAIR OF THE USE OF FORCE COMMITTEE TO SPEAK FOR JUST A
[04:38:45] FEW MINUTES ABOUT HER EXPERIENCES SO FAR, OBSERVATIONS
[04:38:49] AND LEARNINGS FROM THIS PROCESS. SAM. ARE YOU ONLINE? AND YEAH,
[04:38:54] I'M HERE. CAN YOU HEAR ME? YES. SORRY. YOU'RE GOING
[04:38:58] TO HAVE TO LISTEN OVER THE SUDDEN STORM THAT
[04:39:01] JUST PICKED UP AGAIN. I DON'T KNOW IF YOU ALL CAN HEAR IT.
[04:39:05] THANK YOU BOOKDA AND DELMAS AND HELLO TO THE MEMBERS OF THE
[04:39:10] PORT COMMISSION. REALLY GREAT TO BE TALKING TO YOU AND I WILL
[04:39:14] KEEP IT BRIEF. I KNOW YOU'VE HAD A REALLY LONG HEARING.
[04:39:18] FIRST OF ALL, I KNOW BOOKDA SHARED MY CURRENT ROLE WHICH IS
[04:39:22] ASSOCIATE GENERAL COUNSEL AT MICROSOFT. I LEAD OUR
[04:39:26] OFFICE OF LEGAL COMPLIANCE, WHICH IS OUR BUSINESS CONDUCT,
[04:39:29] COMPLIANCE AND ETHICS TEAM.
[04:39:32] AND THAT MIGHT SEEM AN ODD OR MAY BE INSUFFICIENT
[04:39:36] BACKGROUND TO BE ENGAGING IN THIS WORK FOR THE TASK FORCE
[04:39:41] BUT I DO HAVE A HISTORY OF ENGAGING WITH POLICE
[04:39:45] ACCOUNTABILITY AND ETHICS ISSUES AND BOTH, YOU KNOW, IN
[04:39:51] SERVING FORMERLY AS THE LEAD OF THE CITY'S OFFICE OF POLICE
[04:39:54] ACCOUNTABILITY AND FORMER MEMBER OF THE NATIONAL BOARD
[04:39:59] THAT OVERSEES CITIZEN OVERSIGHT OF LAW ENFORCEMENT THROUGH
[04:40:05] SERVICE AS A COMMISSION MEMBER FOR THE CITY OF SEATTLE PUBLIC
[04:40:08] SAFETY CIVIL SERVICE COMMISSION AND ALSO FOR THE COUNTY, AND
[04:40:12] THEN FINALLY
[04:40:14] SERVING AS A MEMBER OF THE ACLU WASHINGTON BOARD AND THEN
[04:40:18] AD-HOC SERVICE FROM TIME TO TIME INCLUDING A SIGNIFICANT
[04:40:22] STINT WORKING WITH THE KING COUNTY EXECUTIVE'S, CO-CHAIRING
[04:40:26] HIS TASK FORCE ON INQUEST TWO YEARS AGO. SO WITH THAT, I WANT
[04:40:32] TO JUST SAY A FEW THINGS. FIRST OF ALL, I REALLY APPLAUD THE
[04:40:37] FORWARD-THINKING AND THE INITIATIVE THAT THE PORT HAS
[04:40:40] TAKEN ON THIS ISSUE. YOU KNOW, I PROMISE YOU THAT THE SIGNAL
[04:40:46] THAT YOU ARE SENDING ABOUT THE COMMUNICATION OF YOUR VALUES,
[04:40:50] ABOUT YOUR CONSENT TO ACCOUNTABILITY WILL PAY REALLY
[04:40:54] BIG DIVIDENDS FOR THE PORT AND FOR THE PEOPLE THAT YOU SERVE.
[04:40:57] SO I REALLY WANT TO COMMEND YOU FOR THAT.
[04:41:01] ALSO, IT'S SUCH A TREAT TO BE ABLE TO WORK WITH YOUR SUPER
[04:41:06] TALENTED AND COMMITTED STAFF. TO A MEMBER, THEY'RE JUST
[04:41:11] FANTASTIC AND I HAVE REALLY ENJOYED THAT BIT OF ENGAGEMENT
[04:41:16] INCLUDING CO-CHAIRING ALONG WITH THE VERY WONDERFUL AND

[04:41:20] TALENTED VERONICA VALDEZ ON THE SUBCOMMITTEE FOR USE OF FORCE.
[04:41:25] SO LET ME JUST GIVE YOU THREE HIGH-LEVEL
[04:41:30] OBSERVATIONS. FIRST
[04:41:33] THIS HAS BEEN A THOUGHTFUL PROCESS. I AM REALLY HEARTENED
[04:41:38] BY THE GOOD PARTICIPATION, OPEN-MINDED, TRANSPARENT
[04:41:43] COMMUNICATION BY MEMBERS OF THE PORT WHO SERVE ON THE
[04:41:47] SUBCOMMITTEE'S BUT ALSO WE HAVE WORKED, I THINK MY CO-CHAIR AND
[04:41:52] I, PARTICULARLY ON THE USE OF FORCE SUBCOMMITTEE HAVE ALSO
[04:41:56] WORKED TO MAKE SURE THAT THE VOICES OF THE OTHER COMMUNITY
[04:41:59] STAKEHOLDERS THAT ARE ON THAT COMMITTEE ARE REALLY FULLY
[04:42:02] HEARD AND THAT THEY'RE PARTICIPATING. WE WANT THAT
[04:42:07] PROCESS TO BE NOT, YOU KNOW, WHERE WE'RE SORT OF PASSIVE,
[04:42:11] YOU KNOW, RECIPIENTS OF THE FANTASTIC INFORMATION THAT THE
[04:42:15] PORT OF SEATTLE POLICE IS SHARING, THAT OUR CONSULTANTS
[04:42:19] ARE SHARING WITH THE COMMITTEE, BUT ALSO THAT WE ARE ACTIVE
[04:42:23] CONSUMERS AND SOMEWHAT CRITICAL CONSUMERS OF THAT INFORMATION
[04:42:27] AS WELL. SO I THINK THE PROCESS TO DATE HAS SHOWN THAT. THE SECOND
[04:42:33] THING I'D SAY IS THAT WE'RE MAKING PROGRESS. WE REALLY ARE.
[04:42:37] YOU HEARD SOME OF THE INITIAL OBSERVATIONS AND IMPRESSIONS
[04:42:43] THAT 21 CP WAS HELPFUL IN HELPING US TO GET TO
[04:42:47] THAT PLACE FAIRLY EARLY IN THE WORK OF THE SUBCOMMITTEE AND
[04:42:51] THAT REALLY HELPED SET THE STAGE FOR THE SUBCOMMITTEE TO
[04:42:54] ADD TO THE THINKING AND TO MAKE SURE THAT WE KIND OF BROUGHT
[04:42:59] ADDITIONAL SUGGESTIONS TO THE WORK PLAN. AND IT'S GREAT TO
[04:43:02] SEE THE YOU KNOW, RECEPTIVITY TO THE MAKING
[04:43:06] ADJUSTMENTS ALONG THE WAY TO LOOKING WITH A BROADER LENS
[04:43:11] WHERE WE THINK IT'S APPROPRIATE AND ALWAYS TO BOTH DELMAS AND
[04:43:16] BOOKDA'S POINT WITH THAT RACE EQUITY LENSE AS WELL.
[04:43:20] USE TO FORCE IS NOT A TOPIC THAT CONFINES ITSELF TO JUST
[04:43:24] ONE NARROW SWIM LANE AND THAT'S REALLY MY THIRD OBSERVATION,
[04:43:29] WHICH IS IT'S VERY APPARENT THAT THERE IS, YOU KNOW,
[04:43:33] TERRIFIC INTERSECTIONALITY BETWEEN USE-OF-FORCE WORK AND
[04:43:38] HOW WE THINK ABOUT OVERSIGHT AND ACCOUNTABILITY IN GENERAL.
[04:43:41] HOW WE THINK ABOUT HIRING AND COMPLAINT SYSTEMS AND TRAINING
[04:43:48] AND EQUITY AT LARGE. SO I WANTED TO MAKE SURE YOU KNOW
[04:43:54] THAT WE SEE THOSE CONNECTIONS AND WITH THAT LINE OF SIGHT
[04:43:58] INTO THE CONNECTIONS, WE ALSO SEE GREAT
[04:44:01] OPPORTUNITY TO REALLY INFUSE THE WORK OF ONE COMMITTEE INTO
[04:44:08] THE OTHERS THAT ARE CONNECTED TO IT SO THAT YOU HAVE A WORK
[04:44:10] PRODUCT AND A SET OF RECOMMENDATIONS THAT ARE
[04:44:14] COHERENT, THAT HOLD TOGETHER AND THAT REALLY WILL ACCELERATE THE
[04:44:19] PORT OF SEATTLE'S PROGRESS TOWARD, YOU KNOW, THE TASK THAT
[04:44:23] THE TASK FORCE SET FOR ITSELF. SO THOSE ARE THE
[04:44:27] PRIMARY COMMENTS I WANT TO MAKE AND WANT TO GIVE YOU JUST
[04:44:29] A LITTLE BIT OF A PREVIEW ABOUT WHAT LIES AHEAD FOR THE USE
[04:44:33] OF FORCE SUBCOMMITTEE. WE ARE ALLOWING OUR. WE'VE ASKED AND
[04:44:40] ARE EXCITED THAT OUR CONSULTANTS ARE GOING TO TAKE A
[04:44:43] DEEPER LOOK INTO THOSE 30 USES OF FORCE INCIDENTS THAT WERE
[04:44:48] DESCRIBED. WHILE THAT NUMBER MAY NOT BE LARGE RELATIVE TO THE
[04:44:52] SIZE OF THE DEPARTMENT AND THE COMMUNITY THAT IT SERVES, IT'S
[04:44:56] STILL REALLY AN IMPORTANT BODY OF INFORMATION BECAUSE WHEN
[04:45:01] YOU LOOK AT THAT, YOU WILL GET A REALLY GOOD SENSE NOT JUST
[04:45:04] OF YOU KNOW, WHAT WAS REPORTED ABOUT WHAT HAPPENED, BUT ALSO
[04:45:08] JUST ABOUT YOU KNOW, THE QUALITY OF THE OVERSIGHT, THE
[04:45:12] QUALITY AND COMPREHENSIVENESS OF THOSE
[04:45:16] REPORTS, WHAT PEOPLE DID WITH THE REPORTS, WHETHER THERE WAS
[04:45:20] AN EFFORT TO KIND OF LEARN FROM THEM. SO WE THINK THAT WILL BE
[04:45:22] REALLY PRODUCTIVE AND WE'RE GOING TO PICK UP OUR WORK
[04:45:27] AFTER A THANKSGIVING BREAK. WE'LL MEET AGAIN IN DECEMBER
[04:45:31] TO CONSIDER THAT WORK AND THEN MAKE SURE THAT WE KEEP THE
[04:45:34] MARCHING TOWARD THE AGGRESSIVE TIMELINE SET BY THE TASK FORCE
[04:45:38] WORK. SO THANK YOU FOR THE OPPORTUNITY. HAPPY TO ANSWER ANY
[04:45:42] QUESTIONS YOU HAVE. THANK YOU. THANK YOU.

[04:45:52] [MICROPHONE MALFUNCTION]
[04:45:57] AND INTRODUCE THEMSELVES AND THEN WE'LL PAUSE AND ANSWER ANY
[04:46:00] QUESTIONS THAT YOU MIGHT HAVE KATHERINE AND BRIAN?
[04:46:09] ARE YOU THERE? YES, CAN YOU HEAR ME? YES. OKAY GOOD. HI,
[04:46:13] I'M CATHERINE OLSON AND WORKING WITH THE OTHER TEAM MEMBERS
[04:46:17] FROM 21 CP ON THE PROJECT AND FEEL VERY EXCITED ABOUT THE
[04:46:22] WORK THAT'S HAPPENING AND APPRECIATE THE OPPORTUNITY TO
[04:46:25] ANSWER ANY QUESTIONS YOU MIGHT HAVE.
[04:46:28] THANK YOU. GOOD AFTERNOON. I'M BRIAN MAXY, I'M THE OTHER CO-LEAD FOR THIS PROJECT WITH 21 CP.
[04:46:58] THANK YOU, BRIAN. AND WITH THAT WE ARE HAPPY TO ANSWER ANY
[04:47:02] QUESTIONS THAT YOU MIGHT HAVE COMMISSIONERS.
[04:47:06] JUST TO GET THINGS STARTED HERE, I KNOW COMMISSIONERS
[04:47:08] ARE PROBABLY A LITTLE TIRED AND I'M GLAD WE COULD DO THIS
[04:47:10] TODAY. THIS IS SO IMPORTANT AND IT'S SUCH PHENOMENAL WORK
[04:47:16] THAT IS GOING ON HERE. IT JUST AMAZES ME. THE NOBLE EFFORT
[04:47:22] THAT IS BEING PUT INTO THIS. THE TIME, THE VOLUNTEERISM, THE
[04:47:25] EXPERTISE AND KNOWLEDGE THAT WE'RE BRINGING TO
[04:47:28] THIS AND COMMITMENT, REALLY, WITH A VERY POSITIVE APPROACH THAT
[04:47:33] IS FORWARD THINKING
[04:47:36] AND NOT REACTIVE, PROACTIVE. AS I SAID BEFORE, WE WANT OUR
[04:47:42] POLICE FORCE DIVISION TO BE THE BEST IN THE COUNTRY. WE
[04:47:47] STRIVE FOR THE BEST HERE WITH THE MOST MODERN UP-TO-DATE
[04:47:51] PRACTICES THAT ENSURE THAT THE PRACTICE OF POLICING WHICH WE
[04:47:55] NEED DELIVERS ON ALL OF THE AREAS THAT YOU HAVE
[04:48:01] IDENTIFIED FROM THE USE OF FORCE TO OVERSIGHT TO MUTUAL AID
[04:48:07] AND I THINK, YOU KNOW, WE'RE OFF TO A GREAT START HERE WHICH IS
[04:48:11] WONDERFUL AND INSPIRING AND AGAIN, I CAN'T THANK YOU ALL
[04:48:15] ENOUGH. I KNOW A NUMBER OF YOU FROM PAST WORK TOGETHER
[04:48:22] AND I JUST FIND THAT THIS MIX OF PEOPLE INVOLVED HERE IS
[04:48:26] EXTRAORDINARY IN ITSELF, ALONG WITH THE LEADERSHIP OF BLACKS
[04:48:30] IN GOVERNMENT AND OUR PORT STAFF. ALL THIS CAN ONLY
[04:48:34] BODE WELL FOR WHERE THIS TAKES US. I'D LIKE TO NOW ASK THAT WE
[04:48:38] GO THROUGH ROLL CALL IN ORDER SO THAT ALL COMMISSIONERS HAVE
[04:48:43] AN OPPORTUNITY TO COMMENT, ASK QUESTIONS, AND WE'LL SEE WHERE
[04:48:47] THIS GOES. THANK YOU COMMISSIONER STEINBREUCK.
[04:48:50] BEGINNING WITH COMMISSIONER BOWMAN. OH, THANK YOU. FIRST OF
[04:48:54] ALL, GOSH, I WANT TO SAY THANK YOU TO ALL THE PEOPLE THAT ARE
[04:48:56] SERVING ON THIS TASK FORCE STARTING WITH DELMAS WHO REALLY
[04:49:01] BROUGHT THIS ISSUE FORWARD ON BEHALF OF THE BLACKS IN
[04:49:04] GOVERNMENT AND I'M JUST QUITE FRANKLY INCREDULOUS AT THE
[04:49:08] AMOUNT OF FOLKS INVOLVED IN ALL THE DIFFERENT COMMITTEES. SO I
[04:49:13] DON'T REALLY HAVE ANY QUESTIONS AT THIS TIME. I KNOW THAT THIS
[04:49:15] IS JUST A FIRST STEP INTERIM REPORT AND I REALLY APPRECIATE
[04:49:19] COMMISSIONER STEINBREUCK YOU SCHEDULING THIS THE MEETING
[04:49:23] TODAY AND ALLOWING THE REST OF US TO HAVE A LITTLE BIT OF AN
[04:49:26] INSIGHT AS TO HOW MUCH WORK HAS BEEN DONE. CLEARLY IT'S VERY
[04:49:30] VERY COMPREHENSIVE. I THINK WOULD BE GREAT IN OUR NEXT
[04:49:34] REPORT TO MAYBE HEAR FROM THE POLICE DEPARTMENT
[04:49:38] AS WELL. I KNOW THAT OUR ACTING CHIEF HAD BEEN, I UNDERSTAND, VERY
[04:49:42] OPEN TO THESE CONVERSATIONS AND EVALUATION OF THE DEPARTMENT
[04:49:46] AND LOOK FORWARD TO HEARING HOW THOSE CONVERSATIONS ARE GOING
[04:49:49] BUT GOSH. THANK YOU SO MUCH FOR EVERYBODY FOR TAKING THE
[04:49:52] TIME TO SERVE. I KNOW IT IS A LOT OF OUT OF YOUR PERSONAL AND
[04:49:56] PROFESSIONAL LIFE. WE'RE GRATEFUL.
[04:49:59] THANK YOU COMMISSIONER BOWMAN MOVING TO COMMISSIONER
[04:50:01] CALKINS.
[04:50:04] YEAH, JUST TO QUICKLY SAY THAT IT HAS BEEN A REAL PLEASURE TO
[04:50:08] WORK WITH THE CALIBER OF FOLKS WHO ARE PARTICIPATING IN THIS
[04:50:11] TASK FORCE ECHOING SAM'S COMMENTS EARLIER. BOTH
[04:50:16] INTERNALLY AT THE PORT WITH EXTRAORDINARY PEOPLE BUT WE'VE
[04:50:19] ALSO RECRUITED A GREAT GROUP OF EXTERNAL STAKEHOLDERS AS WELL
[04:50:23] AND YOU'LL HEAR MY DAUGHTER CHATTERING IN BACKGROUND. ONE
[04:50:30] SECOND JANE. BUT I SMILE AS I GET MY SECOND COMMENT IS

[04:50:35] THERE ARE VERY FEW THINGS THAT I'VE DONE AT THE PORT OF
[04:50:37] SEATTLE THAT HAVE HAD THIS KIND OF GRAVITY AND I THINK IT HAS
[04:50:42] TO DO WITH THE FACT THAT WHEN WE WERE TALKING ABOUT A POLICE
[04:50:44] DEPARTMENT THAT WE ASK TO
[04:50:49] PUT THEMSELVES AT GREAT RISK, BUT WE ALSO CONFER ON THEM A
[04:50:54] GRAVE RESPONSIBILITY IN THOSE QUESTIONS OF USE OF FORCE AND
[04:50:58] DEADLY FORCE IN PARTICULAR. AND SO WHEN WE UNDERTAKE THIS KIND
[04:51:02] OF EVALUATION, I THINK
[04:51:05] WE ARE ALL TAKING IT VERY VERY SERIOUSLY. AND SO I'M GLAD
[04:51:09] THAT WE HAVE THE LEVEL OF EXPERIENCE IN LAW ENFORCEMENT
[04:51:13] AND THE DEGREE OF EXPERTISE THAT WE HAVE FOR THIS GROUP AS
[04:51:18] WELL. SO, THANK YOU ALL SO MUCH.
[04:51:21] THANK YOU. COMMISSIONER CALKINS. MOVING TO COMMISSIONER CHO.
[04:51:26] YEAH, YOU KNOW, I WAS LOOKING AT THIS LIST OF TASK FORCE
[04:51:28] MEMBERS AND IT'S TRULY IMPRESSIVE THIS ROSTER.
[04:51:31] I'M CURIOUS. WHAT DID YOU HAVE TO DO.
[04:51:36] HOW DID YOU GET ALL THESE FOLKS ON BOARD? THIS IS EXTREMELY
[04:51:40] IMPRESSIVE.
[04:51:42] I GUESS MORE NEUTRAL QUESTION IS HOW DO WE
[04:51:46] GO ABOUT RECRUITING? WELL, ONE THING I WOULD SAY TO THAT IS
[04:51:51] THAT COMMISSIONER STEINBREUCK'S VERY PERSUASIVE AND ALSO
[04:51:57] I WOULD SAY THAT ALONG WITH YOU KNOW, RYAN, I'M SORRY
[04:52:02] COMMISSIONER CALKINS, I'M SORRY LOOKING AT YOUR SCREEN THERE.
[04:52:05] RYAN. THAT'S JUST FINE. THANK YOU. I THINK ALL OF THE, I
[04:52:11] DON'T WANT TO SPEAK FOR EVERY MEMBER OF THE TASK FORCE, BUT
[04:52:13] YOU KNOW YOU COULDN'T GET THROUGH ANY BIT ANY SINGLE DAY
[04:52:19] THIS SUMMER WITHOUT HAVING THIS ISSUE BE TOP OF MIND. AND THE
[04:52:23] REAL QUESTION IS WHY IT WASN'T TOP-OF-MIND PRIOR TO THIS IN
[04:52:27] THAT SAME WAY. AND I THINK THAT WE ALL FEEL THAT PRESSING
[04:52:32] WEIGHT
[04:52:34] OF YOU KNOW, THE SERIOUSNESS OF IT, OF THE CHALLENGE, OF THE
[04:52:38] RESPONSIBILITY, AND YOU KNOW, I THINK THAT THAT'S A HARD
[04:52:43] THING TO STEP AWAY FROM AND SAY NO TO.
[04:52:46] TO THAT POINT, I JUST WANT TO POINT OUT THAT I THINK THIS
[04:52:49] EFFORT, THIS VERY IMPRESSIVE COMPREHENSIVE EFFORT WE'RE
[04:52:51] SEEING RIGHT HERE IS ANOTHER EXAMPLE OF WALKING THE WALK AND
[04:52:56] NOT JUST TALKING THE TALK AND AND I WOULD ALMOST GO AS FAR AS
[04:52:59] TO SAY THAT I HAVE NOT SEEN ANY OTHER PUBLIC AGENCY DO THIS
[04:53:03] EXTENSIVE WORK ON THEIR OWN POLICE DEPARTMENT. I'M NOT
[04:53:08] TRYING TO CALL ANYONE OUT, BUT I'M EXTREMELY EXTREMELY PROUD
[04:53:11] OF THE WORK THAT'S BEING DONE, NOW. I'M REALLY EXCITED TO
[04:53:13] SEE WHAT YOU ALL COME UP WITH AND I CERTAINLY
[04:53:16] HOPE THAT WE SET AN EXAMPLE FOR OTHER POLICE DEPARTMENTS TO
[04:53:21] FOLLOW. SO AGAIN, I ECHO THE SENTIMENTS AND THANK YOU SO
[04:53:24] MUCH FOR ALL YOUR WORK.
[04:53:27] THANK YOU. COMMISSIONER CHO. MOVING TO COMMISSIONER FELLEMAN.
[04:53:31] AS WE COME TO THE END OF A LONG DAY, I'M SO DELIGHTED TO HAVE
[04:53:34] SUCH A POSITIVE THING TO END ON AND HOW IMPORTANT THE WORK
[04:53:38] YOU'RE DOING IS. ESPECIALLY BECAUSE IT SEEMS TO BE ONE OF
[04:53:42] THOSE TRULY POLARIZING ASPECTS OF OUR POLITICS RIGHT NOW. AND
[04:53:47] SO THE FACT THAT YOU'RE HAVING A SOBER CONVERSATION ON SOMETHING
[04:53:51] THAT IS SO INCREDIBLY DIVISIVE AND THE TERMINOLOGY THAT'S
[04:53:56] BEING USED, YOU KNOW TO DEFUND THE POLICE OR YOU KNOW TO
[04:54:00] ME THAT THIS IS NOT BEING WELL UNDERSTOOD BY ANYBODY AND IT
[04:54:05] JUST ADDS TO A RHETORIC THAT THAT IS TRULY POLARIZING. SO IT
[04:54:10] IS REALLY, I'M HOPING THROUGH A PROCESS LIKE THIS THAT IT'S NOT
[04:54:14] JUST AN INTERNALLY THING BUT WHEN YOU COME OUT WITH YOUR
[04:54:17] FINDINGS THAT THIS IS A WAY TO REALLY HELP DEMYSTIFY
[04:54:21] SOME OF THESE ISSUES AND THE FACT THAT YOU HAVE THE
[04:54:24] ENGAGEMENT OF REALLY ALL THESE PARTIES TRULY GIVES ME HOPE
[04:54:30] THAT THE COMMUNICATION THAT YOU CAN COME OUT WITH IS
[04:54:33] REALLY GOT THE CRED TO BE ABLE TO SPEAK TO ALL THE VARIOUS
[04:54:37] DIFFERENT INTERESTS THAT REALLY ARE PROBABLY CLOSER THAN

[04:54:41] THEY'RE FARTHER, BUT THE RHETORIC WOULD NEVER LEAD YOU
[04:54:43] TO BELIEVE THAT. SO, THANK YOU. THANK YOU. COMMISSIONER
[04:54:49] FELLEMAN. BACK TO COMMISSIONER STEINBREUCK. YEAH, ABSOLUTELY
[04:54:53] ECHO EVERYTHING HAS BEEN SAID. I DO HAVE ONE QUESTION AND A
[04:54:57] SPECIFIC AREA BUT FIRST OF ALL, IF YOU'RE WONDERING WHO
[04:55:01] WAS RESPONSIBLE FOR THAT INCREDIBLY COMPLEX, ORGANIC
[04:55:04] COMPOUND CHART THAT BOOKDA SHOWED US EARLIER,
[04:55:09] THE FLOWCHART OF THIS EFFORT, IT WAS OUR VERY
[04:55:13] OWN MARIN BURNETT I THINK WHO DEVELOPED THAT.
[04:55:16] BUT IT SHOWS YOU THE INCREDIBLE INTENSITY OF
[04:55:22] THIS. NO OTHER BETTER WORD FOR THIS. INTENSITY. AND I
[04:55:27] WANT TO JUST ASK QUICKLY AND I DON'T WANT TO TRY MY COLLEAGUES
[04:55:30] AND OUR VOLUNTEERS' PATIENTS HERE BY DRAGGING THIS OUT ANY
[04:55:35] BUT I JUST WANTED TO PUT SOMETHING OUT ON THE TABLE
[04:55:38] REGARDING THE RECENT WORK THAT HAS BEEN UNDERTAKEN
[04:55:42] AND THE EARLY KIND OF PRELIMINARY FINDINGS AS OPPOSED TO
[04:55:46] RECOMMENDATIONS. IT HAS TO DO WITH ACCOUNTABILITY AND
[04:55:48] OVERSIGHT. THERE'S NO MENTION WHATSOEVER OF EXTERNAL
[04:55:54] ACCOUNTABILITY AND OVERSIGHT THERE AND SPECIFICALLY CIVILIAN
[04:56:00] WHICH HAS BEEN A DEBATED TOPIC AND HAS BEEN EXPERIMENTED WITH
[04:56:06] FOR YEARS WITH POLICE DEPARTMENTS ALL OVER THE
[04:56:08] COUNTRY. RIGHT NOW IT'S MY UNDERSTANDING, FROM WHAT I KNOW,
[04:56:13] THAT ALL INQUIRIES AND COMPLAINTS ARE HANDLED AND
[04:56:17] DECIDED INTERNALLY AND THERE ARE, OTHER THAN REQUIREMENTS OF
[04:56:21] THE FBI FOR USE OF FORCE, THERE ARE NO THERE'S NO OUTSIDE
[04:56:24] REPORTING EVEN ABOUT THAT. SO THE CHIEF HANDLES ALL INQUIRIES
[04:56:30] AND COMPLAINTS. IS THAT CORRECT?
[04:56:36] CATHERINE OR BRIAN WOULD YOU LIKE TO SPEAK TO THIS FOR A
[04:56:39] BIT, PLEASE?
[04:56:45] I THINK YOU'RE MUTED CATHERINE. YEAH, I WAS HAVING TROUBLE
[04:56:48] UNMUTING. IT JUST WASN'T RESPONDING. I'M SORRY.
[04:56:51] YES, THAT IS A VERY IMPORTANT ISSUE THAT YOU'RE RAISING,
[04:56:56] COMMISSIONER. AND WE LITERALLY ARE MOVING, IN OUR NEXT MEETING,
[04:57:00] IS A REVIEW OF WHAT HAPPENS BOTH WITH REGARD TO THE
[04:57:05] INTERNAL REVIEW PROCESS WHEN A COMPLAINT IS FILED AND DECIDED
[04:57:10] AND THEN WHAT THE RELATIONSHIP BETWEEN THE POLICE DEPARTMENT
[04:57:13] AND HUMAN SOURCES AND WORKPLACE RESPONSIBILITY AND THE
[04:57:18] EXECUTIVE'S OFFICE AND THE LEGAL DEPARTMENT. UNDERSTANDING ALL OF
[04:57:22] THOSE RELATIONSHIPS. RIGHT NOW THERE IS
[04:57:25] NOT ANY SORT OF REGULAR REVIEW. YEAH, AND I WOULD ALSO POINT
[04:57:29] OUT THAT THE COMMISSION I DON'T THINK HAS HISTORICALLY BEEN
[04:57:34] REPORTED TO ON SUCH TOPICS OF USE OF FORCE AND COMPLAINTS AND
[04:57:40] ONE OF MY GOALS IS TO SEE GREATER TRANSPARENCY IN THE
[04:57:45] AREAS OF OVERSIGHT AND ACCOUNTABILITY.
[04:57:48] AND I DON'T KNOW WHAT YOU'RE GOING TO COME UP WITH BUT I
[04:57:51] THINK IT IS AN IMPORTANT AREA. I EXPERIENCED QUITE A BIT OF
[04:57:55] WORK THERE AT THE CITY OF SEATTLE FOR 10 YEARS AS I
[04:57:59] SERVED ON THE PUBLIC SAFETY COMMITTEE AND THE ENTIRE CITY
[04:58:03] WAS ENGAGED THERE IN THOSE TOPICS. AND I KNOW THEY'RE
[04:58:06] HIGHLY SENSITIVE
[04:58:08] AND RAISED A LOT OF IMPLICATIONS, BUT I JUST WANTED
[04:58:12] TO PUT THAT ONE OUT THERE AS AN IMPORTANT AREA.
[04:58:15] WELL WITH THAT I WOULD ASK IF THERE ARE ANY FURTHER
[04:58:18] COMMISSION COMMENTS OR QUESTIONS ,ANY FURTHER COMMENTS
[04:58:21] FROM OUR INCREDIBLE TASK FORCE MEMBERS IN CLOSING? THERE'S A
[04:58:27] TERRIBLE STORM OUT THERE RIGHT NOW. SO I HOPE EVERYBODY GETS
[04:58:31] HOME SAFELY IF YOU'RE NOT ALREADY HOME.
[04:58:36] OKAY, AND WHEN IS THE NEXT REPORT BACK DO YOU EXPECT? WHEN
[04:58:41] WILL WE HEAR FROM YOU AGAIN? COMMISSIONER, THE FINAL REPORT
[04:58:44] IS DUE TO COMMISSION IN JULY OF 2021.
[04:58:51] MAYBE WE COULD ASK FOR AN INTERIM UPDATE NEXT SPRING?
[04:58:56] EARLY SPRING. AND I WANT TO THANK ESPECIALLY COMMISSIONER
[04:58:59] CALKINS FOR HIS ACTIVE ENGAGEMENT AND THE SUPPORT OF

[04:59:03] ALL THE COMMISSIONERS AS WELL. AND YOU AND DELMAS ARE ON
[04:59:06] AWESOME DUO. THANK YOU. COMMISSIONER STEINBECK, I
[04:59:11] UNDERSTAND THAT MR. WHITAKER HAS HIS HAND UP. GREAT.
[04:59:16] YES GOOD. COMMISSIONER STEINBREUCK, I JUST WANTED TO POINT OUT THAT WE'RE
[04:59:19] ALSO FORTUNATE ENOUGH TO HAVE THE
[04:59:25] REPRESENTATION FROM THE CIVIL COMMISSION THAT ALSO IS TAKING
[04:59:31] PART IN THIS PROCESS WITH US. AND SO I THINK THAT THERE'S
[04:59:36] SOME THERE'S SOME EXPERTISE AND SOME EXPERIENCE THERE THAT WILL
[04:59:40] ALSO HELP US TO KIND OF BETTER THOSE LINES OF COMMUNICATION.
[04:59:45] AND SO HOPEFULLY WE'LL HAVE SOME MORE GOOD NEWS
[04:59:48] FOR YOU LATER. I DID WANT TO TAKE JUST A QUICK
[04:59:52] MINUTE TO
[04:59:54] SAY A HUGE THANKS TO OUR TASK FORCE MEMBERS. AND
[04:59:59] THAT'S ALL OF THEM THAT BIG OL LIST THAT YOU'RE ABLE TO SEE.
[05:00:04] FOLKS THAT ARE WORKING REALLY HARD AND THEY ARE
[05:00:09] VERY COMMITTED TO THIS BODY OF WORK AND BOOKDA AND I BOTH ARE
[05:00:14] ABLE TO SIT THOSE MEETINGS AND LISTEN TO THE CONVERSATIONS
[05:00:18] THAT ARE GOING ON. SAM ALLUDED TO IT, IT REALLY IS THAT YOU
[05:00:23] KNOW, THEY'RE COMMITTED TO THE CONVERSATION
[05:00:27] AND COMMITTED TO DOING SOME REAL STORAGE WORK
[05:00:32] AND MOVING THIS ASSESSMENT. AGAIN, THIS IS THE ASSESSMENT.
[05:00:37] THE BODY OF WORK ACTUALLY FOLLOWS THIS. BUT THIS IS THE
[05:00:40] ASSESSMENT BUT THEY'RE COMMITTED TO GETTING IT DONE. SO
[05:00:45] THANK YOU VERY MUCH. AND YOU. WITH THAT
[05:00:49] I'LL JUST SUGGEST THAT WE CLOSE THIS NOW. GREAT WORK AND MORE
[05:00:55] TO COME. THIS IS SO RESPONSIVE TO I THINK THE TIMES WE'RE
[05:00:59] LIVING IN AND WHAT WE'VE EXPERIENCED RECENTLY WITH
[05:01:04] AN AWAKENING LIKE I HAVE NEVER SEEN IN MY LIFE OVER
[05:01:08] ISSUES OF RACE AND JUSTICE, EQUITY, POLICING, CIVIL RIGHTS,
[05:01:14] ETC. AND I'M REALLY OPTIMISTIC ABOUT WHERE THIS PROCESS AND
[05:01:19] EFFORT IS GOING TO TAKE US/
[05:01:22] I'LL END THERE/
[05:01:24] WITH THAT, THANK YOU ALL. HAVE A GOOD EVENING AND WONDERFUL
[05:01:28] HOLIDAY, IF YOU CAN POSSIBLY MANAGE THAT SAFELY. I'M STILL
[05:01:33] TRYING TO FIGURE OUT WHAT WE'RE GOING TO DO ON TURKEY DAY
[05:01:37] MYSELF. BUT I HOPE EVERYONE HAS A SAFE HOLIDAY AND AND HAS SOME
[05:01:43] OPPORTUNITY TO ENJOY FAMILY AND AND ALL THOSE THE GOOD
[05:01:47] THINGS. DID WE DO COMMITTEE REFERRALS? DON'T WE
[05:01:50] NEED TO REFER? YOU'RE RIGHT. THANK YOU. I'M SORRY. I
[05:01:53] MISSED ONE MORE THING. WE'LL LET THE TASK FORCE MEMBERS AND
[05:01:56] CONSULTANTS GO AND WE'LL MOVE ON TO FINAL BUSINESS. THANK YOU
[05:02:01] FOR REMINDING ME COMMISSIONER CHO.
[05:02:07] OKAY. SO WITH THAT CLERK, WHAT'S NEXT ON THE AGENDA HERE?
[05:02:13] OUR LAST ITEM FOR COMMITTEE REFERRALS, MOTIONS FOR ANY
[05:02:16] COMMITTEE REFERRALS, AND CLOSING COMMENTS. I THINK THIS IS OPEN
[05:02:20] TO ANY COMMISSIONERS AT THIS TIME WHO WISH TO MAKE A
[05:02:23] RECOMMENDATION FOR COMMITTEE REFERRAL?
[05:02:27] I CAN RUN THROUGH A ROLE FOR REFERRALS AND CLOSING
[05:02:30] COMMENTS. SURE. BEGINNING WITH COMMISSIONER BOWMAN. I THINK IT
[05:02:35] WAS ALREADY STATED, BUT JUST TO CLARIFY THAT REFERRING TO THE
[05:02:39] MARITIME AND INDUSTRIAL LANDS COMMITTEE A STATEMENT FROM THE
[05:02:43] COMMISSION ON CRUISE AT TERMINAL 46.
[05:02:49] AND THEN WE'LL NEED A MOTION TO REFER TO COMMITTEE. I'LL MAKE A MOTION. I'LL SECOND. THANK YOU.
[05:02:57] I'LL RUN THROUGH THE ROLL BEGINNING WITH
[05:03:01] COMMISSIONER BOWMAN. AYE. THANK YOU. COMMISSIONER CALKINS. AYE.
[05:03:07] THANK YOU. COMMISSIONER CHO. AYE. COMMISSIONER FELLEMAN. AYE. THANK YOU.
[05:03:13] COMMISSIONER STEINBREUCK. YES. THANK YOU. THAT MATTER HAS BEEN
[05:03:17] REFERRED TO COMMITTEE. MOTION PASSES. THANK YOU. LET'S
[05:03:20] CONTINUE WITH THE ROLL CALL. ANY OTHER ITEMS?
[05:03:23] MOVING TO COMMISSIONER CALKINS. OH, I'M SORRY
[05:03:26] COMMISSIONER BOWMAN, DID YOU HAVE ANYTHING FURTHER? I DON'T.
[05:03:29] THANK YOU. COMMISSIONER CALKINS.
[05:03:33] JUST TWO THINGS. I THINK OF REMINDER TO EVERYBODY TO MASK

[05:03:36] UP, SOCIAL DISTANCE, DON'T GATHER IF YOU CAN AVOID IT.
[05:03:40] WE'RE IN A DEEP DARK PLACE HERE FOR THE NEXT PERIOD OF TIME IN
[05:03:42] WASHINGTON STATE AND WE REALLY NEED EVERYONE PARTICIPATING IN
[05:03:45] THAT. AND YOU KNOW THE GOOD NEWS IS THERE IS LIGHT AT THE
[05:03:50] END OF THE TUNNEL AND WE ARE GOING TO GET THROUGH THIS WITH
[05:03:52] VERY PROMISING VACCINES. AND THEN THE OTHER IS JUST TO
[05:03:55] CONGRATULATE MY FELLOW COMMISSIONERS ON WHAT I THINK
[05:03:57] IS A RECORD-BREAKING DAY OF WORK FOR US. WE CAN DO IT.
[05:04:01] FINALLY JUSTIFYING OUR EXORBITANT SALARIES. [LAUGHTER]
[05:04:05] I THINK WE STARTED AT 7:30 A.M. THIS MORNING WITH THE
[05:04:11] CHAMBER EVENT AND WE'RE WRAPPING UP NOW AT 5:30. GOOD
[05:04:13] JOB EVERYBODY. NAILED IT. BUT AND WELL DONE, ESPECIALLY TO
[05:04:17] YOU COMMISSIONER STEINBREUCK FOR GUIDANCE THROUGH ALL THIS.
[05:04:21] THANK YOU. THANK YOU COMMISSIONER CALKINS.
[05:04:23] COMMISSIONER CHO. NOTHING FURTHER. JUST TO ECHO RYAN'S
[05:04:28] COMMENTS ABOUT MASKING UP AND STAYING SAFE OUT THERE DURING
[05:04:31] THE HOLIDAYS.
[05:04:33] THANK YOU. COMMISSIONER FELLEMAN. THANK YOU VERY MUCH.
[05:04:38] I GUESS IT'S A MARATHON NOT A SPRINT, DAYS LIKE
[05:04:42] TODAY, AND I JUST HOPE SOMEBODY CAN COME UP WITH SOME VIRTUAL
[05:04:45] DRUM STICKS SO THAT WE COULD ALL CELEBRATE THANKSGIVING
[05:04:49] TOGETHER NOT SO MUCH TOGETHER. THANK YOU VERY MUCH. THANK YOU.
[05:04:53] COMMISSIONER STEINBREUCK. THAT'S A WRAP. THANK YOU ALL
[05:04:58] AND A SPECIAL SPECIAL THANKS TO OUR OUR PORT CLERK, MICHELLE
[05:05:04] HART AND DEPUTY CLERK
[05:05:08] LAUREN AND THE REST OF OUR STAFF
[05:05:12] FOR SEEING US THROUGH THIS DAY. WE ACCOMPLISHED A LOT. WE
[05:05:16] COVERED A LOT OF GROUND AND I THINK WE SHOULD ALL BE
[05:05:19] VERY GRATEFUL FOR OUR ENGAGEMENT AND WHAT WE'VE BEEN
[05:05:24] ABLE TO ACCOMPLISH TODAY. I KNOW IT'S BEEN A LONG DAY. WE
[05:05:27] ARE NEARING THE END OF THE YEAR. SO WE'RE WILL BE WRAPPING
[05:05:30] UP SOON AND YOU'LL HAVE PLENTY OF DOWN TIME. I'M SURE.
[05:05:33] WITH THAT, I WILL
[05:05:36] CONCLUDE THIS MEETING ON OUR SCHEDULE BUSINESSES.
[05:05:40] I'M SORRY COMMISSIONER.
[05:05:43] WE DO NEED TO ACKNOWLEDGE THE FACT THAT WE PASSED THE BUDGET
[05:05:45] TODAY.
[05:05:48] THIS IS A HUGE MOMUMENTAL MOMENT THAT TOOK A REMARKABLE
[05:05:52] AMOUNT OF WORK BY A LOT OF PEOPLE AND A GREAT REFLECTION
[05:05:56] OF BOTH OUR FISCAL RESPONSIBILITY AS WELL AS OUR
[05:06:01] YOU KNOW, PRIORITIES IN WHAT WE DO HERE. AND I WANT TO
[05:06:04] THANK EVERYBODY FOR THIS TONS AMOUNT OF WORK IN THESE CRAZY
[05:06:07] UNCERTAIN TIMES. YEAH, GREAT WORDS, COMMISSIONER FELLEMAN.
[05:06:12] YOU'RE ABSOLUTELY RIGHT AND THANK YOU FOR. WE'RE ALL A
[05:06:16] LITTLE DELIRIOUS NOW, BUT YOU'RE RIGHT. WE MOVED A
[05:06:19] MOUNTAIN TODAY I THINK THAT REPRESENTS MONTHS AND MONTHS OF
[05:06:22] WORK. WE'RE AHEAD OF THE SCHEDULE I THINK FOR MOST
[05:06:26] GOVERNMENTS WHICH HAVE UNTIL THE END OF THE YEAR. BUT I
[05:06:30] THINK DIRECTOR METRUCK'S LEADERSHIP AND HIS FINANCIAL TEAM HAVE BEEN
[05:06:36] JUST OUTSTANDING AND RESPONSIVE TO THE WHOLE PROCESS
[05:06:41] OF WHAT WE UNDERTAKE THIS YEAR AND I THINK IT CONTINUES
[05:06:46] TO GET BETTER
[05:06:48] UNDER THE LEADERSHIP THAT WE HAVE. THANK YOU. JUST DON'T SPEND IT ALL IN
[05:06:52] ONE PLACE. YEAH. [LAUGHTER]
[05:06:55] THANKS. THANKS COMMISSIONERS. OKAY. THANK YOU. ANY FINAL
[05:06:59] WORDS? OKAY WITH THAT WE WILL CONCLUDE THIS MEETING OF
[05:07:03] NOVEMBER 17TH A 5:20. ENJOY THE EVENING. GET SOME REST. SEE YOU
[05:07:08] LATER.
[05:07:10] SEE YOU NEXT YEAR NEXT TIME.

END OF TRANSCRIPT